

**CITY OF MEMPHIS**  
**DR. WILLIE W. HERENTON, MAYOR**  
**KEITH L. McGEE, CHIEF ADMINISTRATIVE OFFICER**

**ADMINISTRATION**

Roland McElrath .....	Director, Finance
Richard Arwood .....	Director, Fire Services
Larry Godwin .....	Director, Police Services
Cynthia Buchanan .....	Director, Park Services
Dwan Gilliom.....	Director, Public Works
Lorene Essex .....	Director, Human Resources
Kenneth Moody.....	Director, Public Services & Neighborhoods
Estrice Boone .....	Director, General Services
Robert Lipscomb.....	Director, Housing & Community Development/MHA
Ernest Dobbins .....	Director, Community Enhancement
Richard Copeland.....	Director, Planning & Development
Elbert Jefferson.....	City Attorney, Legal
Wain Gaskins.....	City Engineer, Engineering
Joseph Sanders.....	Chief Information Officer

**CITY COUNCIL**

Scott McCormick, Chairperson (District 9-1)

Bill Morrison .....	District 1
William C. Boyd .....	District 2
Harold B. Collins .....	District 3
Wanda Halbert .....	District 4
Jim Strickland.....	District 5
Edmund Ford, Jr. ....	District 6
Barbara Swearengen Ware .....	District 7
Joe W. Brown.....	District 8-1
Janis Fullilove .....	District 8-2
Myron Lowery .....	District 8-3
Shea Flinn, III.....	District 9-2
Reid Hedgepeth .....	District 9-3

**COURTS**

Tarik B. Sugarmon Administrative Judge (Division 2)

Earnestine Hunt Dorse .....	City Court Judge Division 1
Jayne R. Chandler .....	City Court Judge Division 3
Thomas E. Long .....	City Court Clerk

**Prepared by:**

**Division of Finance, Budget Office**

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