CIP Summary

| | | Reprogram | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2012 | Total |
|-------------------|---------------------------------|------------|-------------|-------------|-------------|-------------|-------------|---------------|
| Revenue Sources | | | | | | | | |
| | General Obligation Bonds | 28,591,242 | 151,867,000 | 189,321,000 | 180,106,000 | 178,468,000 | 172,469,000 | 900,822,242 |
| | Sewer Revenue Bonds | 18,626,189 | 46,216,000 | 36,837,000 | 21,068,000 | 19,244,000 | 19,500,000 | 161,491,189 |
| | Federal Grants CIP | 9,217,026 | 36,611,000 | 51,797,000 | 57,025,000 | 60,046,000 | 146,346,000 | 361,042,026 |
| | State Grants All | 3,164,000 | 10,627,000 | 5,536,000 | 9,846,000 | 11,765,000 | 35,885,000 | 76,823,000 |
| | Local Shared CIP | 0 | 500,000 | 0 | 0 | 0 | 0 | 500,000 |
| | Local Other CIP | 0 | 8,572,000 | 1,094,000 | 984,000 | 272,000 | 2,100,000 | 13,022,000 |
| | Capital PAY GO | 0 | 315,000 | 315,000 | 315,000 | 315,000 | 315,000 | 1,575,000 |
| | Other Grant Revenue | 908,192 | 0 | 0 | 0 | 0 | 0 | 908,192 |
| | Total Revenues | 60,506,649 | 254,708,000 | 284,900,000 | 269,344,000 | 270,110,000 | 376,615,000 | 1,516,183,649 |
| Expenditure Types | 3 | | | | | | | |
| | Engineering - Architecture | 6,883,172 | 25,038,000 | 43,510,000 | 28,264,000 | 18,778,000 | 7,278,000 | 129,751,172 |
| | Land Acquisition | 9,069,704 | 11,680,000 | 12,884,000 | 19,505,000 | 15,605,000 | 3,070,000 | 71,813,704 |
| | Land Development | 260,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 510,000 |
| | Contract Construction | 44,293,773 | 164,412,000 | 179,568,000 | 161,005,000 | 176,671,000 | 312,732,000 | 1,038,681,773 |
| | Furniture, Fixtures & Equipment | 0 | 7,738,000 | 8,908,000 | 13,340,600 | 24,885,000 | 7,682,000 | 62,553,600 |
| | Other Cost | 0 | 20,261,000 | 24,053,000 | 30,221,000 | 15,900,000 | 30,705,000 | 121,140,000 |
| | Information Technology | 0 | 8,099,000 | 2,825,000 | 3,991,400 | 5,562,000 | 2,417,000 | 22,894,400 |
| | Capital Acquisition | 0 | 17,430,000 | 13,102,000 | 12,967,000 | 12,659,000 | 12,681,000 | 68,839,000 |
| | Total Expenditures | 60,506,649 | 254,708,000 | 284,900,000 | 269,344,000 | 270,110,000 | 376,615,000 | 1,516,183,649 |



CIP Summary by Division

| Division | | Reprogram | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2012 | Total |
|-----------------------------------|-------|------------|-------------|-------------|-------------|-------------|-------------|---------------|
| Fire Services | | 0 | 14,083,000 | 21,867,000 | 17,577,000 | 19,487,000 | 13,322,000 | 86,336,000 |
| Police Services | | 0 | 6,526,000 | 14,766,000 | 12,506,000 | 30,298,000 | 12,681,000 | 76,777,000 |
| Parks Services | | 0 | 6,372,000 | 18,742,000 | 23,992,000 | 23,359,000 | 21,574,000 | 94,039,000 |
| Public Works | | 0 | 55,935,000 | 69,063,000 | 67,473,000 | 72,952,000 | 88,548,000 | 353,971,000 |
| Sewer Fund | | 19,534,381 | 46,216,000 | 36,837,000 | 21,068,000 | 19,244,000 | 19,500,000 | 162,399,381 |
| Public Services | | 0 | 5,641,000 | 9,952,000 | 1,120,000 | 637,000 | 392,000 | 17,742,000 |
| General Services | | 0 | 8,496,000 | 7,795,000 | 23,248,000 | 4,338,000 | 4,338,000 | 48,215,000 |
| Housing and Community Development | | 1,670,400 | 16,100,000 | 23,179,000 | 20,000,000 | 15,000,000 | 15,000,000 | 90,949,400 |
| City Engineer | | 0 | 17,097,000 | 4,806,000 | 4,319,000 | 3,683,000 | 1,949,000 | 31,854,000 |
| Information Services | | 0 | 8,011,000 | 10,485,000 | 2,930,000 | 4,600,000 | 1,100,000 | 27,126,000 |
| City Schools | | 0 | 1,700,000 | 0 | 0 | 0 | 0 | 1,700,000 |
| Health Services | | 0 | 175,000 | 75,000 | 75,000 | 75,000 | 75,000 | 475,000 |
| Memphis Public Library | | 0 | 0 | 850,000 | 2,150,000 | 1,850,000 | 1,148,000 | 5,998,000 |
| MATA | | 0 | 23,261,000 | 34,158,000 | 43,244,000 | 45,895,000 | 169,696,000 | 316,254,000 |
| Riverfront Development | | 14,381,026 | 13,304,000 | 9,075,000 | 1,292,000 | 792,000 | 792,000 | 39,636,026 |
| Storm Water | | 24,920,842 | 31,791,000 | 23,250,000 | 28,350,000 | 27,900,000 | 26,500,000 | 162,711,842 |
| | Total | 60,506,649 | 254,708,000 | 284,900,000 | 269,344,000 | 270,110,000 | 376,615,000 | 1,516,183,649 |



| Division | | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2012 | Total |
|-----------------|--------------------|--------------|------------|------------|------------|------------|-------------|
| Fire Services | FY 2007 | 12,500,000 | 12,500,000 | 12,500,000 | 11,884,000 | 0 | 49,384,000 |
| | FY 2008 | 14,083,000 | 21,867,000 | 17,577,000 | 19,487,000 | 13,322,000 | 86,336,000 |
| | G.O. Bonds Change | 1,583,000 | 9,367,000 | 5,077,000 | 7,603,000 | 13,322,000 | 36,952,000 |
| Police Services | FY 2007 | 23,313,000 | 10,093,000 | 12,693,000 | 8,943,000 | 0 | 55,042,000 |
| | FY 2008 | 6,211,000 | 14,451,000 | 12,191,000 | 29,983,000 | 12,366,000 | 75,202,000 |
| | G.O. Bonds Change | (17,102,000) | 4,358,000 | (502,000) | 21,040,000 | 12,366,000 | 20,160,000 |
| Parks Services | FY 2007 | 9,304,000 | 11,652,000 | 13,465,000 | 19,658,000 | 0 | 54,079,000 |
| | FY 2008 | 6,284,000 | 17,592,000 | 23,342,000 | 23,359,000 | 19,474,000 | 90,051,000 |
| | G.O. Bonds Change | (3,020,000) | 5,940,000 | 9,877,000 | 3,701,000 | 19,474,000 | 35,972,000 |
| Public Works | FY 2007 | 29,096,000 | 30,748,000 | 29,453,000 | 31,215,000 | 0 | 120,512,000 |
| | FY 2008 | 36,674,000 | 42,182,000 | 39,729,000 | 42,609,000 | 40,512,000 | 201,706,000 |
| | G.O. Bonds Change | 7,578,000 | 11,434,000 | 10,276,000 | 11,394,000 | 40,512,000 | 81,194,000 |
| Sewer Fund | FY 2007 | 22,500,000 | 17,600,000 | 17,600,000 | 17,600,000 | 0 | 75,300,000 |
| | FY 2008 | 46,216,000 | 36,837,000 | 21,068,000 | 19,244,000 | 19,500,000 | 142,865,000 |
| | Sewer Funds Change | 23,716,000 | 19,237,000 | 3,468,000 | 1,644,000 | 19,500,000 | 67,565,000 |



City Wide

| Division | | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2012 | Total |
|-----------------------------------|-------------------|-------------|------------|------------|------------|------------|-------------|
| Public Services | FY 2007 | 3,297,000 | 176,000 | 176,000 | 421,000 | 0 | 4,070,000 |
| | FY 2008 | 2,089,000 | 9,952,000 | 1,120,000 | 637,000 | 392,000 | 14,190,000 |
| | G.O. Bonds Change | (1,208,000) | 9,776,000 | 944,000 | 216,000 | 392,000 | 10,120,000 |
| General Services | FY 2007 | 4,354,000 | 4,450,000 | 3,950,000 | 4,150,000 | 0 | 16,904,000 |
| | FY 2008 | 8,496,000 | 7,795,000 | 23,248,000 | 4,338,000 | 4,338,000 | 48,215,000 |
| | G.O. Bonds Change | 4,142,000 | 3,345,000 | 19,298,000 | 188,000 | 4,338,000 | 31,311,000 |
| Housing and Community Development | FY 2007 | 10,188,000 | 9,247,000 | 10,068,000 | 10,068,000 | 0 | 39,571,000 |
| | FY 2008 | 15,600,000 | 23,179,000 | 20,000,000 | 15,000,000 | 15,000,000 | 88,779,000 |
| | G.O. Bonds Change | 5,412,000 | 13,932,000 | 9,932,000 | 4,932,000 | 15,000,000 | 49,208,000 |
| Planning & Development | FY 2007 | 500,000 | 500,000 | 500,000 | 500,000 | 0 | 2,000,000 |
| | FY 2008 | 0 | 0 | 0 | 0 | 0 | 0 |
| | G.O. Bonds Change | (500,000) | (500,000) | (500,000) | (500,000) | 0 | (2,000,000) |
| City Engineer | FY 2007 | 1,390,000 | 1,390,000 | 1,390,000 | 1,390,000 | 0 | 5,560,000 |
| | FY 2008 | 4,328,000 | 3,086,000 | 2,649,000 | 2,323,000 | 1,949,000 | 14,335,000 |
| | G.O. Bonds Change | 2,938,000 | 1,696,000 | 1,259,000 | 933,000 | 1,949,000 | 8,775,000 |



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| Division | | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2012 | Total |
|------------------------|-------------------|-------------|-------------|-------------|-------------|-----------|--------------|
| Information Services | FY 2007 | 5,400,000 | 5,400,000 | 5,400,000 | 5,400,000 | 0 | 21,600,000 |
| | FY 2008 | 8,011,000 | 10,485,000 | 2,930,000 | 4,600,000 | 1,100,000 | 27,126,000 |
| | G.O. Bonds Change | 2,611,000 | 5,085,000 | (2,470,000) | (800,000) | 1,100,000 | 5,526,000 |
| City Judges | FY 2007 | 2,004,000 | 0 | 8,735,000 | 1,715,000 | 0 | 12,454,000 |
| | FY 2008 | 0 | 0 | 0 | 0 | 0 | 0 |
| | G.O. Bonds Change | (2,004,000) | 0 | (8,735,000) | (1,715,000) | 0 | (12,454,000) |
| City Schools | FY 2007 | 1,754,000 | 0 | 0 | 0 | 0 | 1,754,000 |
| | FY 2008 | 1,700,000 | 0 | 0 | 0 | 0 | 1,700,000 |
| | G.O. Bonds Change | (54,000) | 0 | 0 | 0 | 0 | (54,000) |
| Health Services | FY 2007 | 1,746,000 | 150,000 | 355,000 | 175,000 | 0 | 2,426,000 |
| | FY 2008 | 175,000 | 75,000 | 75,000 | 75,000 | 75,000 | 475,000 |
| | G.O. Bonds Change | (1,571,000) | (75,000) | (280,000) | (100,000) | 75,000 | (1,951,000) |
| Memphis Public Library | FY 2007 | 1,128,000 | 2,128,000 | 3,576,000 | 1,728,000 | 0 | 8,560,000 |
| | FY 2008 | 0 | 850,000 | 2,150,000 | 1,850,000 | 1,148,000 | 5,998,000 |
| | G.O. Bonds Change | (1,128,000) | (1,278,000) | (1,426,000) | 122,000 | 1,148,000 | (2,562,000) |



| Division | | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2012 | Total |
|------------------------|-------------------------|------------|------------|------------|-------------|-------------|-------------|
| MATA | FY 2007 | 4,779,000 | 5,339,000 | 5,544,000 | 8,821,000 | 0 | 24,483,000 |
| | FY 2008 | 6,243,000 | 6,267,000 | 5,453,000 | 5,515,000 | 35,501,000 | 58,979,000 |
| | G.O. Bonds Change | 1,464,000 | 928,000 | (91,000) | (3,306,000) | 35,501,000 | 34,496,000 |
| Riverfront Development | FY 2007 | 9,792,000 | 8,592,000 | 792,000 | 792,000 | 0 | 19,968,000 |
| | FY 2008 | 10,182,000 | 8,290,000 | 1,292,000 | 792,000 | 792,000 | 21,348,000 |
| | G.O. Bonds Change | 390,000 | (302,000) | 500,000 | 0 | 792,000 | 1,380,000 |
| Storm Water | FY 2007 | 27,069,000 | 23,054,000 | 19,037,000 | 19,463,000 | 0 | 88,623,000 |
| | FY 2008 | 31,791,000 | 23,250,000 | 28,350,000 | 27,900,000 | 26,500,000 | 137,791,000 |
| | G.O. Bonds Change | 4,722,000 | 196,000 | 9,313,000 | 8,437,000 | 26,500,000 | 49,168,000 |
| | Total G.O. Bonds Change | 27,969,000 | 83,139,000 | 55,940,000 | 53,789,000 | 191,969,000 | 412,806,000 |



CIP Operational Impact by Division

| Division | | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2012 | Total |
|------------------------|-------|---------|---------|-----------|---------|-----------|-----------|
| Fire Services | | 0 | 0 | 3,150,358 | 0 | 2,622,676 | 5,773,035 |
| Police Services | | 0 | 0 | 0 | 28,000 | 50,000 | 78,000 |
| Parks Services | | 5,000 | 0 | 7,200 | 1,700 | 518,000 | 531,900 |
| Public Services | | 450,000 | 0 | 10,000 | 0 | 0 | 460,000 |
| Information Services | | 0 | 370,000 | 200,000 | 0 | 0 | 570,000 |
| Memphis Public Library | | 0 | 0 | 0 | 0 | 640,000 | 640,000 |
| MATA | | 0 | 0 | 0 | 75,000 | 0 | 75,000 |
| | Total | 455,000 | 370,000 | 3,367,558 | 104,700 | 3,830,676 | 8,127,935 |



| | FY 2007 Budget | | | | FY 2008 Request | | | | |
|-----------------------------------|----------------|-----------|-----------|------------------------------|-----------------|-----------|-----------|------------------------------|--|
| Division | Vehicles | Equipment | Furniture | Total Capital Acquisition | Vehicles | Equipment | Furniture | Total Capital Acquisition | |
| Fire Services | 1,352,000 | 532,000 | 0 | 1,884,000 | 1,903,000 | 75,000 | 0 | 1,978,000 | |
| Police Services | 4,173,000 | 428,000 | 0 | 4,601,000 | 6,415,990 | 0 | 0 | 6,415,990 | |
| Parks Services | 342,634 | 432,366 | 0 | 775,000 | 407,000 | 246,000 | 0 | 653,000 | |
| Public Works | 1,046,000 | 2,044,000 | 0 | 3,090,000 | 2,351,997 | 551,000 | 0 | 2,902,997 | |
| Public Services | 126,500 | 27,000 | 0 | 153,500 | 88,000 | 304,000 | 0 | 392,000 | |
| General Services | 368,000 | 332,000 | 0 | 700,000 | 237,600 | 0 | 0 | 237,600 | |
| Housing and Community Development | 129,500 | 0 | 0 | 129,500 | 0 | 0 | 0 | 0 | |
| City Engineer | 135,000 | 120,000 | 0 | 255,000 | 0 | 0 | 0 | 0 | |
| Information Services | 0 | 0 | 0 | 0 | 0 | 1,919,000 | 0 | 1,919,000 | |
| Storm Water | 0 | 0 | 0 | 0 | 2,911,000 | 20,000 | 0 | 2,931,000 | |
| Total | 7,672,634 | 3,915,366 | 0 | 11,588,000 | 14,314,587 | 3,115,000 | 0 | 17,429,587 | |

