



**Consolidated Annual Performance  
Evaluation Report (CAPER)  
PY21/FY22  
(JULY 1, 2021 – JUNE 30, 2022)**

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## **CR-05 - Goals and Outcomes**

### **Progress the jurisdiction has made in carrying out its strategic plan and its action plan. 91.520(a)**

This could be an overview that includes major initiatives and highlights that were proposed and executed throughout the program year.

The City of Memphis Program Year 2021 (Fiscal Year 2022) Consolidated Annual Performance Evaluation Report (CAPER) details the Division of Housing and Community Development's (HCD) progress in carrying out its Strategic Plan and Annual Action Plan between July 1, 2021 to June 30, 2022. Goals and projects funded through the Community Development Block Grant (CDBG), HOME Investment Partnership, the Emergency Shelter Grant (ESG) Program, and Housing Opportunities for Persons with AIDS (HOPWA) are reported for this period.

HCD provided down payment assistance to 17 Low- and Moderate-Income homebuyers with HOME Investment Partnership Program funds. The City of Memphis provided down payment assistance using city funds to an additional 63 homebuyers that earn over 80 percent of the HUD adjusted area median income (AMI). The Community Housing Development Organizations (CHDOs) acquired, constructed and rehabilitated homes for homebuyers, and renters. The city saw the addition of 7 rehabilitated single-family homes, the construction of 9 new rental housing units. There was an increase in homeownership opportunities through the Affordable Homebuild Partnership Program with one completed new Affordable Single Family Houses for homeownership and five underway.

In PY21/FY22, under the homeless category, HCD provided Emergency Solutions Grant funding to 7 agencies and served 2332 people - 757 adults (Age 18 or Over), and 1574 children (Under Age 18), with a total of 699 households. Of these 700 households, there were 105 without children and 594 with children and adults in the households. The total number of the chronically homeless were 754 persons with 679 in the emergency shelter, supportive housing and street outreach, and 75 in permanent housing units. HOPWA assisted 350 persons, out of which through Short-Term Rent, Mortgage, and Utility Assistance (n = 235); Tenant Based Rental Assistance (n = 141); Permanent Facility-Based Housing (n = 16); Transitional/ Short-Term Housing (n = 38); and, Supportive Services (n = 670). CDBG funds supported public service and homelessness prevention activities assisting 9172 persons. CDBG also funded internship programs, grant writing, technical assistance, and the development of neighborhood plans.

In FY22, HCD's Strategic Initiatives team (part of the Director's Office) continued the monumental redevelopment of Liberty Park, formerly known as the Mid-South Fairgrounds, focused on the construction of the Memphis Sports & Events Center. This 227,000 SF structure will host a wide variety of indoor athletic competitions, from basketball to wrestling, along with graduations and civic events. Construction of the Center is on budget and on schedule, and it will open in November of 2022. The attention of the redevelopment effort is now turning to various

community assets which will be constructed as well as the construction of a mixed-use development with hotels, apartments, restaurants, and retail, in the period of FY23-FY25. The Liberty Park Redevelopment utilized local and state funding, as does the ongoing \$6.5 M renovation of the historic Cossitt Library located in downtown Memphis. Yet, in FY22, the HCD Strategic Initiatives team also began pre-development on a project which will leverage CDBG funds to fill a gap in local funding. The \$14.5 M rehabilitation of the historic Melrose building, long desired by the surrounding neighborhood, will preserve the 1938 Art Moderne school built by the Public Works Administration and install a branch library with genealogy center focused on African-American genealogy. The Melrose Rehab is expected to be completed in the Fall of 2023.

**Comparison of the proposed versus actual outcomes for each outcome measure submitted with the consolidated plan and explain, if applicable, why progress was not made toward meeting goals and objectives. 91.520(g)**

Categories, priority levels, funding sources and amounts, outcomes/objectives, goal outcome indicators, units of measure, targets, actual outcomes/outputs, and percentage completed for each of the grantee’s program year goals.

Goal	Category	Source / Amount	Indicator	Unit of Measure	Expected – Strategic Plan	Actual – Strategic Plan	Percent Complete
Affordable Housing Preservation	Affordable Housing	CDBG: \$ /HOME:	Rental units rehabilitated	Household Housing Unit	20	36	180.00%
			Homeowner Housing Rehabilitated	Household Housing Unit	150	199	104.00%

Create Opportunities for Self Sufficiency	Homeless Non-Homeless Special Needs Non-Housing Community Development	CDBG:	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	Persons Assisted	18500	26256	141.92%
			Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	1850	9386	507.35%
Economic Development	Non-Housing Community Development	CDBG:	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	Persons Assisted	2500	2508	112.20%
			Facade treatment/business building rehabilitation	Business	5	0	0.00%
			Jobs created/retained	Jobs	200	62	31.00%

			Businesses assisted	Businesses Assisted	25	5	20.00%
Neighborhood Revitalization	Non-Housing Community Development	CDBG:	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	Persons Assisted	2500	2768	110.72%
			Other	Other	0	0	5.00%
New Affordable	Affordable Housing	CDBG: \$ / HOME \$	Public service activities for Low/Moderate Income Housing Benefit	Households Assisted	1500	7536	502.40%
			Rental units constructed	Household Housing Unit	145	161	111.03%
			Homeowner Housing Added	Household Housing Unit	25	31	124.00%

Housing Opportunities			Direct Financial Assistance to Homebuyers	Households Assisted	170	187	110.00%
Provide Housing for Special Needs Populations	Non-Homeless Special Needs	CDBG: \$ / HOPWA HOME	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	Persons Assisted	600	8356	1,392.67%
			Public service activities for Low/Moderate Income Housing Benefit	Households Assisted	1300	8836	679.69%
			Tenant-based rental assistance / Rapid Rehousing	Households Assisted	980	1017	103.78%
			Homelessness Prevention	Persons Assisted	1975	2829	143.24%
			HIV/AIDS Housing Operations	Household Housing Unit	230	409	177.83%

Provide Support to homeless Population	Homeless	ESG	CDBG	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	950	3983	419.26%
				Public service activities for Low/Moderate Income Housing Benefit	Households Assisted	47000	50033	106.45%
				Tenant-based rental assistance / Rapid Rehousing	Households Assisted	8325	58603	703.94%
				Homeless Person Overnight Shelter	Persons Assisted	520	2596	499.23%



			Homelessness Prevention	Persons Assisted	658	5454	796.20%
			Other	Other	0	0	0%

**Table 1 - Accomplishments –Strategic Plan to Date**

Goal	Category	Funding	Indicator	Unit of Measure	Expected – Program Plan	Actual – Program Plan	Percent Complete
Affordable Housing Preservation	Affordable Housing		Homeowner Housing Rehabilitated	Household Housing Unit	38	51	134.21%
Create Opportunities for Self Sufficiency	Homeless Non-Homeless Special Needs Non-Housing Community Development		Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	6871	7536	109.68%
Economic Development			Jobs created/retained	Jobs	40	0	0%

	Non-Housing Community Development		Businesses assisted	Businesses Assisted	5	0	0%
Neighborhood Revitalization	Non-Housing Community Development		Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	Persons Assisted	100	305	305.00%
New Affordable Housing Opportunities	Affordable Housing		Public service activities for Low/Moderate Income Housing Benefit	Households Assisted	300	1132	377.33%
			Rental units constructed	Household Housing Unit	18	16	88.89%
			Homeowner Housing Added	Household Housing Unit	8	6	75.00%
			Direct Financial Assistance to Homebuyers	Households Assisted	28	17	60.71%

Provide Housing for Special Needs Populations	Non-Homeless Special Needs		Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	Persons Assisted	90	444	493.33%
			Tenant-based rental assistance / Rapid Rehousing	Households Assisted	165	206	124.85%
			Homelessness Prevention	Persons Assisted	275	376	136.73%
			HIV/AIDS Housing Operations	Household Housing Unit	16	350	2187.50%
Provide Support to Homeless Populations	Homeless	HOME	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	48	17	306.25%
			Tenant-based rental assistance / Rapid Rehousing	Households Assisted	329	206	62.61%

			Homeless Person Overnight Shelter	Persons Assisted	941	2076	220.62%
			Homelessness Prevention	Persons Assisted	16	376	2350.00%
			Other	Other	0	0	0%

**Table 2 - Accomplishments – Program Year 2021**

**Assess how the jurisdiction’s use of funds, particularly CDBG, addresses the priorities and specific objectives identified in the plan, giving special attention to the highest priority activities identified.**

The City of Memphis used CDBG funding for housing redevelopment in partnership with the Memphis Center for Independent Living to make modifications to homes that need to be made accessible for persons with disabilities, and with Habitat for Humanity to assist 43 senior citizens to repair roofs in conjunction with the Aging in Place initiative. CDBG funds were also used to fund the operating costs of Tenant Based Rental Assistance programs. HOME funds were used to acquire, rehab, and construct housing for rental and homeownership opportunities. HOME funds were also used to provide Tenant Based Rental Assistance to special needs populations. The City also put CDBG funding to work by supporting public services that respond to the needs of the elderly, youth, victims of domestic violence, employment and training opportunities, legal advocacy for immigrants and other services for special needs. HCD also utilized CDBG funds for a variety of activities that provided needed services to homeless persons and families, including a housing referral hotline, expanding an intake assessment and referral services for homeless families.

## CR-10 - Racial and Ethnic composition of families assisted

Describe the families assisted (including the racial and ethnic status of families assisted).

91.520(a)

	CDBG	HOME	ESG	HOPWA
<b>Race:</b>				
White	1133	1	86	14
Black or African American	8027	38	2231	336
Asian	21	1	1	0
American Indian or American Native	6	0	1	0
Native Hawaiian or Other Pacific Islander	15	0	13	0
<b>Total</b>	<b>9202</b>	<b>40</b>	<b>2332</b>	<b>350</b>
<b>Ethnicity:</b>				
Hispanic	205	0	4	0
Not Hispanic	155	0	2328	0

**Table 3 – Table of assistance to racial and ethnic populations by source of funds**

### Narrative

In PY 2021/FY 2022, activities implemented with CDBG funds benefited 9202 people. Some of the activities funded by CBDG funds include internship program, which served 28 students from local colleges and university such as the University of Memphis, LeMoyne-Owen College, Christian Brothers University, and Rhodes College. CDBG also funded the Fair Housing program through the Memphis Area Legal Services (MALS) that supported 268 people. Other public service and supportive activities supported over eight thousand (8000) people in the city. Additionally, the HOME program benefited 54 people, while the ESG and HOPWA supported 2332 and 350 people respectively.

## CR-15 - Resources and Investments 91.520(a)

### Identify the resources made available

Source of Funds	Source	Resources Made Available	Amount Expended During Program Year
CDBG	public - federal	8,717,000	3,701,982
HOME	public - federal	3,247,355	308,774
HOPWA	public - federal	3,487,830	1,761,227
ESG	public - federal	575,820	485,752

Table 4 - Resources Made Available

### Narrative

### Identify the geographic distribution and location of investments

Target Area	Planned Percentage of Allocation	Actual Percentage of Allocation	Narrative Description
Cordova	0	0	
Core City	10	10	
East	2	2	
Frayser	10	10	
Jackson	7	7	
Lamar	10	10	Rehabilitation of the historic Melrose high school
Mid City	10	10	Redevelopment of Liberty Park
North	6	6	
Oakhaven	6	6	
Raleigh	10	10	
South	9	9	
Southeast	6	6	
Westwood	6	6	
Whitehaven	8	8	

Table 5 – Identify the geographic distribution and location of investments

### Narrative

## Leveraging

Explain how federal funds leveraged additional resources (private, state and local funds), including a description of how matching requirements were satisfied, as well as how any publicly owned land or property located within the jurisdiction that were used to address the needs identified in the plan.

<b>Fiscal Year Summary – HOME Match</b>	
1. Excess match from prior Federal fiscal year	61,204,098
2. Match contributed during current Federal fiscal year	138,750
3. Total match available for current Federal fiscal year (Line 1 plus Line 2)	61,342,848
4. Match liability for current Federal fiscal year	0
5. Excess match carried over to next Federal fiscal year (Line 3 minus Line 4)	61,342,848

**Table 6 – Fiscal Year Summary - HOME Match Report**

Match Contribution for the Federal Fiscal Year								
Project No. or Other ID	Date of Contribution	Cash (non-Federal sources)	Foregone Taxes, Fees, Charges	Appraised Land/Real Property	Required Infrastructure	Site Preparation, Construction Materials, Donated labor	Bond Financing	Total Match
CHDO Projects	06/30/2022	138,750.00	0	0	0	0	0	138,750.00

Table 7 – Match Contribution for the Federal Fiscal Year

**HOME MBE/WBE report**

Program Income – Enter the program amounts for the reporting period				
Balance on hand at begin-ning of reporting period \$	Amount received during reporting period \$	Total amount expended during reporting period \$	Amount expended for TBRA \$	Balance on hand at end of reporting period \$
336,892	787,918.92	88,539.73	\$ 50,000	737,918.92

Table 8 – Program Income



<b>Minority Business Enterprises and Women Business Enterprises – Indicate the number and dollar value of contracts for HOME projects completed during the reporting period</b>						
	Total	Minority Business Enterprises				White Non-Hispanic
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	
<b>Contracts</b>						
Dollar Amount	313,783.45	0	0	313,783.45	0	0
Number	21	0	0	21	0	0
<b>Sub-Contracts</b>						
Number	0	0	0	0	0	0
Dollar Amount	0	0	0	0	0	0
	Total	Women Business Enterprises	Male			
<b>Contracts</b>						
Dollar Amount	313,783.45	0	313,783.45			
Number	21	0	21			
<b>Sub-Contracts</b>						
Number	0	0	0			
Dollar Amount	0	0	0			

**Table 9 - Minority Business and Women Business Enterprises**

<b>Minority Owners of Rental Property – Indicate the number of HOME assisted rental property owners and the total amount of HOME funds in these rental properties assisted</b>						
	Total	Minority Property Owners				White Non-Hispanic
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	
Number	21	0	0	21	0	0
Dollar Amount	313,783.45	0	0	313,783.45	0	0

**Table 10 – Minority Owners of Rental Property**

<b>Relocation and Real Property Acquisition</b> – Indicate the number of persons displaced, the cost of relocation payments, the number of parcels acquired, and the cost of acquisition						
Parcels Acquired		0	0			
Businesses Displaced		0	0			
Nonprofit Organizations Displaced		0	0			
Households Temporarily Relocated, not Displaced		0	0			
Households Displaced	Total	Minority Property Enterprises				White Non-Hispanic
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	
Number	0	0	0	0	0	0
Cost	0	0	0	0	0	0

**Table 11 – Relocation and Real Property Acquisition**

## CR-20 - Affordable Housing 91.520(b)

Evaluation of the jurisdiction's progress in providing affordable housing, including the number and types of families served, the number of extremely low-income, low-income, moderate-income, and middle-income persons served.

	One-Year Goal	Actual
Number of Homeless households to be provided affordable housing units	46	75
Number of Non-Homeless households to be provided affordable housing units	72	21
Number of Special-Needs households to be provided affordable housing units	196	350
<b>Total</b>	<b>314</b>	<b>237</b>

Table 1 - Number of Households

	One-Year Goal	Actual
Number of households supported through Rental Assistance	242	178
Number of households supported through The Production of New Units	4	5
Number of households supported through Rehab of Existing Units	34	64
Number of households supported through Acquisition of Existing Units	34	80
<b>Total</b>	<b>314</b>	<b>285</b>

Table 2 – Number of Households Supported

### Discuss the difference between goals and outcomes and problems encountered in meeting these goals.

As shown in the charts above, the City of Memphis Division of Housing and Community Development (HCD) met and exceeded its goals in providing affordable housing units to the homeless population as well as the special needs households. HCD achieved these goals through ESG program that provided permant housing to 75 homeless households and HOPWA program that provided affordable housing assistance to 350 households.

Further, HCD met its goal in the production of new affordable housing units through the Affordable Homebuild Partnership Program. Through the CHDO program and the home repair program operated in partnership with Habitat for Humanity, HCD rehabilitated homes for 80 households. However, the goal

of rental assistance was not met primarily because the pandemic impacted the activities of many of the providers. As such, HCD provided support to only 178 households through the rental assistance program. On the other hand, the CARES Act funding and the American Rescue Program provided rental assistance to many households in Memphis.

**Discuss how these outcomes will impact future annual action plans.**

The City of Memphis met and exceeded its goals in three of the areas of rehabilitation, acquisition, and production of affordable housing. To more efficiently achieve our overall goals, HCD continues to have contracts with local nonprofits, the local utility company, and philanthropic organizations to support the production and rehabilitation programs through diverse means such as home repairs, energy efficiency enhancements, and accessibility modifications. These program leverages resources and insures that eligible homeowners, and homebuyers receive improvements that make their homes more accessible and energy efficient. HCD also administers a weatherization program through funding from the Department of Energy. HCD continues to explore other funding sources that would further house rehabilitation and weatherization efforts.

In recent years, the City has broadened its efforts to market the down payment assistance program and is providing city funds to attract people to purchase homes in the core of the city. This is in addition to the HOME funded program for low and moderate-income homebuyers. HCD will continue to have funds available through its competitive grant program for tenant-based rental assistance (HOME-TBRA). This will help attract housing providers that can meet the needs in these areas. There were only two agencies that participated in the HOME-TBRA program in FY 2021. Thus, the total special needs population that were served was less than 30. In the coming years, HCD hopes to work with more agencies to increase the population served.

**Include the number of extremely low-income, low-income, and moderate-income persons served by each activity where information on income by family size is required to determine the eligibility of the activity.**

<b>Number of Households Served</b>	<b>CDBG Actual</b>	<b>HOME Actual</b>
Extremely Low-income	6050	40
Low-income	1864	0
Moderate-income	617	0
<b>Total</b>	<b>8531</b>	<b>40</b>

**Table 14– Number of Households Served**

**Narrative Information**

Worst case housing needs include low income renter households who pay more than half of their income for rent, live in seriously sub-standard housing, or who have been involuntarily displaced. In

PY2021, the City's efforts to address worst case housing needs for renter and homeless persons included the following:

The local land bank authority, a quasi-governmental nonprofit "blight authority", acquires and demolishes abandoned and seriously substandard structures, clean up the land and eventually own the property debt-free.

The City also in partnership with Shelby County have continued to implement a national model plan that organizes regional strategies against blight. The plan, called the Memphis Neighborhood Blight Elimination Charter, provides a coordinating framework for tackling blight and paves the way for the development of a blight elimination team and action plan. Additionally, HCD partnered with CHDOs, nonprofits, and for-profits to construct or rehabilitate single and multi-family rental housing, providing more affordable rental housing options. HCD also provided housing assistance to homeless persons including rapid re-housing, emergency shelter and transitional housing assistance and placement.

**CR-25 - Homeless and Other Special Needs 91.220(d, e); 91.320(d, e); 91.520(c)**  
**Evaluate the jurisdiction’s progress in meeting its specific objectives for reducing and ending homelessness through:**

**Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs**

The community’s outreach and engagement approach include a 24-hour Hotline for Homeless Families, two primary walk-in centers for individuals, and roving street outreach presence. For families with children, we have a centralized intake operated by Metropolitan Inter-Faith Association (MIFA) that provides screening through in-person engagement and their hotline. During FY22, the hotline screened 6,406 calls, averaging 534 calls a month. Many of those are ineligible because they are not literally homeless. Those who do not meet HUD’s definition of literally homeless are receiving mediation and other prevention services. Of the 6,406 hotline calls, 287 families were referred to emergency shelter, and 146 of the families referred to emergency shelter exited to permanent housing. Through Rapid Rehousing efforts our community has housed many families and individuals. As a result, the families are not timing out of shelter nor coming back in for another shelter placement. Ninety-one (91) households representing 100 adults and 161 children were permanently housed through MIFA’s rapid rehousing program for families.

Further, the Coordinated Entry System for adults and youth (18-24) operates under a “no wrong door” approach, with two primary walk-in centers, three primary outreach providers, and a total of 16 participating agencies, including mental health providers and a hospital system. During FY22, a total of over 1,359 single adults and 1,661 family heads of households were assessed for housing needs through the individuals’ Coordinated Entry System overseen by the CoC Lead Agency, Community Alliance for the Homeless. The Coordinated Entry process utilizes the Vulnerability Index - Service Prioritization Decision Assistance Tool (VI-SPDAT) to assess individuals.

**Addressing the emergency shelter and transitional housing needs of homeless persons**

Memphis/Shelby County has approximately 632 emergency shelter beds including additional beds allocated for seasonal and overflow purposes. There are 204 transitional housing beds, a decrease from previous years, as many transitional housing units were reclassified in 2021 as other permanent housing beds, which more accurately reflects how some of the community’s previously transitional housing beds are currently being utilized. SHIELD, Inc.’s Family Shelter currently provides temporary emergency shelter and supportive services to assist families transitioning out of homelessness. Unlike many other agencies, SHIELD can provide shelter for large families and families headed by or consisting of older teenaged and adult males. SHIELD utilizes six (6) apartments for use as emergency shelter and served 11 households (16 adults and 60 children) during FY22.

In 2020, previous concerns around adequate emergency shelter options for women were addressed with new female-dedicated beds added at Salvation Army, and the opening of a new shelter for women from an existing provider, The Hospitality Hub. In 2021, The Hospitality Hub broke ground at the former City of Memphis Public Service Inspection Station, and in July of 2022, they will officially open the new barrier-free women's shelter and a centralized point of entry for individuals experiencing homelessness in Memphis. For unaccompanied youth, the two primary providers are Porter Leath and Youth Villages. Youth Villages has received a significant private grant to expand resources significantly for youth aging out of foster care.

In addition, the CoC is addressing the needs of the LGBTQ community to access emergency shelter through OUTMemphis. The Metamorphosis Project is OUTMemphis' response to LGBTQ youth homelessness in Memphis. This project has been evolving for years and has multiple pieces that work simultaneously to address the various needs of young LGBTQ people without stable housing and resources. The focus of the project is a new Youth Emergency Center opened in June 2021. The facility hosts Memphis' only youth drop-in center as well as the city's only LGBTQ youth-specific emergency shelter. The building serves as the hub for the Youth Emergency Services (YES) Program, which has provided food, clothes, hygiene supplies, and many other services for years. A Rapid Re-Housing component provides homeless youth with a bridge to move from emergency shelter to living independently. This project allows OUTMemphis the space to provide support to one of our most vulnerable populations; LGBTQ 18-24-year-olds living on the streets.

**Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: likely to become homeless after being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); and, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs**

In FY22, Metropolitan Inter-Faith Association (MIFA), received requests for Emergency Services assistance from 10,499 unduplicated households. Of these households, 4,138 households (representing 4,770 adults and 5,630 children) were approved to receive utility, rent, or mortgage assistance.

Along with providing emergency shelter, SHIELD, Inc. assists families with utilizing other services such as Medicaid, food stamps, State Children's Health Insurance Program (SCHIP), VA benefits, eligible SSI or SSDI benefits. Supportive services provided directly or in conjunction with partnering agencies include counseling, transportation, childcare, literacy and GED programs, substance abuse treatment, and life skills/sufficiency training.

Furthermore, Catholic Charities of West TN provides rapid re-housing activity services through its Genesis Homeless Services program. The program places clients in safe and stable housing, provides

short to medium term rental assistance, and provides supportive services or linkage to appropriate resources primarily for Veterans ineligible for VA sponsored programs and homeless with mental illness. Supportive services can include case management, transportation, employment, SSI/SSDI benefits, housing assistance and placement, and assistance with obtaining food, furniture, clothing, cell phones, and computer access. Referrals are made to the appropriate entities for medical and legal services, mental health counseling/treatment, documentation and identification, and vocational/employment assistance. Dedicated diversion resources offered include connecting people at risk of homelessness to emergency contacts or family members, landlord mitigation, advocacy when needed. During FY22, Catholic Charities served over 400 people through their Genesis House rapid re-housing program and Supportive Services for Veteran Families (SSVF) rapid re-housing program. Their Emergency Services program provides food, clothing, and outreach services to over 54,000 individuals each year.

Lastly, Agape Child & Family Services seeks to provide assistance to an underserved population with rapid rehousing services through its Access for All program. This program serves young adult heads of household ages 18 – 24 with rapid rehousing services through referrals from the Central Intake program run by MIFA and through a service needs assessment by program personnel. Program participants will be rapidly rehoused into permanent housing where clients are free to choose the house or apartment they wish to live. Program staff assists in client negotiations with the landlord, assists in determining level of financial assistance, supportive services to include case management, crisis intervention, employment counseling & job training, childcare, education services, legal advocacy, and financial/budgeting training, and housing advocacy. During FY22, Agape served 19 households including 12 children in this rapid rehousing program.

**Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again**

The Coordinated Entry System (CES) is designed to ensure that all people experiencing a housing crisis have fair and equal access to the system. Many receive prevention and mediation services. For those who experience homelessness, CES is designed to return them to permanent housing as quickly as possible. The following chart (Figure 1 below) is from the FY2021 HUD System Performance Measures. The data collected in the Homeless Management Information System (HMIS) is systemwide data entered into HMIS by the community providers.

More importantly, the Continuum of Care (CoC)'s goal through the 901 Home, Together: Strategic Plan to End Homelessness is to reduce and end homelessness by looking to other low-income and subsidized housing programs to meet our goal for additional housing opportunities. This includes continuing to



partner with the local housing authorities to create a preference for households experiencing homelessness. We are preparing a protocol on how to best implement this preference and have engaged HUD-assisted multifamily property owners to educate them on the process of designating a homeless preference for their projects. Part of this process includes support from the CoC to the owners to help coordinate how the preference is managed.

Through the CoC's Coordinated Entry System, the lead agency identifies people experiencing homelessness who meet their eligibility criteria and provide low-income housing and support services. In FY22, our community was awarded and utilized an additional mainstream (NED) vouchers. Community Alliance for the Homeless and the Memphis Housing Authority successfully issued and utilized 75 Family Unification Plan (FUP) Vouchers, permanently housing 75 families. Due to that success, our community was awarded an additional 25 youth-specific FUP vouchers. In FY22 the Memphis Housing Authority was awarded 190 Emergency Housing Vouchers, and the CoC has successfully issued and utilized 100% of the vouchers which provide an equivalent of \$1.3 million in housing assistance.

Further, Memphis Housing Authority (MHA) and the CoC have partnered to develop several strategies to increase the availability of housing. The MHA initiative is based on a move-on strategy that could increase our housing availability. Memphis/Shelby County currently has 1,325 units of Permanent Supportive Housing (PSH) or Other Permanent Housing (OPH) dedicated to homeless individuals and families. Our permanent housing programs have demonstrated great success within our community, maintaining a 97% retention rate or exit to permanent destinations over the past year. Many of the residents have been there for many years. Some of those residents do not need or want the intensive services of PSH and would like to move into a more integrated setting. The main barrier for participants to move is finding affordable housing. This approach allows participants to move into mainstream housing, thereby creating more PSH opportunities for people in the Coordinated Entry System who are waiting for housing.

In conclusion, the US Department of Veterans Affairs awarded Catholic Charities of West Tennessee funding to continue its Rapid Rehousing initiative under the Supportive Services for Veteran Families (SSVF) program. With Catholic Charities taking on the role of sole provider of SSVF, our Veteran community has benefitted from having a centralized point of access for rapid re-housing, which can collaborate with the VA Homeless Department. Families receiving assistance through this initiative, along with the Rapid Rehousing programs operated by other service providers, experience shorter homeless episodes than other families, and based on newly released research, have lower rates of return to homelessness than other similar households.

From the Continuum of Care standpoint, Memphis/Shelby County far exceeds the targets for exits to permanent housing. Therefore, our primary goal is to sustain this success by continued training of local providers and by ensuring funding for permanent supportive housing and rapid rehousing continues. In

the 2021 CoC application, the CoC was awarded over \$9 million in federal funding to support permanent supportive housing, rapid rehousing, and Youth Homeless Demonstration Project (YHPD) housing efforts in our community.

	Universe (Persons)		Average LOT Homeless (bed nights)			Median LOT Homeless (bed nights)		
	2020	2021	2020	2021	Difference	2020	2021	Difference
Persons in Emergency Shelter	2078	2197	32	41	9	15	22	7
Persons in Emergency Shelter and Transitional Housing	2350	2356	111	65	-46	18	24	6

**Table 15 - Reducing the Length of Time (LOT) Homeless**

## **CR-30 - Public Housing 91.220(h); 91.320(j)**

### **Actions taken to address the needs of public housing**

HCD works in conjunction with the Memphis Housing Authority (MHA) in implementing the conclusion of the Choice Neighborhoods Implementation (CNI) Grant for South City, which includes revitalization of one of the City's last large traditional public housing developments, Foote Homes. Phase I of new construction for the Foote Park @ South City project contains 114 units and was completed in November 2019. Phase I has 55 units are Project-Based Vouchers (PBV). Phase II construction is completed for another 134 units (67 of 134 units are PBVs). Phases 1 & 2 have a total of 73 units under HUD's Rental Assistance Demonstration (RAD) Program—44 in Phase I and 29 in Phase II. Phase III closed first of April 2020 and has 126 units. This phase is 100% occupied. Phase III contains 62 PBV units. Phase IV is approximately 90% completed. Phase IV closed in February 2021 and contains 138 units with 69 of the 138 units designated as 69 PBV units. Phase V will be developed as a 120-unit Senior building and a closing is targeted for the Fall 2022. The final housing phase, Phase will contain 80 units. All six phases of the project will be built on the site of the former Foote Homes.

Memphis Housing Authority via a private management contract manages approximately 1,109 conventional public housing units. On December 14, 2021, the MHA and its development partner, Knight Development (formerly BGC Advantage) closed on the conversion of 472 units from a Public Housing subsidy to the Project Based Voucher platform authorized under HUD's Rental Housing Demonstration Program (College Park- 341 units; Uptown single-family homes-106 units; and Askew Place-25 units). Relocation of residents as needed is the rehabilitation of the 472 units in this RAD Grouping is currently underway and will be completed in 2023.

Another Phase of RAD conversions have received financing commitments and proposed for closing in September 2022. These groupings will include 827 units in all 4 high rise developments. Development activities will include resident relocation and rehabilitation and building upgrades starting in late 2022 or early 2023. Phasing allows MHA to control the redevelopment of the units with minimum displacement of residents by moving residents to other units within the MHA inventory and/or utilizing external housing resources while the repairs are being completed. Each resident has the "Right to Return" to the development, if displaced during the rehabilitation. This repositioning tool of HUD allows a Public Housing Authority to seek both public and private financing to make needed repairs and improvements to existing units. RAD allows the housing stock to be preserved and additional amenities provided. Past rehabilitation projects were funded using Capital Funds. Using this funding source required major repairs to be spread over a period (three to five years) because the costs of repairs exceeded the allocation per unit subsidy given by HUD to operate the properties.

The Housing Choice Voucher Program administers over 8,447 vouchers. Most are regular choice mobility vouchers; competitively awarded/assigned to sites as project-based vouchers ; a small number are for the elderly, veterans and other populations. (Of the total HCVs, 570 are in use as Project-Based

Vouchers (PBVs) and another 318 PBVs will be in use at multiple sites pending redevelopment by October 2022).

Approximately 386 vouchers were issued to the MHA for its South City CNI Grant for the relocation of residents during the construction of this six-phased project. Those vouchers were designated as “Sunset” vouchers and will end after project completion. The agency was awarded seventy-two (72) Family Unification Program (FUP) vouchers. The FUP program is designed to serve two populations: 1.) Families who because of the lack of adequate housing are in danger of losing the child to out-of-home care or who experiencing delay in the discharge of a child from out-of-home care and 2.) Youth who have aged out of foster care but are not yet 24 years of age. The Youth component is now the “Foster Youth to Independence.” MHA received 158 vouchers for the Mainstream Voucher Program to assist a non-elderly person with disabilities and his/her family. Twenty-five (25) additional Veterans Assistance Supportive Housing (VASH) vouchers were awarded for a total to 492 vouchers to assist homeless veterans and their families. Community Alliance for the Homeless received ninety-nine Emergency Shelter Vouchers and MHA’s Housing Choice Voucher Program partnered with the Agency to place all of the households in units. The voucher awards are additional tools from HUD for the City of Memphis and the Memphis Housing Authority to reduce homelessness and keep family units intact.

In addition, the renewal of the Elderly Designation will take place in 2023 for several revitalized properties with public housing units. The designation limits the property to persons 62 years of age or above who may also be disabled. They are Heritage Landing at Cleaborn Pointe, Fairway Manor, Latham Terrace, Legends Park North, Lyons Ridge, Magnolia Terrace and University Place. Due to the conversion of former public housing sites to the Section 8 platform under HUD’s RAD Program (Rental Assistance Demonstration Program), College Park no longer has public housing units, but project-based vouchers which no longer requires an approved senior designation. A senior facility (Edgeview at Legends Park) comprised of 99 units with seven being dedicated for Veterans and at Foote Park at South City in Phase 5. Both sites are expected to close in October 2022. The Agency through the formation of a non-profit (Memphis Housing Strategies est. in 2019) to engage in development activities designed to increase the number of affordable housing units. rehabilitation of existing units and the construction of additional housing units. The two new facilities at Legends Park and Foote Park @ South City are planned for occupancy for Seniors 62 and above. MHA through other housing partnerships will look to fulfill the increased need for veteran housing, including facilities that can meet the needs of those who have served in the military.

### **Actions taken to encourage public housing residents to become more involved in management and participate in homeownership**

The City, through the Memphis Housing Authority (MHA), works with USI (formerly Urban Strategies, Inc.) in coordinating and promoting programs that enhance the economic self-sufficiency of public housing residents. The MHA also has informal and formal grievance procedures that provide for the disposition of resident complaints or grievances. MHA has a Resident Advisory Board (RAB) which meets

with residents to receive input, suggestions, and concerns as to public housing authority policies, operations, and management. The RAB meets monthly with Property Management staff and Directors of various departments to exchange information and work on solutions to identified problems.

Homeownership Program(s) at MHA:

The Housing Choice Voucher Program administers the SHAPE Program. This program allows for the conversion of a Rental Assistance Voucher to a Mortgage Assistance Voucher for 15 years. The Head of Household must be employed continuously for 1 year. The employment requirement is waived for a disabled family.

The Legends Park HOPE VI Program included the homeownership phase; McKinley Park located within the South Memphis area immediately south of Askew Place. Formerly approved as a 30-unit development, HUD approved reducing the unit count to 23 and the active phase of development and homes sales ended in October 2018. Due to limited resources, the MHA no longer administers this program. The remaining 7 vacant lots will be sold for future development furthering the opportunity for homeownership.

To participate in the SHAPE Program, an applicant must complete a Qualified Homeownership Counseling Program and to that end, MHA is working towards becoming a HUD certified agency. This will better prepare the participants in both the Public and HCV Program to become homeowners.

The Public Housing Family Self-Sufficiency (FSS) Program also encourages homeownership, and a City of Memphis Program for Down Payment Assistance has enabled several PH residents to purchase houses. Two were featured on the “Humans of HUD”, the Family Self-Sufficiency page of HUD’s website. Several Public Housing families have transitioned to homeownership using this Program and its escrow ability. One program participant in the Public Housing Program is currently working on the financing needed to purchase her home. One home was purchased in the last fiscal year by a Housing Choice Voucher Program under the SHAPE Program.

### **Actions taken to provide assistance to troubled PHAs**

MHA is not designated as a troubled PHA.

## **CR-35 - Other Actions 91.220(j)-(k); 91.320(i)-(j)**

**Actions taken to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment. 91.220 (j); 91.320 (i)**

The City works in partnership with different organizations to remove the diverse negative issues in the community. Neighborhood Preservation Inc, one of the City's strongest partners promotes neighborhood revitalization by collaboratively developing practical and sustainable resolutions to blighted properties and to the systems that lead to widespread neglect, vacancy and abandonment of real estate. Working with code enforcement officers, local leaders, businesses, and other stakeholders, the organization work to change the state and local policy, systems, and processes in hopes of reducing number of vacant and abandoned properties. Other key partners are not limited to the Blight Authority of Memphis Inc (BAM) that serves as the City's land bank to eliminate blight and restore the City's tax base. Similarly, the Division of Planning and Development (OPD) partners with the City on many initiatives and projects to improve the wellbeing and quality of life of residents in the city and county at large.

Since the completion and adoption of Memphis 3.0 – a major comprehensive development initiative between the City and County, the plan continues to guide in developing strategies to ameliorate the negative effects of some of the past policies that had hindered affordable housing, zoning ordinance, residential investments, and other land use issues in Memphis. The plan has made a new pathway for Memphis as it continues to create opportunities to build great neighborhoods and the residents that live in them. The comprehensive plan anchors growth around Memphis core and areas of high activity, and connects these spaces to each other, which on the long run helps to improve the quality of life for all residents. Outstanding progress is being made on the small area plans. In the South Memphis area, stakeholders met with the City and County officials for inputs on the ongoing small area plan. The plan examines the barriers to affordable housing and the “missing middle” housing present in the zoning and building codes, the state tax laws, and real estate financing rules and regulations.

**Actions taken to address obstacles to meeting underserved needs. 91.220(k); 91.320(j)**

The City of Memphis launched the Memphis Affordable Housing Trust Fund (MAHTF) in the fall of 2019 and has since accepted applications and awarded funding for housing projects since December 2019. In Spring 2020, the initial MAHTF focused on projects addressing single family home repair and rehabilitation needs. Further, the City is currently on the second round of the MAHTF that provides a minimum of \$100,000 to support the rehabilitation and new construction of multifamily housing units throughout the City. Meanwhile, the City continues to work with its stakeholders to identify other funding opportunities and to leverage related efforts. The City of Memphis also works closely with the

Continuum of Care planning process conducted by the City's sub-contract agreement with the Community Alliance for the Homeless (CAFTH). The Alliance works closely with its partners in the planning process by ensuring there is input from the broader community, facilitating the preparation of the City's Continuum of Care application and updating the Needs Assessment for Homeless and Other Special Needs Populations. To address the needs of the homeless with mental illness and/or special needs, the City and its partners will increase outreach, expand service options, and provide additional units to this population through TBRA and the construction of new units. A lack of quality affordable rental housing remains a challenge in Memphis. HCD has been increasing efforts to make for-profit and nonprofit developers aware of the competitive grant programs available for the development of affordable single and multi-family housing and has successfully attracted several great projects.

### **Actions taken to reduce lead-based paint hazards. 91.220(k); 91.320(j)**

The City of Memphis's Division of Housing and Community Development (HCD) Lead Hazard Reduction Demonstration (LHRD) program is a federally funded program from the Office of Lead Hazard Control and Healthy Homes (OLHCHH) aimed to reduce lead-based paint hazards and provide healthier home environments in single and multi-family housing units that primarily house children under the age of six years. This is a coordinated effort between inter- governmental agencies that include the Shelby County Health Department (SCHD), the State of Tennessee Department of Environment and Conservation (TDEC), the Shelby County Housing Department (SCHD), and other local housing agencies.

The LHRD program completed and cleared approximately 20 lead-contaminated units during program year 2022 and utilized over \$397,789.00 in grant funds to reduce lead hazards and perform healthy home interventions for the City of Memphis and Shelby County. To increase the environmental contractor worker pool, the program plans to provide training resources and opportunities to build capacity for EPA Renovation, Repair and Paint (RRP) certifications, State of Tennessee Lead Abatement Worker Certifications, State of Tennessee Lead Abatement Supervisor Certifications.

The Shelby County Health Department (SCHD) provides free blood lead screening for children under age six years. In FY 2021, SCHD nurses screened 234 children living in high-risk communities. County wide, there were 234 children screened for lead exposure, with 39 children testing positive for elevated blood lead levels (elevated blood lead levels now include children with blood leads > 3.5 g/dl). The Memphis/Shelby County community continues to have a 1.6% lead poisoning rate, well above the national averages for lead-poisoned children. The SCHD gave 128 Lead Education Presentations to community groups, parents, and caregivers that reside at community centers, faith-based organizations, Schools, health clinics and pediatrician offices, and health fairs. The SCHD Childhood Lead Poisoning Prevention Program also distributed 468 pamphlets and other literature discussing lead poisoning prevention, nutrition, and proper cleaning demonstrations to reduce lead paint dust hazards. LHRD has committed to taking a more active role in raising public awareness of lead-based paint hazards through the partnership developed with the SCHD.

LHRD continues to work with state and local agencies such as, TDEC, LeBonheur Children's Hospital, Promise Development Community Development Corporation, and Frayser Community Development Corporation as they refer eligible properties for the LHRD program. The LHRD program plans to apply for, and award, funding from HUD's OLHCHH to provide environmental training for an additional 80 residents. This will increase the pool of contractors to perform this work and increase the number of units that are remediated of lead hazards.

Due to the National Covid-19 pandemic, the City of Memphis LHRG has had to temporarily suspend/delay the start-up and production phase of the grant which includes intake, inspections, bidding, and abatement, and healthy homes intervention activities. As the city becomes safer, the program continues to experience delays with materials and supplies and working with a limited contractor pool. The program's staff remains diligent and dedicated in reducing lead hazards in homes within the City.

### **Actions taken to reduce the number of poverty-level families. 91.220(k); 91.320(j)**

Poverty reduction is a priority for the City of Memphis. Data from the American Community Survey (ACS) demonstrates that the City is making gradual; strides in this effort. In 2019, Memphis had a poverty rate at 25.1% and the 2020 data shows a 0.5% reduction in poverty rate to 24.6%. The City is also strongly focused on preventing homelessness; expanding early childhood programs; improving access to parks, libraries, and community centers; expanding youth and jobs programs, and expanding access to broadband. Activities aimed at reducing the poverty rate in Memphis include: working to bring more good jobs in Memphis doubling spending with M/WBE's; championing funding increases for the Memphis Area Transit Authority, which greatly increases job access for Memphians; developing a long-term plan for needs based universal pre-kindergarten; establishing the Memphis Opportunity Fund, a contractors assistance program, and other programs that provide job and life skills training, assisted and transitional housing, and micro-enterprise development; creating jobs through major economic development projects; connecting homeless persons through the Work Local program; extending the hours of operation for libraries and community centers; providing free camps for spring and summer breaks; increasing programming offered through the Office of Youth Services; increasing the economic self-sufficiency of public housing and housing choice voucher tenants; assisting low- and moderate-income citizens with assistance for home purchases; providing public service activities for youth, elderly, homeless, community health care, and education services to low- and moderate-income citizens.

### **Actions taken to develop institutional structure. 91.220(k); 91.320(j)**

HCD restructured its organization to improve alignment of its programs and operations. A major effort was hiring consultants to develop training protocol and trained the compliance and program staff to effectively administer programs. The restructuring of the Compliance department focused on mandatory areas of entitlement and competitive grant programs, including Section 106, Section 504, Section 3, Environmental Reviews, and Davis Bacon wage rates. This team provided expertise to the



program areas on these requirements and coordinated the required actions for projects. The monitoring team consist of grant specific experts that provide day-to-day guidance and direction to program staff on projects and contract management. HCD has an increased focus on data and analytics to assist in industry expertise, decision making and tracking performance. HCD made significant changes in the programs areas last program year. The Affordable Housing Department oversees all HOME-funded housing programs, except for Tenant Based Rental Assistance. The division also realigned several programs in the Development Services Department which oversees programs that provide more direct services through the Division, including lead based paint hazard reduction and weatherization. The former Office of Civic Engagement now changed to the Office of Neighborhood Engagement and Neighborhood Partnerships Department that work directly as a liaison with Neighborhoods. HCD has effective partnerships with others working in housing and community development in the region. These include CHDOs, CDCs, other nonprofit housing providers, for profit developers, the Memphis Housing Authority, lenders, the Tennessee Housing Development Agency, the Health Education and Housing Facilities Board, service providers, government agencies, and other related entities. These partnerships help to leverage federal resources and create more affordable housing opportunities.

**Actions taken to enhance coordination between public and private housing and social service agencies. 91.220(k); 91.320(j)**

Memphis has a good history of successful partnerships aimed at providing housing and community development programs and services to its citizens. A variety of public and private resources are coordinated to help Memphis' families and individuals through traditional and innovative approaches to meeting the needs. Annually, local service providers and developers are invited to submit applications for funding from the Strategic Community Investment Fund (commonly referred to as SCIF). SCIF provides an opportunity for organizations and agencies to submit competitive applications. The funds are awarded to eligible nonprofit, for-profit, faith-based, and other organizations to implement community and economic development programs. The funds through this process are primarily available for programs that benefit low and moderate-income persons of Memphis and must be aligned with the City of Memphis' 5-year Consolidated Plan.

HCD will continue to work with key local government departments to carry out housing and community development strategies. By way of implementing the Memphis 3.0 Comprehensive Plan, and the Affordable Housing Trust Fund – Memphis will strategically collaborate with stakeholders. Other partners include but are not limited to: Memphis Police Department, Memphis Fire Department, Public Works, Engineering, Public Services and Neighborhoods, General Services, the Office of Planning and Development, Shelby County Housing, Shelby County Health Department, Office of Community Services, Memphis Light Gas and Water, Shelby County Schools, the Weatherization Program, the Lead Hazard Reduction Program, the Green and Healthy Homes Initiative, and the Memphis Housing Authority. These departments have a role in shaping and maintaining healthy communities. HCD will communicate and

coordinate with appropriate departments as needed.

Equally important are the partnerships with local nonprofit service providers, homeless service and housing providers, community housing development organizations, community development corporations, faith-based institutions, organizations serving persons with special needs, foundations, intermediaries, private housing developers, quasi government agencies, and others. The partnerships may include the grant funding, coordination with programs provided through these organizations, leveraging resources, information sharing, and other activities aimed at identifying and meeting the needs within the community. HCD continues to work closely with the regional and local HUD field office to receive technical assistance and trainings as needed, as well as working together on shared initiatives and events such as Fair Housing and others.

HCD works with the State Housing Agency (the Tennessee Housing Development Agency) through several programs and opportunities including: low- income housing tax credits, multi-family programs, anti-blight programs, networking and information sharing through the Tennessee Affordable Housing Coalition, and other initiatives. Around economic development, HCD works closely with its partners charged with economic development to make connections between entrepreneurs, businesses, training programs, and job seekers to enhance access to jobs and economic growth and opportunities.

**Identify actions taken to overcome the effects of any impediments identified in the jurisdictions analysis of impediments to fair housing choice. 91.520(a)**

Since the completion of the Analysis of Impediments to Fair Housing Report in 2019, both the City of Memphis and Shelby County continue to take actions to affirmatively further fair housing choice and address fair housing issues in their communities. HCD works closely with MHA to provide maps to identify non-impacted areas with housing opportunities in low-poverty and/or opportunity neighborhoods. These maps are provided to voucher holders at their briefing and are used to educate them about the full range of areas where they may look for housing in areas with more opportunities for their families. The maps described enabled the HCV Department to determine where additional outreach was necessary to identify and recruit owners with rental units in low-poverty and/or opportunity neighborhoods. As a result, MHA conducted landlord outreach in these targeted areas and resulted in many new owners. Additionally, an on-line property listing service for all landlords in Memphis and Shelby County is maintained. This service allows property owners with available rental units to list their vacancies in an easily accessible format for HCV families who are actively looking for housing.

PY2021, HCD allocated \$140,000.00 in CDBG funds for activities that affirmatively furthered fair housing in Memphis. HCD continued its agreement with Memphis Area Legal Services to operate the Memphis Fair Housing Center, which is located at 22 N Front St #1100, Memphis, TN 38103. The contract called for outreach, education, investigation and enforcement activities, which benefitted 268 individuals. In

PY21, funds were used to help pay for operating costs of the Center, including a portion of staff salaries. MALS took enforcement actions on 253 fair housing complaints, had 217 fair housing Intakes and held 13 community outreaches. HCD will continue to work with partner agencies to undertake actions to overcome impediments to fair housing that were identified in the Analysis of Impediment Report.

## **CR-40 - Monitoring 91.220 and 91.230**

**Describe the standards and procedures used to monitor activities carried out in furtherance of the plan and used to ensure long-term compliance with requirements of the programs involved, including minority business outreach and the comprehensive planning requirements**

HCD's Compliance and Monitoring Department (CMD), along with assistance from program and accounting staff conducts on-going project monitoring that reviews the programmatic and financial aspects of HCD's federally funded programs. HCD program staff reviews monthly and quarterly reports submitted by sub-recipients for compliance with federal regulations regarding use of federal funds and the implementation of the program, project or activity. Development projects are reviewed on a quarterly basis along with the Request for Funds submitted by the sub-recipient or CHDO. CMD's compliance monitors conduct annual on-site and desk monitoring of both short and long-term projects, by the end of each fiscal year. The Compliance and Monitoring Department also focuses on cross-cutting requirements of the CDBG, ESG, HOME and HOPWA programs, which include: Davis Bacon, Environmental Reviews, Section 3 and Section 504. CMD provides guidance to the program areas on these requirements and coordinate the required actions for each project. The City of Memphis created the Office of Business Diversity and Compliance (OBDC) to increase the number of M/W/SBEs certified with the City of Memphis and assist with strengthening the capacity of these companies so that they might better compete for opportunities in City of Memphis government contracting. HCD's Planning and Policy Department works with other departments and consultants to ensure that comprehensive planning requirements are met and to assess progress made towards consolidated planning goals.

## **Citizen Participation Plan 91.105(d); 91.115(d)**

**Describe the efforts to provide citizens with reasonable notice and an opportunity to comment on performance reports.**

HCD undertakes the following measures to provide citizens with reasonable notice and an opportunity to comment on the performance report. HCD published a notice of the availability of the draft CAPER through emails and social media at least 15 days before the deadline for submission to HUD. Copies of the draft CAPER were made available for a fifteen-day public review and comment period that began September 15, 2022, and ended September 29, 2022. HCD undertakes the following measures to provide citizens with reasonable notice and an opportunity to comment on the performance report. HCD published a notice of the availability of the draft CAPER through emails and social media at least 15 days before the deadline for submission to HUD. Copies of the draft CAPER were made available for a fifteen-day public review and comment period that began September 15, 2022, and ended September 29, 2022

**.CR-45 - CDBG 91.520(c)**

**Specify the nature of, and reasons for, any changes in the jurisdiction's program objectives and indications of how the jurisdiction would change its programs as a result of its experiences.**

HCD did not make any significant changes to its programs objectives that would necessitate changes to our programs.

**Does this Jurisdiction have any open Brownfields Economic Development Initiative (BEDI) grants?**

No

**[BEDI grantees] Describe accomplishments and program outcomes during the last year.**

## **CR-50 - HOME 91.520(d)**

**Include the results of on-site inspections of affordable rental housing assisted under the program to determine compliance with housing codes and other applicable regulations. Please list those projects that should have been inspected on-site this program year based upon the schedule in §92.504(d). Indicate which of these were inspected and a summary of issues that were detected during the inspection. For those that were not inspected, please indicate the reason and how you will remedy the situation.**

For projects carried out under the Affordable Housing Department, each reimbursement request for all HOME-assisted projects are inspected on site by an internal construction inspector for project compliance with HOME regulations. There were on-site inspections of the affordable rental housing assisted under the program to determine compliance with applicable regulations. All inspectors verified the work completed and in compliance with the applicable regulations. All housing projects administered through the CHDO program were also inspected and approved through the Affordable Housing Department before any payments are made to the CHDO. The department requests that inspections be conducted during the construction or rehab of each project, as well a final inspection after the construction or rehab work has been completed. The CHDO Analysts also attends the inspections. There were no issues discovered during any of the inspection visits. HCD's Compliance Department is responsible for the inspections during the affordability period as it relates to rental projects.

Further, other inspections included both the Tenant-Based Rental Assistance (TBRA) and Housing for People With Aids (HOPWA) programs. There was a total of 144 inspections done, which was quite low due to the ongoing COVID restrictions. Also, several of HCD's sub-recipient clients have preexisting conditions, which greatly affected conducting annual inspections or inspecting the units where clients were housed. All units included in the TBRA program passed the Housing Quality Standards before a tenant moved into the unit. All Inspections on these units were completed annually. Similarly, the compliance department embarked on the environmental reviews (ERs) of all the projects to ensure that all activities aligned with the applicable regulations.

**Provide an assessment of the jurisdiction's affirmative marketing actions for HOME units.**

### **92.351(b)**

The City of Memphis in compliance with the federal regulations published as the final rule on September 16, 1996, for the HOME Investment Partnerships Act at Title II of the Cranston-Gonzalez National Affordable Housing Act, as amended, (42 U.S.C. 12701 et seq.) maintains affirmative marketing procedures and requirements for rental and homebuyer projects containing 5 or more HOME-assisted units. Organizations that enter into contractual agreement with the City of Memphis to develop projects

consisting of 5 or more HOME-assisted units will take steps to provide information and otherwise attract eligible persons in the housing market area to available housing without regard to race, color, national origin, sex, religion, familial status or disability. (The affirmative marketing procedures do not apply to families with Section 8 tenant-based rental housing assistance or families with tenant-based rental assistance provided with HOME funds.) The affirmative marketing requirements and procedures require at minimum, but are not limited to, the following: 1. Developers of eligible HOME-assisted projects must adopt methods for informing the public, owners, and potential tenants about Federal Fair Housing Laws and the City's Affirmative Marketing Policy (e.g., the use of the Equal Housing Opportunity logotype or slogan in press releases and solicitations for owners, written communication to fair housing and other groups, and use of the City of Memphis Fair Housing Brochure). 2. Developers of eligible HOME-assisted projects must use the Equal Housing Opportunity logotype or slogan in any advertisement purchased from commercial media. 3. Developers of eligible HOME-assisted projects must display the Fair Housing Poster in view of any potential tenant, owner and the public. 4. To the extent practicable, the developer of eligible HOME-assisted units must use community contacts for marketing such units and reach out to inform and solicit applications from persons who would not likely apply without special outreach (e.g., neighborhood associations, community development corporations, places of worship, employment centers, fair housing groups, or housing counseling agencies). 5. Developers of eligible HOME-assisted units will maintain records that describe the actions taken to affirmatively market units and in such form to assess the results of these actions. 6. As a part of the City of Memphis HOME Program requirements, the City will monitor the compliance with these affirmative marketing procedures and requirements. The City will seek expeditious correction of any infractions and make referrals to proper enforcement agencies as appropriate and applicable.

**Refer to IDIS reports to describe the amount and use of program income for projects, including the number of projects and owner and tenant characteristics**

In PY2022 (July 1, 2021 – June 30, 2022), \$ 182,064.50 was expended for 4 tenant based rental assistance programs: Case Management, Inc., Cocaine Alcohol Awareness Program (CAAP), YWCA of Greater Memphis, and Family Safety Center (FSC) . The programs provided rental assistance to 37 persons, who were all extremely low-income individuals. None of the projects funded with program income were owner occupied projects.

**Describe other actions taken to foster and maintain affordable housing. 91.220(k) (STATES ONLY: Including the coordination of LIHTC with the development of affordable housing). 91.320(j)**

During the 2021 program year, HCD took the following actions to foster and maintain affordable housing: provided down payment assistance to homeowners; supported the activities of Community Housing Development Organizations and Community Development Organizations to acquire,

rehabilitate, or construct affordable housing; supported the Memphis Fair Housing Center on their investigations, education, and outreach; supported activities aimed at reducing blight; supported the Memphis Housing Authority's efforts to revitalize public housing and neighborhoods through the Choice Neighborhood Implementation Grant for South City; supported the development of affordable rental housing through the low income housing tax credit program; supported Tenant Based Rental Assistance programs for populations with special needs; identified a pipeline of affordable housing projects for funding consideration through HCD's competitive grant process and other strategic development opportunities; implemented the Memphis Affordable Housing Trust Fund.



## CR-55 - HOPWA 91.520(e)

### Identify the number of individuals assisted and the types of assistance provided

Table for report on the one-year goals for the number of households provided housing through the use of HOPWA activities for: short-term rent, mortgage, and utility assistance payments to prevent homelessness of the individual or family; tenant-based rental assistance; and units provided in housing facilities developed, leased, or operated with HOPWA funds.

<b>Number of Households Served Through:</b>	<b>One-year Goal</b>	<b>Actual</b>
Short-term rent, mortgage, and utility assistance to prevent homelessness of the individual or family	275	235
Tenant-based rental assistance	165	141
Units provided in permanent housing facilities developed, leased, or operated with HOPWA funds	16	16
Units provided in transitional short-term housing facilities developed, leased, or operated with HOPWA funds	65	38

**Table 16 – HOPWA Number of Households Served**

### Narrative

In PY 21, as much as HCD assisted individuals with different types of assistance, the Covid 19 pandemic created a major setback that affected the HOPWA actual outcome. However, the activities carried out using the CARES Act funds provided the avenue to meet reach more population. For instance, HOPWA funded assistance that served 327 people through the CARES Act 1 funding. The second round of CARES Act is currently ongoing that would further serve the qualifying population.

## CR-58 – Section 3

Identify the number of individuals assisted and the types of assistance provided

<b>Total Labor Hours</b>	<b>CDBG</b>	<b>HOME</b>	<b>ESG</b>	<b>HOPWA</b>	<b>HTF</b>
Total Number of Activities	0	0	1	0	0
Total Labor Hours			478		
Total Section 3 Worker Hours			176		
Total Targeted Section 3 Worker Hours			0		

**Table 3 – Total Labor Hours**

<b>Qualitative Efforts - Number of Activities by Program</b>	<b>CDBG</b>	<b>HOME</b>	<b>ESG</b>	<b>HOPWA</b>	<b>HTF</b>
Outreach efforts to generate job applicants who are Public Housing Targeted Workers					
Outreach efforts to generate job applicants who are Other Funding Targeted Workers.					
Direct, on-the job training (including apprenticeships).					
Indirect training such as arranging for, contracting for, or paying tuition for, off-site training.					
Technical assistance to help Section 3 workers compete for jobs (e.g., resume assistance, coaching).					
Outreach efforts to identify and secure bids from Section 3 business concerns.					
Technical assistance to help Section 3 business concerns understand and bid on contracts.					
Division of contracts into smaller jobs to facilitate participation by Section 3 business concerns.					
Provided or connected residents with assistance in seeking employment including: drafting resumes, preparing for interviews, finding job opportunities, connecting residents to job placement services.					
Held one or more job fairs.					
Provided or connected residents with supportive services that can provide direct services or referrals.					
Provided or connected residents with supportive services that provide one or more of the following: work readiness health screenings, interview clothing, uniforms, test fees, transportation.					
Assisted residents with finding child care.					
Assisted residents to apply for, or attend community college or a four year educational institution.					
Assisted residents to apply for, or attend vocational/technical training.					
Assisted residents to obtain financial literacy training and/or coaching.					
Bonding assistance, guaranties, or other efforts to support viable bids from Section 3 business concerns.					
Provided or connected residents with training on computer use or online technologies.					
Promoting the use of a business registry designed to create opportunities for disadvantaged and small businesses.			1		

Outreach, engagement, or referrals with the state one-stop system, as designed in Section 121(e)(2) of the Workforce Innovation and Opportunity Act.					
Other.			1		

**Table 4 – Qualitative Efforts - Number of Activities by Program**

**Narrative**

The ESG activity was a \$310,800 emergency shelter project. The activity was a housing rehabilitation for the YWCA emergency shelter that covered the installation of an HVAC system in the non-congregate housing facility.

The “other” qualitative efforts/activities included: (1) presentations on Section 3 Business qualifications to potential Section 3 businesses, (2) established a partnership with YouthBuild Memphis, and (3) established a partnership with Workforce Mid-South (local workforce investment board) and the American Job Center of Greater Memphis (local One-Stop).

# CR-60 - ESG 91.520(g) (ESG Recipients only)

## ESG Supplement to the CAPER in *e-snaps*

### For Paperwork Reduction Act

#### 1. Recipient Information—All Recipients Complete

##### Basic Grant Information

Recipient Name	MEMPHIS
Organizational DUNS Number	051386258
EIN/TIN Number	626000361
Identify the Field Office	KNOXVILLE
Identify CoC(s) in which the recipient or subrecipient(s) will provide ESG assistance	Memphis/Shelby County CoC

##### ESG Contact Name

Prefix	Ms
First Name	Ashley
Middle Name	
Last Name	Cash
Suffix	
Title	Director

##### ESG Contact Address

Street Address 1	170 North Main Street, 3rd Floor
Street Address 2	0
City	Memphis
State	TN
ZIP Code	-
Phone Number	9015767304
Extension	0
Fax Number	0
Email Address	Paul.Young@memphistn.gov

##### ESG Secondary Contact

Prefix	Ms
First Name	Kimberly
Last Name	Mitchell
Suffix	0

<b>Title</b>	HSN Administrator
<b>Phone Number</b>	9016367347
<b>Extension</b>	0
<b>Email Address</b>	kimberly.mitchell@memphistn.gov

## **2. Reporting Period—All Recipients Complete**

<b>Program Year Start Date</b>	07/01/2021
<b>Program Year End Date</b>	06/30/2022

## **3a. Subrecipient Form – Complete one form for each subrecipient**

**Subrecipient or Contractor Name**  
**City**  
**State**  
**Zip Code**  
**DUNS Number**  
**Is subrecipient a victim services provider**  
**Subrecipient Organization Type**  
**ESG Subgrant or Contract Award Amount**

## CR-65 - Persons Assisted

### 4. Persons Served

#### 4a. Complete for Homelessness Prevention Activities

Number of Persons in Households	Total
Adults	757
Children	1574
Don't Know/Refused/Other	1
Missing Information	0
<b>Total</b>	<b>2332</b>

Table 17 – Household Information for Homeless Prevention Activities

#### 4b. Complete for Rapid Re-Housing Activities

Number of Persons in Households	Total
Adults	163
Children	0
Don't Know/Refused/Other	0
Missing Information	0
<b>Total</b>	<b>163</b>

Table 18 – Household Information for Rapid Re-Housing Activities

#### 4c. Complete for Shelter

Number of Persons in Households	Total
Adults	757
Children	1574
Don't Know/Refused/Other	0
Missing Information	1
<b>Total</b>	<b>2332</b>

Table 19 – Shelter Information

#### 4d. Street Outreach

Number of Persons in Households	Total
Adults	679
Children	0
Don't Know/Refused/Other	0
Missing Information	0
<b>Total</b>	<b>0</b>

Table 20 – Household Information for Street Outreach

#### 4e. Totals for all Persons Served with ESG

Number of Persons in Households	Total
Adults	757
Children	1574
Don't Know/Refused/Other	0
Missing Information	1
<b>Total</b>	<b>2332</b>

Table 21 - Household Information for Persons Served with ESG

#### 5. Gender—Complete for All Activities

	Total
Male	902
Female	1428
Transgender	1
Don't Know/Refused/Other	0
Missing Information	0
<b>Total</b>	<b>2332</b>

Table 22 – Gender Information

## 6. Age—Complete for All Activities

	<b>Total</b>
Under 18	1574
18-24	128
25 and over	629
Don't Know/Refused/Other	0
Missing Information	1
<b>Total</b>	<b>2332</b>

Table 23 – Age Information

## 7. Special Populations Served—Complete for All Activities

### Number of Persons in Households

Subpopulation	Total	Total Persons Served – Prevention	Total Persons Served – RRH	Total Persons Served in Emergency Shelters
Veterans	10	0	0	0
Victims of Domestic Violence	8	0	0	0
Elderly	0	0	0	0
HIV/AIDS	3	0	0	0
Chronically Homeless	48	0	0	0
<b>Persons with Disabilities:</b>				
Severely Mentally Ill	47	0	0	0
Chronic Substance Abuse	19	0	0	0
Other Disability	53	0	0	0
Total (Unduplicated if possible)	119	0	0	0

Table 24 – Special Population Served



## CR-70 – ESG 91.520(g) - Assistance Provided and Outcomes

### 10. Shelter Utilization

Number of New Units - Rehabbed	0
Number of New Units - Conversion	0
Total Number of bed-nights available	533
Total Number of bed-nights provided	533
Capacity Utilization	100%

Table 25 – Shelter Capacity

### 11. Project Outcomes Data measured under the performance standards developed in consultation with the CoC(s)

The Memphis and Shelby County Homeless Consortium adopted a set of performance measures and performance targets in 2012 and has revised them each year. The measures are directly related to the requirements of the HEARTH Act, as well as those identified locally such as occupancy and cost effectiveness. The measures assess performance in emergency shelter, transitional housing, permanent supportive housing, and rapid re-housing. The performance benchmarks are included in the contracts between the City of Memphis and the subrecipients.

## CR-75 – Expenditures

### 11. Expenditures

#### 11a. ESG Expenditures for Homelessness Prevention

	Dollar Amount of Expenditures in Program Year		
	2019	2020	2021
Expenditures for Rental Assistance	40,000	0	0
Expenditures for Housing Relocation and Stabilization Services - Financial Assistance	0	0	0
Expenditures for Housing Relocation & Stabilization Services - Services	0	0	0
Expenditures for Homeless Prevention under Emergency Shelter Grants Program	15,000	6,298.35	0
<b>Subtotal Homelessness Prevention</b>	<b>55,000</b>	<b>6,298.35</b>	<b>0</b>

Table 26 – ESG Expenditures for Homelessness Prevention

#### 11b. ESG Expenditures for Rapid Re-Housing

	Dollar Amount of Expenditures in Program Year		
	2019	2020	2021
Expenditures for Rental Assistance	0	0	0
Expenditures for Housing Relocation and Stabilization Services - Financial Assistance	0	0	0
Expenditures for Housing Relocation & Stabilization Services - Services	434,146	41,014.34	82,206.04
Expenditures for Homeless Assistance under Emergency Shelter Grants Program	0	0	0
<b>Subtotal Rapid Re-Housing</b>	<b>434,146</b>	<b>41,014.34</b>	<b>82,206.04</b>

Table 27 – ESG Expenditures for Rapid Re-Housing

#### 11c. ESG Expenditures for Emergency Shelter

	Dollar Amount of Expenditures in Program Year		
	2019	2020	2021
Essential Services	390,000	166,151.69	46,831.65
Operations	50,000	0	0

Renovation	0	0	0
Major Rehab	0	0	0
Conversion	0	0	0
<b>Subtotal</b>	<b>440,000</b>	<b>166,151.69</b>	<b>46,831.65</b>

Table 28 – ESG Expenditures for Emergency Shelter

**11d. Other Grant Expenditures**

	Dollar Amount of Expenditures in Program Year		
	2019	2020	2021
Street Outreach	30,000	0	0
HMIS	500	2920	0
Administration	110,000	0	42,938.73

Table 29 - Other Grant Expenditures

**11e. Total ESG Grant Funds**

Total ESG Funds Expended	2019	2020	2021
	1,069,646	216,384.38	171,976.42

Table 30 - Total ESG Funds Expended

**11f. Match Source**

	2019	2020	2021
Other Non-ESG HUD Funds	157,869	0	0
Other Federal Funds	96,004	16,548	0
State Government	43,561	11,253	0
Local Government	0	0	0
Private Funds	78,932	44,563	0
Other	8,752	1,167	0
Fees	0	0	0
Program Income	0	0	0
<b>Total Match Amount</b>	<b>385,118</b>	<b>73,531</b>	<b>0</b>

Table 31 - Other Funds Expended on Eligible ESG Activities

**11g. Total**

<b>Total Amount of Funds Expended on ESG Activities</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
	1,454,764	737,649	0

**Table 32 - Total Amount of Funds Expended on ESG Activities**

# ATTACHMENTS

## PR 26 - CDBG Financial Summary Report

	Office of Community Planning and Development	DATE: 09-21-22
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	PR26 - CDBG Financial Summary Report	
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**PART I: SUMMARY OF CDBG RESOURCES**

01 UNEXPENDED CDBG FUNDS AT END OF PREVIOUS PROGRAM YEAR	0.00
02 ENTITLEMENT GRANT	6,878,650.00
03 SURPLUS URBAN RENEWAL	0.00
04 SECTION 108 GUARANTEED LOAN FUNDS	0.00
05 CURRENT YEAR PROGRAM INCOME	737,918.92
05a CURRENT YEAR SECTION 108 PROGRAM INCOME (FOR SI TYPE)	750,000.00
06 FUNDS RETURNED TO THE LINE-OF-CREDIT	0.00
06a FUNDS RETURNED TO THE LOCAL CDBG ACCOUNT	0.00
07 ADJUSTMENT TO COMPUTE TOTAL AVAILABLE	0.00
08 TOTAL AVAILABLE (SUM, LINES 01-07)	8,366,568.92

**PART II: SUMMARY OF CDBG EXPENDITURES**

09 DISBURSEMENTS OTHER THAN SECTION 108 REPAYMENTS AND PLANNING/ADMINISTRATION	2,163,329.71
10 ADJUSTMENT TO COMPUTE TOTAL AMOUNT SUBJECT TO LOW/MOD BENEFIT	0.00
11 AMOUNT SUBJECT TO LOW/MOD BENEFIT (LINE 09 + LINE 10)	2,163,329.71
12 DISBURSED IN IDIS FOR PLANNING/ADMINISTRATION	1,388,541.84
13 DISBURSED IN IDIS FOR SECTION 108 REPAYMENTS	2,799,014.90
14 ADJUSTMENT TO COMPUTE TOTAL EXPENDITURES	0.00
15 TOTAL EXPENDITURES (SUM, LINES 11-14)	6,350,886.45
16 UNEXPENDED BALANCE (LINE 08 - LINE 15)	2,015,682.47

**PART III: LOWMOD BENEFIT THIS REPORTING PERIOD**

17 EXPENDED FOR LOW/MOD HOUSING IN SPECIAL AREAS	0.00
18 EXPENDED FOR LOW/MOD MULTI-UNIT HOUSING	0.00
19 DISBURSED FOR OTHER LOW/MOD ACTIVITIES	2,114,231.82
20 ADJUSTMENT TO COMPUTE TOTAL LOW/MOD CREDIT	0.00
21 TOTAL LOW/MOD CREDIT (SUM, LINES 17-20)	2,114,231.82
22 PERCENT LOW/MOD CREDIT (LINE 21/LINE 11)	97.73%

**LOW/MOD BENEFIT FOR MULTI-YEAR CERTIFICATIONS**

23 PROGRAM YEARS(PY) COVERED IN CERTIFICATION	PY: PY: PY:
24 CUMULATIVE NET EXPENDITURES SUBJECT TO LOW/MOD BENEFIT CALCULATION	0.00
25 CUMULATIVE EXPENDITURES BENEFITTING LOW/MOD PERSONS	0.00
26 PERCENT BENEFIT TO LOW/MOD PERSONS (LINE 25/LINE 24)	0.00%

**PART IV: PUBLIC SERVICE (PS) CAP CALCULATIONS**

27 DISBURSED IN IDIS FOR PUBLIC SERVICES	529,401.50
28 PS UNLIQUIDATED OBLIGATIONS AT END OF CURRENT PROGRAM YEAR	0.00
29 PS UNLIQUIDATED OBLIGATIONS AT END OF PREVIOUS PROGRAM YEAR	0.00
30 ADJUSTMENT TO COMPUTE TOTAL PS OBLIGATIONS	0.00
31 TOTAL PS OBLIGATIONS (LINE 27 + LINE 28 - LINE 29 + LINE 30)	529,401.50
32 ENTITLEMENT GRANT	6,878,650.00
33 PRIOR YEAR PROGRAM INCOME	5,538,349.74
34 ADJUSTMENT TO COMPUTE TOTAL SUBJECT TO PS CAP	0.00
35 TOTAL SUBJECT TO PS CAP (SUM, LINES 32-34)	12,416,999.74
36 PERCENT FUNDS OBLIGATED FOR PS ACTIVITIES (LINE 31/LINE 35)	4.26%

**PART V: PLANNING AND ADMINISTRATION (PA) CAP**

37 DISBURSED IN IDIS FOR PLANNING/ADMINISTRATION	1,388,541.84
38 PA UNLIQUIDATED OBLIGATIONS AT END OF CURRENT PROGRAM YEAR	0.00
39 PA UNLIQUIDATED OBLIGATIONS AT END OF PREVIOUS PROGRAM YEAR	0.00
40 ADJUSTMENT TO COMPUTE TOTAL PA OBLIGATIONS	0.00
41 TOTAL PA OBLIGATIONS (LINE 37 + LINE 38 - LINE 39 +LINE 40)	1,388,541.84
42 ENTITLEMENT GRANT	6,878,650.00
43 CURRENT YEAR PROGRAM INCOME	1,487,918.92
44 ADJUSTMENT TO COMPUTE TOTAL SUBJECT TO PA CAP	0.00
45 TOTAL SUBJECT TO PA CAP (SUM, LINES 42-44)	8,366,568.92
46 PERCENT FUNDS OBLIGATED FOR PA ACTIVITIES (LINE 41/LINE 45)	16.60%



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**LINE 17 DETAIL: ACTIVITIES TO CONSIDER IN DETERMINING THE AMOUNT TO ENTER ON LINE 17**  
 Report returned no data.

**LINE 18 DETAIL: ACTIVITIES TO CONSIDER IN DETERMINING THE AMOUNT TO ENTER ON LINE 18**  
 Report returned no data.

**LINE 19 DETAIL: ACTIVITIES INCLUDED IN THE COMPUTATION OF LINE 19**

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2015	50	14421	6627027	YMCA of Memphis and the Mid-South, georgette and Cato Johnson	03E	LMA	\$409,336.00
2015	50	14421	6627029	YMCA of Memphis and the Mid-South, georgette and Cato Johnson	03E	LMA	\$928,751.68
2015	50	14421	6627409	YMCA of Memphis and the Mid-South, georgette and Cato Johnson	03E	LMA	\$35,895.64
2015	50	14421	6627652	YMCA of Memphis and the Mid-South, georgette and Cato Johnson	03E	LMA	\$31,372.28
					<b>03E</b>	<b>Matrix Code</b>	<b>\$1,405,355.60</b>
2019	19	14433	6671227	Aging In Place PY21/FY22 and PY22/FY23	05A	LMC	\$7,116.59
2020	1	14269	6560983	Meritan	05A	LMC	\$2,083.33
2020	1	14269	6643197	Meritan	05A	LMC	\$0.04
2020	1	14279	6569522	Creative Aging	05A	LMC	\$5,023.75
2020	1	14279	6598398	Creative Aging	05A	LMC	\$2,204.60
2020	1	14279	6598399	Creative Aging	05A	LMC	\$3,431.26
2021	3	14387	6627065	Creative Aging PY21/FY22	05A	LMC	\$3,558.33
2021	3	14387	6627067	Creative Aging PY21/FY22	05A	LMC	\$7,881.23
2021	3	14387	6638237	Creative Aging PY21/FY22	05A	LMC	\$3,886.66
2021	3	14409	6643198	Meritan	05A	LMC	\$2,083.33
2021	3	14409	6643199	Meritan	05A	LMC	\$2,083.33
2021	3	14409	6643202	Meritan	05A	LMC	\$2,083.33
2021	3	14409	6643203	Meritan	05A	LMC	\$2,083.33
2021	3	14409	6643204	Meritan	05A	LMC	\$2,083.33
2021	3	14409	6643206	Meritan	05A	LMC	\$2,083.33
2021	3	14409	6643207	Meritan	05A	LMC	\$2,083.33
					<b>05A</b>	<b>Matrix Code</b>	<b>\$49,769.10</b>
2021	3	14386	6611003	Family Safety Center PY21/FY22	05D	LMC	\$2,036.21
2021	3	14386	6611005	Family Safety Center PY21/FY22	05D	LMC	\$1,646.19
2021	3	14386	6611006	Family Safety Center PY21/FY22	05D	LMC	\$1,646.20
2021	3	14386	6611007	Family Safety Center PY21/FY22	05D	LMC	\$1,646.20
2021	3	14386	6611008	Family Safety Center PY21/FY22	05D	LMC	\$1,646.20
2021	3	14386	6611009	Family Safety Center PY21/FY22	05D	LMC	\$1,719.35
2021	3	14386	6620627	Family Safety Center PY21/FY22	05D	LMC	\$1,646.20
2021	3	14386	6627063	Family Safety Center PY21/FY22	05D	LMC	\$1,646.20
2021	3	14386	6638236	Family Safety Center PY21/FY22	05D	LMC	\$1,646.20
2021	3	14386	6643227	Family Safety Center PY21/FY22	05D	LMC	\$1,646.20
2021	3	14386	6671229	Family Safety Center PY21/FY22	05D	LMC	\$1,717.21
					<b>05D</b>	<b>Matrix Code</b>	<b>\$18,642.36</b>
2021	3	14420	6643248	Innovate Memphis	05E	LMC	\$1,999.99
2021	3	14420	6643249	Innovate Memphis	05E	LMC	\$1,999.99
2021	3	14420	6671219	Innovate Memphis	05E	LMC	\$2,749.98
2021	3	14420	6671220	Innovate Memphis	05E	LMC	\$2,749.98
2021	3	14420	6671221	Innovate Memphis	05E	LMC	\$2,749.98
					<b>05E</b>	<b>Matrix Code</b>	<b>\$12,249.92</b>
2021	3	14360	6610996	Synergy Treatment Center PY21/FY22	05F	LMC	\$2,083.37
2021	3	14360	6610997	Synergy Treatment Center PY21/FY22	05F	LMC	\$2,083.33
2021	3	14360	6610998	Synergy Treatment Center PY21/FY22	05F	LMC	\$2,083.33
2021	3	14360	6610999	Synergy Treatment Center PY21/FY22	05F	LMC	\$2,083.33
2021	3	14360	6611000	Synergy Treatment Center PY21/FY22	05F	LMC	\$2,083.33
2021	3	14360	6611001	Synergy Treatment Center PY21/FY22	05F	LMC	\$2,083.33
2021	3	14360	6611646	Synergy Treatment Center PY21/FY22	05F	LMC	\$2,083.33
2021	3	14360	6627060	Synergy Treatment Center PY21/FY22	05F	LMC	\$2,083.33
2021	3	14360	6638235	Synergy Treatment Center PY21/FY22	05F	LMC	\$4,166.66
2021	3	14360	6643225	Synergy Treatment Center PY21/FY22	05F	LMC	\$2,083.33
2021	3	14429	6643241	Downtown Memphis Ministry	05F	LMC	\$2,083.33
2021	3	14429	6643242	Downtown Memphis Ministry	05F	LMC	\$2,083.33
2021	3	14429	6643244	Downtown Memphis Ministry	05F	LMC	\$2,083.33
2021	3	14429	6671205	Downtown Memphis Ministry	05F	LMC	\$2,083.37
2021	3	14429	6671206	Downtown Memphis Ministry	05F	LMC	\$2,083.33
2021	3	14429	6671208	Downtown Memphis Ministry	05F	LMC	\$2,083.33
2021	3	14429	6671210	Downtown Memphis Ministry	05F	LMC	\$2,083.33
2021	3	14429	6671211	Downtown Memphis Ministry	05F	LMC	\$2,083.33
2021	3	14429	6671214	Downtown Memphis Ministry	05F	LMC	\$2,083.33
2021	3	14429	6671215	Downtown Memphis Ministry	05F	LMC	\$2,083.33
2021	3	14429	6671217	Downtown Memphis Ministry	05F	LMC	\$2,083.33



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Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2021	3	14429	6671218	Downtown Memphis Ministry	05F	LMC	\$2,083.32
					<b>05F</b>	<b>Matrix Code</b>	<b>\$47,916.67</b>
2020	1	14309	6560988	CASA LUZ	05G	LMC	\$2,083.32
2020	1	14309	6569534	CASA LUZ	05G	LMC	\$2,083.32
2020	1	14310	6560981	Kindred Place Inc	05G	LMC	\$183.64
2021	3	14402	6627072	Kindred Place Inc PY21/FY22	05G	LMC	\$0.30
2021	3	14402	6627073	Kindred Place Inc PY21/FY22	05G	LMC	\$2,323.56
2021	3	14402	6638229	Kindred Place Inc PY21/FY22	05G	LMC	\$2,323.86
					<b>05G</b>	<b>Matrix Code</b>	<b>\$8,998.00</b>
2021	3	14422	6643245	Memphis Medical District Collaborative	05H	LMC	\$3,900.00
2021	3	14422	6643246	Memphis Medical District Collaborative	05H	LMC	\$21,100.00
					<b>05H</b>	<b>Matrix Code</b>	<b>\$25,000.00</b>
2021	7	14352	6567802	Memphis Area Legal Services, Inc. Referral PY21/FY22	05J	LMC	\$7,333.15
2021	7	14352	6567803	Memphis Area Legal Services, Inc. Referral PY21/FY22	05J	LMC	\$8,013.10
2021	7	14352	6586667	Memphis Area Legal Services, Inc. Referral PY21/FY22	05J	LMC	\$7,948.00
2021	7	14352	6598383	Memphis Area Legal Services, Inc. Referral PY21/FY22	05J	LMC	\$7,455.93
2021	7	14352	6598385	Memphis Area Legal Services, Inc. Referral PY21/FY22	05J	LMC	\$10,120.87
2021	7	14352	6610988	Memphis Area Legal Services, Inc. Referral PY21/FY22	05J	LMC	\$8,218.98
2021	7	14352	6620589	Memphis Area Legal Services, Inc. Referral PY21/FY22	05J	LMC	\$7,982.33
2021	7	14352	6627076	Memphis Area Legal Services, Inc. Referral PY21/FY22	05J	LMC	\$7,728.98
2021	7	14352	6638230	Memphis Area Legal Services, Inc. Referral PY21/FY22	05J	LMC	\$8,003.98
2021	7	14352	6643209	Memphis Area Legal Services, Inc. Referral PY21/FY22	05J	LMC	\$8,178.98
2021	22	14351	6567455	Memphis Area Legal Services Ordinance PY21/FY22	05J	LMC	\$3,000.00
2021	22	14351	6569523	Memphis Area Legal Services Ordinance PY21/FY22	05J	LMC	\$3,000.00
2021	22	14351	6586236	Memphis Area Legal Services Ordinance PY21/FY22	05J	LMC	\$3,000.00
2021	22	14351	6598381	Memphis Area Legal Services Ordinance PY21/FY22	05J	LMC	\$3,000.00
2021	22	14351	6598382	Memphis Area Legal Services Ordinance PY21/FY22	05J	LMC	\$3,916.65
2021	22	14351	6598391	Memphis Area Legal Services Ordinance PY21/FY22	05J	LMC	\$3,000.00
2021	22	14351	6610987	Memphis Area Legal Services Ordinance PY21/FY22	05J	LMC	\$3,683.33
2021	22	14351	6620586	Memphis Area Legal Services Ordinance PY21/FY22	05J	LMC	\$3,183.33
2021	22	14351	6627069	Memphis Area Legal Services Ordinance PY21/FY22	05J	LMC	\$3,183.33
2021	22	14351	6638227	Memphis Area Legal Services Ordinance PY21/FY22	05J	LMC	\$3,183.33
2021	22	14351	6643069	Memphis Area Legal Services Ordinance PY21/FY22	05J	LMC	\$3,183.33
					<b>05J</b>	<b>Matrix Code</b>	<b>\$116,317.60</b>
2020	1	14318	6638982	Hope House PY20/FY21	05L	LMC	\$1,269.49
2021	3	14418	6643087	Hope House	05L	LMC	\$2,937.31
2021	3	14418	6643088	Hope House	05L	LMC	\$1,956.57
2021	3	14418	6643090	Hope House	05L	LMC	\$1,953.57
2021	3	14418	6671222	Hope House	05L	LMC	\$2,124.24
2021	3	14418	6671223	Hope House	05L	LMC	\$1,987.98
					<b>05L</b>	<b>Matrix Code</b>	<b>\$12,229.16</b>
2020	1	14231	6586684	Memphis Child Advocacy	05N	LMC	\$1,666.68
2021	3	14358	6611642	Memphis Child Advocacy Center	05N	LMC	\$2,083.68
2021	3	14358	6611643	Memphis Child Advocacy Center	05N	LMC	\$2,083.67
2021	3	14358	6611644	Memphis Child Advocacy Center	05N	LMC	\$2,083.67
2021	3	14358	6611645	Memphis Child Advocacy Center	05N	LMC	\$2,083.66
2021	3	14358	6611646	Memphis Child Advocacy Center	05N	LMC	\$0.33
2021	3	14358	6620623	Memphis Child Advocacy Center	05N	LMC	\$2,083.66
2021	3	14358	6620625	Memphis Child Advocacy Center	05N	LMC	\$2,083.66
2021	3	14358	6627030	Memphis Child Advocacy Center	05N	LMC	\$2,083.68
2021	3	14358	6638232	Memphis Child Advocacy Center	05N	LMC	\$2,083.68
2021	3	14358	6643217	Memphis Child Advocacy Center	05N	LMC	\$2,083.67
					<b>05N</b>	<b>Matrix Code</b>	<b>\$20,420.04</b>
2020	1	14252	6569535	Shield,INC	05O	LMC	\$1,839.63
					<b>05O</b>	<b>Matrix Code</b>	<b>\$1,839.63</b>
2021	2	14428	6643229	MIFA HOMELESS REFERRAL	05X	LMC	\$5,473.50
2021	2	14428	6643230	MIFA HOMELESS REFERRAL	05X	LMC	\$8,439.45
2021	2	14428	6643231	MIFA HOMELESS REFERRAL	05X	LMC	\$6,014.77
2021	2	14428	6643232	MIFA HOMELESS REFERRAL	05X	LMC	\$8,804.13
2021	2	14428	6643233	MIFA HOMELESS REFERRAL	05X	LMC	\$8,181.86
2021	2	14428	6643234	MIFA HOMELESS REFERRAL	05X	LMC	\$8,368.40
2021	2	14428	6643235	MIFA HOMELESS REFERRAL	05X	LMC	\$20,795.18
2021	2	14428	6643236	MIFA HOMELESS REFERRAL	05X	LMC	\$13,583.53
2021	2	14428	6643237	MIFA HOMELESS REFERRAL	05X	LMC	\$9,005.83
2021	10	14410	6627034	MIFA HOTLINE	05X	LMC	\$13,825.05
2021	10	14410	6627035	MIFA HOTLINE	05X	LMC	\$18,238.86
2021	10	14410	6627038	MIFA HOTLINE	05X	LMC	\$12,346.57
2021	10	14410	6627039	MIFA HOTLINE	05X	LMC	\$11,961.72
2021	10	14410	6627050	MIFA HOTLINE	05X	LMC	\$12,922.22
2021	10	14410	6627051	MIFA HOTLINE	05X	LMC	\$12,808.36



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2021	10	14410	6627052	MIFA HOTLINE	05X	LMC	\$12,682.54
2021	10	14410	6627053	MIFA HOTLINE	05X	LMC	\$13,696.01
2021	10	14410	6638234	MIFA HOTLINE	05X	LMC	\$15,990.97
							<b>\$213,138.95</b>
2020	3	14260	6620621	CAAP INC CDBG TBRA PY20-PY20	05Z	LMC	\$2,349.68
2020	3	14261	6560971	Case Management	05Z	LMC	\$530.39
							<b>\$2,880.07</b>
2021	13	14317	6560986	Case Management	14J	LMH	\$2,431.80
2021	13	14317	6569525	Case Management	14J	LMH	\$2,214.28
2021	13	14317	6598393	Case Management	14J	LMH	\$2,214.29
2021	13	14390	6620608	CAAP INC CDBG TBRA PY21-PY22	14J	LMH	\$2,692.32
2021	13	14390	6620610	CAAP INC CDBG TBRA PY21-PY22	14J	LMH	\$2,692.32
2021	13	14390	6620611	CAAP INC CDBG TBRA PY21-PY22	14J	LMH	\$2,692.32
2021	13	14390	6620612	CAAP INC CDBG TBRA PY21-PY22	14J	LMH	\$4,038.48
2021	13	14390	6620613	CAAP INC CDBG TBRA PY21-PY22	14J	LMH	\$2,692.32
2021	13	14390	6620614	CAAP INC CDBG TBRA PY21-PY22	14J	LMH	\$2,692.32
2021	13	14390	6620615	CAAP INC CDBG TBRA PY21-PY22	14J	LMH	\$2,692.32
2021	13	14390	6620616	CAAP INC CDBG TBRA PY21-PY22	14J	LMH	\$2,692.32
2021	13	14390	6620617	CAAP INC CDBG TBRA PY21-PY22	14J	LMH	\$2,692.32
2021	13	14390	6620618	CAAP INC CDBG TBRA PY21-PY22	14J	LMH	\$4,038.48
2021	13	14390	6620620	CAAP INC CDBG TBRA PY21-PY22	14J	LMH	\$2,692.32
2021	13	14390	6620622	CAAP INC CDBG TBRA PY21-PY22	14J	LMH	\$342.64
2021	13	14390	6627081	CAAP INC CDBG TBRA PY21-PY22	14J	LMH	\$2,692.32
2021	13	14390	6638231	CAAP INC CDBG TBRA PY21-PY22	14J	LMH	\$2,692.32
2021	13	14390	6643212	CAAP INC CDBG TBRA PY21-PY22	14J	LMH	\$1,964.88
2021	23	14350	6620628	Family Safety Center PY21/FY22	14J	LMH	\$1,106.09
2021	23	14350	6620629	Family Safety Center PY21/FY22	14J	LMH	\$1,301.37
2021	23	14350	6620630	Family Safety Center PY21/FY22	14J	LMH	\$1,837.86
2021	23	14350	6620631	Family Safety Center PY21/FY22	14J	LMH	\$1,865.15
2021	23	14350	6620632	Family Safety Center PY21/FY22	14J	LMH	\$1,301.28
2021	23	14350	6620633	Family Safety Center PY21/FY22	14J	LMH	\$1,836.72
2021	23	14350	6620635	Family Safety Center PY21/FY22	14J	LMH	\$1,896.82
2021	23	14350	6627068	Family Safety Center PY21/FY22	14J	LMH	\$1,301.28
2021	23	14350	6638238	Family Safety Center PY21/FY22	14J	LMH	\$1,301.28
2021	23	14350	6643239	Family Safety Center PY21/FY22	14J	LMH	\$1,301.25
2021	23	14350	6671204	Family Safety Center PY21/FY22	14J	LMH	\$1,301.25
2021	23	14398	6638239	YWCA CDBG PY21/FY22	14J	LMH	\$1,666.67
2021	23	14398	6638240	YWCA CDBG PY21/FY22	14J	LMH	\$1,666.67
2021	23	14398	6638241	YWCA CDBG PY21/FY22	14J	LMH	\$1,666.67
2021	23	14398	6638242	YWCA CDBG PY21/FY22	14J	LMH	\$1,666.67
2021	23	14398	6638243	YWCA CDBG PY21/FY22	14J	LMH	\$1,666.67
2021	23	14398	6638244	YWCA CDBG PY21/FY22	14J	LMH	\$1,666.67
2021	23	14398	6638245	YWCA CDBG PY21/FY22	14J	LMH	\$1,666.67
2021	23	14398	6638246	YWCA CDBG PY21/FY22	14J	LMH	\$1,666.67
2021	23	14398	6638247	YWCA CDBG PY21/FY22	14J	LMH	\$1,666.67
2021	23	14398	6643240	YWCA CDBG PY21/FY22	14J	LMH	\$1,666.67
							<b>\$79,877.42</b>
2018	34	14263	6620566	Community Coalition Program	19C	LMA	\$16,250.00
2020	6	14234	6512175	Rhodes College Intern PY20/FY21	19C	LMA	\$4,202.72
2020	6	14234	6586670	Rhodes College Intern PY20/FY21	19C	LMA	\$9,004.33
2020	6	14234	6598386	Rhodes College Intern PY20/FY21	19C	LMA	\$4,885.38
2020	6	14234	6627078	Rhodes College Intern PY20/FY21	19C	LMA	\$1,140.07
2020	6	14235	6598387	Christian Brothers University CBU PY20/FY21	19C	LMA	\$2,580.00
2020	6	14235	6671226	Christian Brothers University CBU PY20/FY21	19C	LMA	\$11,447.50
2020	6	14236	6598389	LeMoyne-Owen College Internship Program PY20/FY21	19C	LMA	\$1,442.50
2020	6	14236	6643210	LeMoyne-Owen College Internship Program PY20/FY21	19C	LMA	\$1,400.50
2020	6	14236	6671224	LeMoyne-Owen College Internship Program PY20/FY21	19C	LMA	\$190.00
2020	20	14392	6598377	Saad & Shaw Community Development Organizations Capacity Building	19C	LMA	\$4,500.00
2020	20	14392	6598390	Saad & Shaw Community Development Organizations Capacity Building	19C	LMA	\$2,100.00
2021	6	14353	6627080	Rhodes College Intern PY21/FY22	19C	LMA	\$4,285.92
2021	6	14353	6643211	Rhodes College Intern PY21/FY22	19C	LMA	\$9,505.00
2021	9	14356	6598392	The University of Memphis Internship PY21/FY22 - HCD Intern	19C	LMA	\$1,664.08
2021	9	14356	6610989	The University of Memphis Internship PY21/FY22 - HCD Intern	19C	LMA	\$24,999.30
							<b>\$99,597.30</b>
<b>Total</b>							<b>\$2,114,231.82</b>

LINE 27 DETAIL: ACTIVITIES INCLUDED IN THE COMPUTATION OF LINE 27





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2019	19	14433	6671227	No	Aging In Place PY21/FY22 and PY22/FY23	B19MC470006	EN	05A	LMC	\$7,116.59
2020	1	14269	6560983	No	Meritan	B20MC470006	EN	05A	LMC	\$2,083.33
2020	1	14269	6643197	No	Meritan	B20MC470006	EN	05A	LMC	\$0.04
2020	1	14279	6569522	No	Creative Aging	B20MC470006	EN	05A	LMC	\$5,023.75
2020	1	14279	6598398	No	Creative Aging	B20MC470006	EN	05A	LMC	\$2,204.60
2020	1	14279	6598399	No	Creative Aging	B20MC470006	EN	05A	LMC	\$3,431.26
2021	3	14387	6627065	No	Creative Aging PY21/FY22	B21MC470006	EN	05A	LMC	\$3,558.33
2021	3	14387	6627067	No	Creative Aging PY21/FY22	B21MC470006	EN	05A	LMC	\$7,861.23
2021	3	14387	6638237	No	Creative Aging PY21/FY22	B21MC470006	EN	05A	LMC	\$3,886.66
2021	3	14409	6643198	No	Meritan	B21MC470006	EN	05A	LMC	\$2,083.33
2021	3	14409	6643199	No	Meritan	B21MC470006	EN	05A	LMC	\$2,083.33
2021	3	14409	6643202	No	Meritan	B21MC470006	EN	05A	LMC	\$2,083.33
2021	3	14409	6643203	No	Meritan	B21MC470006	EN	05A	LMC	\$2,083.33
2021	3	14409	6643204	No	Meritan	B21MC470006	EN	05A	LMC	\$2,083.33
2021	3	14409	6643206	No	Meritan	B21MC470006	EN	05A	LMC	\$2,083.33
2021	3	14409	6643207	No	Meritan	B21MC470006	EN	05A	LMC	\$2,083.33
<b>05A Matrix Code \$49,769.10</b>										
2021	3	14386	6611003	No	Family Safety Center PY21/FY22	B21MC470006	EN	05D	LMC	\$2,036.21
2021	3	14386	6611005	No	Family Safety Center PY21/FY22	B21MC470006	EN	05D	LMC	\$1,646.19
2021	3	14386	6611006	No	Family Safety Center PY21/FY22	B21MC470006	EN	05D	LMC	\$1,646.20
2021	3	14386	6611007	No	Family Safety Center PY21/FY22	B21MC470006	EN	05D	LMC	\$1,646.20
2021	3	14386	6611008	No	Family Safety Center PY21/FY22	B21MC470006	EN	05D	LMC	\$1,646.20
2021	3	14386	6611009	No	Family Safety Center PY21/FY22	B21MC470006	EN	05D	LMC	\$1,719.36
2021	3	14386	6620627	No	Family Safety Center PY21/FY22	B21MC470006	EN	05D	LMC	\$1,646.20
2021	3	14386	6627063	No	Family Safety Center PY21/FY22	B21MC470006	EN	05D	LMC	\$1,646.20
2021	3	14386	6638236	No	Family Safety Center PY21/FY22	B21MC470006	EN	05D	LMC	\$1,646.20
2021	3	14386	6643227	No	Family Safety Center PY21/FY22	B21MC470006	EN	05D	LMC	\$1,646.20
2021	3	14386	6671229	No	Family Safety Center PY21/FY22	B21MC470006	EN	05D	LMC	\$1,717.21
<b>05D Matrix Code \$18,642.36</b>										
2021	3	14420	6643248	No	Innovate Memphis	B21MC470006	EN	05E	LMC	\$1,999.99
2021	3	14420	6643249	No	Innovate Memphis	B21MC470006	EN	05E	LMC	\$1,999.99
2021	3	14420	6671219	No	Innovate Memphis	B21MC470006	EN	05E	LMC	\$2,749.98
2021	3	14420	6671220	No	Innovate Memphis	B21MC470006	EN	05E	LMC	\$2,749.98
2021	3	14420	6671221	No	Innovate Memphis	B21MC470006	EN	05E	LMC	\$2,749.98
<b>05E Matrix Code \$12,249.92</b>										
2021	3	14360	6610996	No	Synergy Treatment Center PY21/FY22	B21MC470006	EN	05F	LMC	\$2,083.33
2021	3	14360	6610997	No	Synergy Treatment Center PY21/FY22	B21MC470006	EN	05F	LMC	\$2,083.33
2021	3	14360	6610998	No	Synergy Treatment Center PY21/FY22	B21MC470006	EN	05F	LMC	\$2,083.33
2021	3	14360	6610999	No	Synergy Treatment Center PY21/FY22	B21MC470006	EN	05F	LMC	\$2,083.33
2021	3	14360	6611000	No	Synergy Treatment Center PY21/FY22	B21MC470006	EN	05F	LMC	\$2,083.33
2021	3	14360	6611001	No	Synergy Treatment Center PY21/FY22	B21MC470006	EN	05F	LMC	\$2,083.33
2021	3	14360	6611646	No	Synergy Treatment Center PY21/FY22	B21MC470006	EN	05F	LMC	\$2,083.33
2021	3	14360	6627060	No	Synergy Treatment Center PY21/FY22	B21MC470006	EN	05F	LMC	\$2,083.33
2021	3	14360	6638235	No	Synergy Treatment Center PY21/FY22	B21MC470006	EN	05F	LMC	\$4,166.66
2021	3	14360	6643225	No	Synergy Treatment Center PY21/FY22	B21MC470006	EN	05F	LMC	\$2,083.33
2021	3	14429	6643241	No	Downtown Memphis Ministry	B21MC470006	EN	05F	LMC	\$2,083.33
2021	3	14429	6643242	No	Downtown Memphis Ministry	B21MC470006	EN	05F	LMC	\$2,083.33
2021	3	14429	6643244	No	Downtown Memphis Ministry	B21MC470006	EN	05F	LMC	\$2,083.33
2021	3	14429	6671205	No	Downtown Memphis Ministry	B21MC470006	EN	05F	LMC	\$2,083.37
2021	3	14429	6671206	No	Downtown Memphis Ministry	B21MC470006	EN	05F	LMC	\$2,083.33
2021	3	14429	6671208	No	Downtown Memphis Ministry	B21MC470006	EN	05F	LMC	\$2,083.33
2021	3	14429	6671210	No	Downtown Memphis Ministry	B21MC470006	EN	05F	LMC	\$2,083.33
2021	3	14429	6671211	No	Downtown Memphis Ministry	B21MC470006	EN	05F	LMC	\$2,083.33
2021	3	14429	6671214	No	Downtown Memphis Ministry	B21MC470006	EN	05F	LMC	\$2,083.33
2021	3	14429	6671215	No	Downtown Memphis Ministry	B21MC470006	EN	05F	LMC	\$2,083.33
2021	3	14429	6671217	No	Downtown Memphis Ministry	B21MC470006	EN	05F	LMC	\$2,083.33
2021	3	14429	6671218	No	Downtown Memphis Ministry	B21MC470006	EN	05F	LMC	\$2,083.33
<b>05F Matrix Code \$47,916.67</b>										
2020	1	14309	6560988	No	CASA LUZ	B20MC470006	EN	05G	LMC	\$2,083.32
2020	1	14309	6569534	No	CASA LUZ	B20MC470006	EN	05G	LMC	\$2,083.32
2020	1	14310	6560981	No	Kindred Place Inc	B20MC470006	EN	05G	LMC	\$183.64
2021	3	14402	6627072	No	Kindred Place Inc PY21/FY22	B21MC470006	EN	05G	LMC	\$0.30
2021	3	14402	6627073	No	Kindred Place Inc PY21/FY22	B21MC470006	EN	05G	LMC	\$2,323.56
2021	3	14402	6638229	No	Kindred Place Inc PY21/FY22	B21MC470006	EN	05G	LMC	\$2,323.56
<b>05G Matrix Code \$8,998.00</b>										
2021	3	14422	6643245	No	Memphis Medical District Collaborative	B21MC470006	EN	05H	LMC	\$3,900.00
2021	3	14422	6643246	No	Memphis Medical District Collaborative	B21MC470006	EN	05H	LMC	\$21,100.00



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										<b>\$25,000.00</b>
2021	7	14352	6567802	No	Memphis Area Legal Services, Inc. Referral PY21/FY22	B21MC470006	EN	05J	LMC	\$7,333.15
2021	7	14352	6567803	No	Memphis Area Legal Services, Inc. Referral PY21/FY22	B21MC470006	EN	05J	LMC	\$8,013.10
2021	7	14352	6586667	No	Memphis Area Legal Services, Inc. Referral PY21/FY22	B21MC470006	EN	05J	LMC	\$7,948.00
2021	7	14352	6598383	No	Memphis Area Legal Services, Inc. Referral PY21/FY22	B21MC470006	EN	05J	LMC	\$7,455.93
2021	7	14352	6598385	No	Memphis Area Legal Services, Inc. Referral PY21/FY22	B21MC470006	EN	05J	LMC	\$10,120.87
2021	7	14352	6610988	No	Memphis Area Legal Services, Inc. Referral PY21/FY22	B21MC470006	EN	05J	LMC	\$8,218.98
2021	7	14352	6620589	No	Memphis Area Legal Services, Inc. Referral PY21/FY22	B21MC470006	EN	05J	LMC	\$7,982.33
2021	7	14352	6627076	No	Memphis Area Legal Services, Inc. Referral PY21/FY22	B21MC470006	EN	05J	LMC	\$7,728.98
2021	7	14352	6638230	No	Memphis Area Legal Services, Inc. Referral PY21/FY22	B21MC470006	EN	05J	LMC	\$8,003.98
2021	7	14352	6643209	No	Memphis Area Legal Services, Inc. Referral PY21/FY22	B21MC470006	EN	05J	LMC	\$8,178.98
2021	22	14351	6567455	No	Memphis Area Legal Services Ordinance PY21/FY22	B21MC470006	EN	05J	LMC	\$3,000.00
2021	22	14351	6569523	No	Memphis Area Legal Services Ordinance PY21/FY22	B21MC470006	EN	05J	LMC	\$3,000.00
2021	22	14351	6586236	No	Memphis Area Legal Services Ordinance PY21/FY22	B21MC470006	EN	05J	LMC	\$3,000.00
2021	22	14351	6598381	No	Memphis Area Legal Services Ordinance PY21/FY22	B21MC470006	EN	05J	LMC	\$3,000.00
2021	22	14351	6598382	No	Memphis Area Legal Services Ordinance PY21/FY22	B21MC470006	EN	05J	LMC	\$3,916.65
2021	22	14351	6598391	No	Memphis Area Legal Services Ordinance PY21/FY22	B21MC470006	EN	05J	LMC	\$3,000.00
2021	22	14351	6610987	No	Memphis Area Legal Services Ordinance PY21/FY22	B21MC470006	EN	05J	LMC	\$3,683.33
2021	22	14351	6620586	No	Memphis Area Legal Services Ordinance PY21/FY22	B21MC470006	EN	05J	LMC	\$3,183.33
2021	22	14351	6627069	No	Memphis Area Legal Services Ordinance PY21/FY22	B21MC470006	EN	05J	LMC	\$3,183.33
2021	22	14351	6638227	No	Memphis Area Legal Services Ordinance PY21/FY22	B21MC470006	EN	05J	LMC	\$3,183.33
2021	22	14351	6643069	No	Memphis Area Legal Services Ordinance PY21/FY22	B21MC470006	EN	05J	LMC	\$3,183.33
										<b>\$116,317.60</b>
2020	1	14318	6638982	No	Hope House PY20/FY21	B20MC470006	EN	05L	LMC	\$1,269.49
2021	3	14418	6643087	No	Hope House	B21MC470006	EN	05L	LMC	\$2,937.31
2021	3	14418	6643088	No	Hope House	B21MC470006	EN	05L	LMC	\$1,956.57
2021	3	14418	6643090	No	Hope House	B21MC470006	EN	05L	LMC	\$1,953.57
2021	3	14418	6671222	No	Hope House	B21MC470006	EN	05L	LMC	\$2,124.24
2021	3	14418	6671223	No	Hope House	B21MC470006	EN	05L	LMC	\$1,967.98
										<b>\$12,229.16</b>
2020	1	14231	6586684	No	Memphis Child Advocacy	B20MC470006	EN	05N	LMC	\$1,666.68
2021	3	14358	6611642	No	Memphis Child Advocacy Center	B21MC470006	EN	05N	LMC	\$2,083.68
2021	3	14358	6611643	No	Memphis Child Advocacy Center	B21MC470006	EN	05N	LMC	\$2,083.67
2021	3	14358	6611644	No	Memphis Child Advocacy Center	B21MC470006	EN	05N	LMC	\$2,083.67
2021	3	14358	6611645	No	Memphis Child Advocacy Center	B21MC470006	EN	05N	LMC	\$2,083.66
2021	3	14358	6611646	No	Memphis Child Advocacy Center	B21MC470006	EN	05N	LMC	\$0.33
2021	3	14358	6620623	No	Memphis Child Advocacy Center	B21MC470006	EN	05N	LMC	\$2,083.66
2021	3	14358	6620625	No	Memphis Child Advocacy Center	B21MC470006	EN	05N	LMC	\$2,083.66
2021	3	14358	6627030	No	Memphis Child Advocacy Center	B21MC470006	EN	05N	LMC	\$2,083.68
2021	3	14358	6638232	No	Memphis Child Advocacy Center	B21MC470006	EN	05N	LMC	\$2,083.68
2021	3	14358	6643217	No	Memphis Child Advocacy Center	B21MC470006	EN	05N	LMC	\$2,083.67
										<b>\$20,420.04</b>
2020	1	14252	6569535	No	Shield,INC	B20MC470006	EN	05O	LMC	\$1,839.63
										<b>\$1,839.63</b>
2021	2	14428	6643229	No	MIFA HOMELESS REFERRAL	B21MC470006	EN	05X	LMC	\$5,473.50
2021	2	14428	6643230	No	MIFA HOMELESS REFERRAL	B21MC470006	EN	05X	LMC	\$8,439.45
2021	2	14428	6643231	No	MIFA HOMELESS REFERRAL	B21MC470006	EN	05X	LMC	\$6,014.77
2021	2	14428	6643232	No	MIFA HOMELESS REFERRAL	B21MC470006	EN	05X	LMC	\$8,804.13
2021	2	14428	6643233	No	MIFA HOMELESS REFERRAL	B21MC470006	EN	05X	LMC	\$8,181.86
2021	2	14428	6643234	No	MIFA HOMELESS REFERRAL	B21MC470006	EN	05X	LMC	\$8,368.40
2021	2	14428	6643235	No	MIFA HOMELESS REFERRAL	B21MC470006	EN	05X	LMC	\$20,795.18
2021	2	14428	6643236	No	MIFA HOMELESS REFERRAL	B21MC470006	EN	05X	LMC	\$13,583.53
2021	2	14428	6643237	No	MIFA HOMELESS REFERRAL	B21MC470006	EN	05X	LMC	\$9,005.83
2021	10	14410	6627034	No	MIFA HOTLINE	B21MC470006	EN	05X	LMC	\$13,825.05
2021	10	14410	6627035	No	MIFA HOTLINE	B21MC470006	EN	05X	LMC	\$18,238.86
2021	10	14410	6627038	No	MIFA HOTLINE	B21MC470006	EN	05X	LMC	\$12,346.57
2021	10	14410	6627039	No	MIFA HOTLINE	B21MC470006	EN	05X	LMC	\$11,961.72
2021	10	14410	6627050	No	MIFA HOTLINE	B21MC470006	EN	05X	LMC	\$12,922.22
2021	10	14410	6627051	No	MIFA HOTLINE	B21MC470006	EN	05X	LMC	\$12,808.36
2021	10	14410	6627052	No	MIFA HOTLINE	B21MC470006	EN	05X	LMC	\$12,682.54
2021	10	14410	6627053	No	MIFA HOTLINE	B21MC470006	EN	05X	LMC	\$13,696.01
2021	10	14410	6638234	No	MIFA HOTLINE	B21MC470006	EN	05X	LMC	\$15,990.97
										<b>\$213,138.95</b>
2020	3	14260	6620621	No	CAAP INC CDBG TBRA PY20-PY20	B20MC470006	EN	05Z	LMC	\$2,349.68
2020	3	14261	6560971	No	Case Management	B20MC470006	EN	05Z	LMC	\$530.39
										<b>\$2,880.07</b>
										<b>\$529,401.50</b>

No Activity to prevent, prepare for, and respond to Coronavirus



Office of Community Planning and Development  
 U.S. Department of Housing and Urban Development  
 Integrated Disbursement and Information System  
 PR26 - CDBG Financial Summary Report  
 Program Year 2021  
 MEMPHIS, TN

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Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity to prevent, prepare for, and respond to Coronavirus	Activity Name	Grant Number	Fund Type	Matrix Code	National Objective	Drawn Amount
<b>Total</b>										<b>\$529,401.50</b>

**LINE 37 DETAIL: ACTIVITIES INCLUDED IN THE COMPUTATION OF LINE 37**

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount			
2020	9	14232	6586673	Community Alliance for the Homeless FY20/FY21	21A		\$4,918.45			
2020	15	14272	6512433	CDBG ADMIN FY21/PY20	21A		\$112,609.83			
2020	15	14272	6512434	CDBG ADMIN FY21/PY20	21A		\$7,924.31			
2021	8	14371	6610990	Community Alliance for the Homeless	21A		\$10,239.45			
2021	8	14371	6610991	Community Alliance for the Homeless	21A		\$11,711.94			
2021	8	14371	6610992	Community Alliance for the Homeless	21A		\$17,466.07			
2021	8	14371	6610993	Community Alliance for the Homeless	21A		\$15,396.76			
2021	8	14371	6610995	Community Alliance for the Homeless	21A		\$13,386.51			
2021	8	14371	6627082	Community Alliance for the Homeless	21A		\$12,800.26			
2021	8	14371	6627084	Community Alliance for the Homeless	21A		\$19,407.96			
2021	8	14371	6627086	Community Alliance for the Homeless	21A		\$11,956.01			
2021	8	14371	6643216	Community Alliance for the Homeless	21A		\$12,683.85			
2021	23	14393	6598376	CDBG ADMIN FY22/PY21	21A		\$21,109.00			
2021	23	14393	6598400	CDBG ADMIN FY22/PY21	21A		\$720,564.56			
2021	23	14393	6611010	CDBG ADMIN FY22/PY21	21A		\$6,075.00			
2021	23	14393	6611011	CDBG ADMIN FY22/PY21	21A		\$38,250.00			
2021	23	14393	6611012	CDBG ADMIN FY22/PY21	21A		\$160,600.83			
2021	23	14393	6611013	CDBG ADMIN FY22/PY21	21A		\$129,092.08			
2021	23	14393	6626922	CDBG ADMIN FY22/PY21	21A		\$3,112.50			
2021	23	14393	6627089	CDBG ADMIN FY22/PY21	21A		\$7,034.00			
2021	23	14393	6638248	CDBG ADMIN FY22/PY21	21A		\$26,417.84			
2021	23	14393	6638249	CDBG ADMIN FY22/PY21	21A		\$5,472.63			
2021	23	14393	6670996	CDBG ADMIN FY22/PY21	21A		\$475.00			
2021	23	14393	6671158	CDBG ADMIN FY22/PY21	21A		\$19,837.00			
						<b>21A</b>	<b>Matrix Code</b>	<b>\$1,388,541.84</b>		
<b>Total</b>										<b>\$1,388,541.84</b>

**NOTICE OF PUBLIC COMMENT**  
**DRAFT SUMMARY**  
**PY2021 CONSOLIDATED ANNUAL PERFORMANCE AND EVALUATION**  
**REPORT (CAPER)**

The City of Memphis Division of Housing and Community Development (HCD) has prepared a draft of the Consolidated Plan Annual Performance Report (CAPER) for the program year that began July 1, 2021, and ended on June 30, 2022. CAPER is required by the U.S. Department of Housing and Urban Development to describe Community Development Block Grant, (CDBG), Home Investments Partnership (HOME), Emergency Solutions Grant (ESG), Housing Opportunities for Persons with AIDS (HOPWA) program activities undertaken by the City of Memphis Division of Housing and Community Development to address housing and community development needs, especially in low and moderate-income areas and/or for low and moderate-income citizens within the City of Memphis.

The City of Memphis utilized CDBG, HOME, HOPWA funds, and ESG funds for the following activities: affordable homeownership and rental housing construction and rehabilitation, down payment assistance, public services, emergency shelter, rapid re-housing, homeless prevention, street outreach, tenant-based rental assistance, permanent housing, short-term rent, mortgage, and utility assistance, administrative expenses, and program delivery expenses.

Draft CAPER Public Review and Comment Period Copies of the draft CAPER will be available for a fifteen-day public review and comment period beginning September 15, 2022, and ending September 30, 2022.

[Review CAPER PY21/FY2022](#)

Copies of the draft report will also be available upon request, by emailing [Felicia.Harris@memphistn.gov](mailto:Felicia.Harris@memphistn.gov) or calling (901) 636-7403.