

Enterprise Funds account for the acquisition, operations and maintenance of the City's facilities. These services are entirely or predominantly supported by user charges. The City periodically determines whether the revenue earned, expense incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes. All activities necessary to provide services are budgeted for in these funds:

Sewer Fund

This fund is used to account for the operations of the regional sewer collection and treatment facilities operated by the City. Memphis continues to have the lowest residential, commercial and industrial waste water rates among the 1,250 largest cities in the nation. The last increase in sewer fees was in FY 2005.

Storm Water Fund

This fund is used to account for the operations of the storm water system operated by the Public Works, General Services and Engineering Divisions of the City. The funds are generated from the Storm Water fee assessed to Residential and Non-Residential facilities and properties within the City limits. The City's storm water fee is be added to MLG&W utility bills and moneys collected will be used to fund federally mandated storm water requirements and to alleviate local flooding problems.

Golf Fund

This fund is used to account for the operation of the municipal golf courses operated by the City. Public Golf Facilities are operated through Park Services. However the Golf Fund is predominately supported by user charges. Increases in privately owned and commercial golf facilities have rendered the municipal golf courses with little to no new growth in revenues.

SEWER FUND

SUMMARY

Category	FY 2006 Actual	FY 2007 Forecast	FY 2007 Budget	FY 2008 Adopted
Revenues				
Sewer Fees	48,365,585	52,200,000	50,300,000	52,600,000
Sewer Connections	215,791	300,000	300,000	300,000
Special Sewer Connections	100,495	80,000	80,000	80,000
Rents	0	32,000	32,000	32,000
Subdivision Development Fees	1,097,764	1,500,000	1,600,000	1,500,000
Total Charges for Services	49,779,635	54,112,000	52,312,000	54,512,000
Interest on Investments				
Total Revenue	49,779,635	54,112,000	52,312,000	54,512,000
Expenditures				
Environmental Inspection & Preventive Maintenance	3,293,821	3,431,406	4,550,218	4,772,592
TE Maxson Treatment Plant	10,649,573	10,048,461	12,078,951	12,104,269
Maynard C. Stiles Treatment Plant	9,663,592	9,839,845	10,724,586	10,875,910
Lift Stations	995,629	941,436	1,056,094	1,072,339
Environmental Administration	1,127,763	1,201,948	1,392,906	1,376,042
Environmental Maintenance	4,384,966	3,958,859	4,883,187	5,161,797
Sanitary Sewer Design	608,584	836,199	841,008	943,172
Dividend to General Fund	1,300,000	1,300,000	1,300,000	1,300,000
Cost Allocation - General Fund	1,075,000	1,075,000	1,075,000	1,075,000
In Lieu of Tax	3,836,532	4,000,000	4,454,289	4,000,000
Payment on Debt Service	6,194,433	14,916,000	12,693,064	14,316,000
Bond Sale	40,778			150,000
State Loan Principal & Interest	5,450		0	0
Increase (Decrease) in Net Assets	6,603,514	2,562,846	(2,737,303)	(2,635,121)
Total Expenditures	49,779,635	54,112,000	52,312,000	54,512,000



Operating Budget

Category	FY 2006 Actual	FY 2007 Forecast	FY 2007 Budget	FY 2008 Adopted
Personal services	14,409,904	14,051,389	16,097,425	16,237,442
Materials & supplies	15,472,880	15,916,220	19,392,325	19,460,679
Capital outlay	1,693,222	2,250,384	1,009,200	2,014,000
Transfer To Fixed Assets				
Capital	(798,774)	(1,746,658)	(972,000)	(1,406,000)
Bond issue costs	0	(682)	0	0
Total Expenditures	30,777,232	30,470,653	35,526,950	36,306,121
Charges for Services	(53,304)	(212,499)	0	0
Net Expenditures	30,723,928	30,258,154	35,526,950	36,306,121
<i>Funded Staffing Level</i>	251.34	249.00	285.00	290.00



Description

Locate, identify, and correct problems in the sewer collection systems by providing both cleaning of sewer lines as preventive maintenance and clearing sewer stoppages on an emergency basis.

Operating Budget

Category	FY 2006 Actual	FY 2007 Forecast	FY 2007 Budget	FY 2008 Adopted
Personal services	2,112,534	2,258,304	2,741,068	2,681,542
Materials & supplies	1,036,131	1,139,750	1,809,150	2,021,050
Capital outlay	198,146	598,679	304,200	470,000
Transfer To Fixed Assets Capital	(52,990)	(565,327)	(304,200)	(400,000)
Net Expenditures	3,293,821	3,431,406	4,550,218	4,772,592
<i>Funded Staffing Level</i>	43.67	47.33	55.00	56.00

GOALS, OBJECTIVES & PERFORMANCE MEASURES

Goal	Objective	Performance Measure	Actual FY 2006	Estimated FY 2007	Adopted FY 2008
Protect the health of our citizens and the environment in which they live by providing quality wastewater collection in a cost-effective manner	To respond to citizen complaints in a prompt fashion and complete 75% of all stoppage calls received by the end of the same day	Percent of stoppage calls completed on same day	82%	80%	80%
	To prevent sewer stoppages by performing an average of three preventive maintenance calls per day	Average number of PM calls per day	7	7	7
		Number of miles of pipe cleaned each year	607	500	500
	To minimize the number of employees per customer served	Number of FTEs per 1,000 customers	0.19	0.19	0.19
	To minimize the number of employees per mile of sewer line maintained	Number of miles of line maintained per employee (Average National Trend = 25.7 miles/employee)	68	68	68



GOALS, OBJECTIVES & PERFORMANCE MEASURES

Goal	Objective	Performance Measure	Actual FY 2006	Estimated FY 2007	Adopted FY 2008
Ensure employee skill levels remain high	To achieve 82 man-days of training per year	Number of man-days of training per year	85	82	82
Minimize the number of OJI events	To minimize the number of OJI events	Number of FTEs per lost time OJI event	4	4	4

SEWER FUND

PW/T.E. MAXSON TREATMENT PLANT - SOUTH

Description

To properly and cost effectively treat the wastewater and dispose of the bio-solids generated by the residents and industries in the southern half of Memphis and adjacent communities in compliance with the many regulatory requirements of the United States.

Operating Budget

Category	FY 2006 Actual	FY 2007 Forecast	FY 2007 Budget	FY 2008 Adopted
Personal services	3,733,017	3,621,197	4,261,888	4,297,944
Materials & supplies	6,775,667	6,221,803	7,817,063	7,606,325
Capital outlay	238,463	664,636	361,000	800,000
Transfer To Fixed Assets Capital	(48,827)	(459,175)	(361,000)	(600,000)
Total Expenditures	10,698,320	10,048,461	12,078,951	12,104,269
Charges for Services	(48,747)	0	0	0
Net Expenditures	10,649,573	10,048,461	12,078,951	12,104,269
Funded Staffing Level	57.00	58.33	68.00	69.00

GOALS, OBJECTIVES & PERFORMANCE MEASURES

Goal	Objective	Performance Measure	Actual FY 2006	Estimated FY 2007	Adopted FY 2008
Comply with federal, state, and local regulatory agencies in an acceptable manner that is similar to or exceeds levels of comparable-sized cities	To receive a "3" rating as determined by the annual state audit	Rate given by State audit	4	3	3
	To be in compliance with regulatory limitations 99 percent or more	Percent compliance	99.9%	99%	99%
Preventative Maintenance: Maintain equipment to specified standards to ensure reliable plant operation and long-term equipment life	To complete 90 percent of the preventative maintenance work orders in 30 days or less	Percent of PMs completed in 30 days	85.9%	86%	90%



GOALS, OBJECTIVES & PERFORMANCE MEASURES

Goal	Objective	Performance Measure	Actual FY 2006	Estimated FY 2007	Adopted FY 2008
Planned Maintenance: Repair and/or replace equipment in an organized and timely manner to ensure reliable plant operation and long-term plant functionality	To complete 95 percent of the planned maintenance work orders in 30 days or less (net of time required for procurement of parts)	Percent of planned maintenance work orders completed in 30 days or less	85.8%	86%	95%
Reactive Maintenance: Repair equipment failures in a timely manner to limit downtime	To complete 95 percent of the reactive work orders in 30 days or less (net of time required for procurement of parts)	Percent of reactive maintenance completed in 30 days or less	91.1%	92%	95%
Dispose of bio-solids generated in the wastewater treatment process according to regulatory requirements; documenting amount generated	To de-water and properly dispose of as secondary sludge 40 percent of the influent total suspended solids annually	Percent of secondary sludge de-watered	17%	30%	40%
Ensure employee skill levels remain high	To complete an average of 3 man-days of training per year per employee	Number of man-days training per year	117	177	186
Minimize the number of OJI events	To minimize the number of OJI events by ensuring the number of FTEs per OJI event does not fall below 4	Number of FTEs per lost time OJI event	30	8	4

SEWER FUND

PW/MAYNARD C. STILES TREATMENT PLANT - NORTH

Description

To properly and cost effectively treat the wastewater and dispose of the bio-solids generated by the residents and industries in the northern half of Memphis and adjacent communities in compliance with the many regulatory requirements of the United States.

Operating Budget

Category	FY 2006 Actual	FY 2007 Forecast	FY 2007 Budget	FY 2008 Adopted
Personal services	4,111,831	4,018,965	4,412,341	4,456,682
Materials & supplies	5,354,257	5,981,949	6,302,245	6,319,228
Capital outlay	512,105	290,430	58,000	246,000
Transfer To Fixed Assets Capital	(303,753)	(239,000)	(48,000)	(146,000)
Total Expenditures	9,674,440	10,052,344	10,724,586	10,875,910
Charges for Services	(10,848)	(212,499)	0	0
Net Expenditures	9,663,592	9,839,845	10,724,586	10,875,910
<i>Funded Staffing Level</i>	65.25	65.42	74.00	75.00

GOALS, OBJECTIVES & PERFORMANCE MEASURES

Goal	Objective	Performance Measure	Actual FY 2006	Estimated FY 2007	Adopted FY 2008
Comply with federal, state, and local regulatory agencies in a consistent manner that is similar to or exceeds level of comparable sized cities	To receive a "3" rating as determined by the annual state audit	Rate given by State audit	4	3	3
	To be in compliance with regulatory limitations 99 percent or more	Percent compliance	99%	99%	99%
Preventative Maintenance: Maintain equipment as specified by the manufacturer or standard maintenance practices in a timely manner to ensure reliable plant operation and long-term equipment life	To complete 90 percent of the preventative maintenance work orders in 30 days or less	Percent of PMs completed in 30 days	94%	90%	90%



GOALS, OBJECTIVES & PERFORMANCE MEASURES

Goal	Objective	Performance Measure	Actual FY 2006	Estimated FY 2007	Adopted FY 2008
Planned Maintenance: Repair and/or replace equipment in an organized and timely manner to ensure reliable plant operation and functionality	To complete 95 percent of the planned maintenance work orders in 30 days or less (not including time required for procurement of parts)	Percent of planned maintenance completed in 30 days	98%	95%	95%
Reactive Maintenance: Repair equipment failures in a timely manner to ensure reliable plant operation and limit downtime	To complete 95 percent of the reactive work orders in 30 days or less (not including time required for procurement of parts)	Percent of reactive maintenance completed in 30 days or less	99%	95%	95%
Dispose of bio-solids generated in the wastewater treatment process according to regulatory requirements; documenting amount generated	To de-water and properly dispose of 50 percent of the influent total suspended solids annually	Percent of sludge de-watered	48%	50%	50%
Ensure employee skill levels remain high	To complete an average of 3 man-days of training per year per employee	Number of man-days of training per year	78	142	195
Minimize the number of OJI events	To minimize the number of OJI events by ensuring the number of FTEs per OJI event does not fall below 4	Number of FTEs per lost time OJI event	17.3	8	4

Description

To provide dependable transport of wastewater through pump stations without interruption of service or discharge of pollutants into nearby streams.

Operating Budget

Category	FY 2006 Actual	FY 2007 Forecast	FY 2007 Budget	FY 2008 Adopted
Personal services	575,461	459,256	494,714	504,759
Materials & supplies	410,867	473,800	556,180	551,580
Capital outlay	36,388	33,480	30,200	41,000
Transfer To Fixed Assets Capital	(21,698)	(25,100)	(25,000)	(25,000)
Total Expenditures	1,001,018	941,436	1,056,094	1,072,339
Charges for Services	(5,389)	0	0	0
Net Expenditures	995,629	941,436	1,056,094	1,072,339
<i>Funded Staffing Level</i>	9.00	7.83	8.00	8.00

GOALS, OBJECTIVES & PERFORMANCE MEASURES

Goal	Objective	Performance Measure	Actual FY 2006	Estimated FY 2007	Adopted FY 2008
Protect the health of our citizens and the environment in which they live by providing quality wastewater pumping services in a cost-effective manner	To operate the pump stations with less than 40 after-hours pump station failures during the fiscal year (not including electrical power failures)	Number of after-hours lift station failures	45	40	40
	To maximize the number of lift stations maintained by maintenance staff, excluding managerial and clerical staff	Number of stations maintained per FTE	16	12	12
	To ensure the number of stations with run time of pumps greater than 21 percent does not exceed five on an average annual basis	Number of stations with run time of pumps greater than 21 percent	5	5	5
Minimize the number of OJI events	To minimize the number of lost time OJI events	Number of FTEs per lost time OJI event	12	4	4

GOALS, OBJECTIVES & PERFORMANCE MEASURES

Goal	Objective	Performance Measure	Actual FY 2006	Estimated FY 2007	Adopted FY 2008
Ensure employee skill levels remain high	To complete 18 man-days of training per year	Number of man-days of training per year	11	18	18



Description

The mission of all Environmental Administration functions is to provide the highest level of environmental services, while charging a user fee that is consistently the lowest in the nation.

Operating Budget

Category	FY 2006 Actual	FY 2007 Forecast	FY 2007 Budget	FY 2008 Adopted
Personal services	673,964	653,668	705,028	683,577
Materials & supplies	439,543	546,992	687,878	692,465
Total Expenditures	1,116,083	1,200,660	1,392,906	1,376,042
Charges for Services	11,680	0	0	0
Net Expenditures	1,127,763	1,200,660	1,392,906	1,376,042
<i>Funded Staffing Level</i>	9.33	9.33	10.00	10.00

GOALS, OBJECTIVES & PERFORMANCE MEASURES

Goal	Objective	Performance Measure	Actual FY 2006	Estimated FY 2007	Adopted FY 2008
Maintain sewer fees as the lowest in the nation	To increase efficiency and competitiveness of all environmental services so that Memphis will continue to have the lowest residential, commercial, and industrial wastewater rates among the 150 largest cities in the nation	Ranking of sewer rates among 150 of the largest cities	Lowest	Lowest	Lowest
Ensure employee skill levels remain high	To complete 45 man-days of training per year	Number of man-days of training per year	52	50	50

SEWER FUND

**PW/ENVIRONMENTAL
MAINTENANCE**

Description

To provide construction-type repairs to the sewer system in a timely and cost-effective manner.

Operating Budget

Category	FY 2006 Actual	FY 2007 Forecast	FY 2007 Budget	FY 2008 Adopted
Personal services	2,695,110	2,458,907	2,895,698	2,928,732
Materials & supplies	1,355,818	1,318,819	1,987,489	2,033,065
Capital outlay	705,544	639,871	233,800	435,000
Transfer To Fixed Assets				
Capital	(371,506)	(458,056)	(233,800)	(235,000)
Bond issue costs	0	(682)	0	0
Net Expenditures	4,384,966	3,958,859	4,883,187	5,161,797
<i>Funded Staffing Level</i>	55.42	48.67	58.00	59.00

GOALS, OBJECTIVES & PERFORMANCE MEASURES

Goal	Objective	Performance Measure	Actual FY 2006	Estimated FY 2007	Adopted FY 2008
Protect the health of our citizens and the environment they live in by providing construction-type repairs to the sanitary sewer system in a timely and cost-effective manner	To complete repairs within 30 days from date of original complaint (not including sidewalk replacement)	Average number of days to install residential connection	16	30	30
		Average number of days to install commercial connection	17	30	30
		Average number of days for contractor connection repairs	16	30	30
		Average number days to stabilize sewer trenches	18	30	30



GOALS, OBJECTIVES & PERFORMANCE MEASURES

Goal	Objective	Performance Measure	Actual FY 2006	Estimated FY 2007	Adopted FY 2008
	To complete connection repairs and main line repairs in an average of 21 days from date of original complaint (not including sidewalks)	Average number of days for City connection repairs	12	21	21
		Average number of days for mainline repairs	14	21	21
	To increase efficiency by minimizing the number of FTEs per 1,000 customers	Number of FTEs per 1,000 customers	0.27	0.27	0.27
	To increase efficiency by maximizing the number of miles of line maintained per FTE	Number of miles of sewer line maintained per FTE (Average national trend=25.7 miles/FTE)	50	50	50
Ensure employee skill levels remain high	To achieve 112 man-days of training per year	Number of man-days of training per year	197	112	112
Minimize the number of OJI events	To minimize the number of OJI events by ensuring the number of FTEs per OJI event does not fall below 4	Number of FTEs per lost time OJI event	15	4	4



Description

To provide quality and timely sewer design services and maintain accurate sewer plan records so that sanitary sewer service can be provided to new developments.

Operating Budget

Category	FY 2006 Actual	FY 2007 Forecast	FY 2007 Budget	FY 2008 Adopted
Personal services	507,987	581,092	586,688	684,206
Materials & supplies	100,597	233,107	232,320	236,966
Capital outlay	0	22,000	22,000	22,000
Transfer To Fixed Assets Capital	0	0	0	0
Net Expenditures	608,584	836,199	841,008	943,172
<i>Funded Staffing Level</i>	11.67	12.08	12.00	13.00

GOALS, OBJECTIVES & PERFORMANCE MEASURES

Goal	Objective	Performance Measure	Actual FY 2006	Estimated FY 2007	Adopted FY 2008
Provide 50 percent of Environmental engineering design needs	To deliver approved CIP contract plan sets for bid within 6 months of receipt of survey data	Percent of CIP project design or easement plats completed within 6 months of survey completion.	100%	100%	100%
	To keep design costs less than 13 percent of construction costs	Percent of design cost to construction costs	<13%	<13%	<13%

SEWER FUND

AUTHORIZED COMPLEMENT

Service Center/Position Title	Authorized Positions	Service Center/Position Title	Authorized Positions
<u>PW/Environmental Inspections</u>		CHEMIST QUALITY CONTROL	1
AIDE POLLUTION CONTROL	9	CHEMIST WTP	1
CLERK GENERAL A	1	CHEMIST WTP ASST	1
CREWPERSON SEMISKILLED	14	CLERK GENERAL A	2
DISPATCHER	5	CLERK INVENT CONTROL SR	1
ENGINEER ENVIRONMENTAL	1	COORDINATOR INDUST PRETREAT	1
INSP POLLUTION CONTROL	12	CUSTODIAN	1
OPER STOPPAGE SEWER	10	ELECT MNT WTP	2
SCHEDULER PLANNER	1	ENGINEER RNT	1
SUPER SHIFT PUB WKS	3	FOREMAN GEN WTP E I	1
Total PW/Environmental Inspections	56	FOREMAN GEN WTP MECH	2
<u>PW/T.E. Maxson Treatment Plant - South</u>		INSP POLLUTION CONTROL	2
CLERK GENERAL B	1	MECH MNT WTP II	4
CLERK INVENT CONTROL SR	1	MECH SHOP	1
ELECT MNT WTP	2	MECHANIC MNT WTP I	8
FOREMAN GEN WTP E I	1	MGR INDUST WASTE MONITOR	1
FOREMAN GEN WTP MECH	3	MGR WTP	1
MECH HEAVY EQUIP	3	MGR WTP MNT	1
MECH MNT WTP II	6	MGR WTP PROCESSING	1
MECH SHOP	1	OPER HEAVY EQUIP	3
MECHANIC MNT WTP I	13	OPER MECHANICAL	13
MGR WTP	1	OPER WASTE TREAT I	1
MGR WTP MNT	1	OPER WASTE TREAT II	8
MGR WTP PROCESSING	1	PAINTER	1
OPER HEAVY EQUIP	1	SPEC INDUST PRETREAT	1
OPER MECHANICAL	9	SUPER OM SHIFT	1
OPER WASTE TREAT I	1	SUPER WTP OPERATIONS	1
OPER WASTE TREAT II	8	TECH CONTROL WTP	3
PAINTER	1	TECH INDUSTRIAL PRETREAT	3
SECRETARY B	1	Total PW/Maynard C. Stiles Treatment Plant - North	75
SPREADER SLUDGE	6	<u>PW/Lift Stations</u>	
SUPER OM SHIFT	4	ENGINEER STATIONARY I	2
SUPER WTP OPERATIONS	1	ENGINEER STATIONARY II	1
TECH CONTROL WTP	3	HELPER MAINTENANCE	3
Total PW/T.E. Maxson Treatment Plant - South	69	MGR SEWER LIFT STAT MNT	1
<u>PW/Maynard C. Stiles Treatment Plant - North</u>		PAINTER	1
AIDE POLLUTION CONTROL	1	Total PW/Lift Stations	8
ANALYST LAB	6		



SEWER FUND

AUTHORIZED COMPLEMENT

Service Center/Position Title	Authorized Positions	Service Center/Position Title	Authorized Positions
<i><u>PW/Environmental Administration</u></i>			
ADMR ENGINEERING	1		
ADMR ENVIRON CONST ADMIN	1		
ADMR WASTE COLLECT FAC	1		
ADMR WTP FACILITIES	1		
CLERK ACCOUNTING B	2		
COORD SEWER CONSTRUCTION	1		
ENGINEER ENVIRONMENTAL	2		
SECRETARY A	1		
Total PW/Environmental Administration	<u>10</u>		
<i><u>PW/Environmental Maintenance</u></i>			
CLERK GENERAL A	1		
CLERK GENERAL B	1		
CLERK INVENT CONTROL SR	1		
DISPATCHER	1		
FOREMAN SEWER MNT	3		
MECH HEAVY EQUIP	3		
MGR ENVIRON PROJECT	1		
MGR ENVIRONMENTAL MNT	1		
OPER BACKHOE	3		
OPER HEAVY EQUIP	4		
PIPELAYER	24		
SCHEDULER PLANNER	1		
SUPER SEWER MAINT	1		
SUPER SHIFT PUB WKS	4		
WORKER CONCRETE	10		
Total PW/Environmental Maintenance	<u>59</u>		
<i><u>ENG/Sanitary Sewer Design</u></i>			
ENG DESIGNER AA	2		
ENGINEER DESIGN	1		
ENGINEER DESIGN SENIOR	1		
ENGINEER RNT A	1		
INSP ZONE CONSTRUCTION	4		
SECRETARY B	1		
TECH ENGINEERING AA	3		
Total ENG/Sanitary Sewer Design	<u>13</u>		
<u>TOTAL SEWER FUND</u>	<u>290</u>		



STORM WATER FUND

SUMMARY

Category	FY 2006 Actual	FY 2007 Forecast	FY 2007 Budget	FY 2008 Adopted
Revenues				
Storm Water Fees	925,879	13,264,410	14,100,000	17,100,000
Total Revenue	925,879	13,264,410	14,100,000	17,100,000
Expenditures				
PW/Drain Maintenance	687,960	3,649,850	3,871,155	4,601,011
PW/Heavy Equipment Services	150,024	1,367,908	1,289,899	1,610,157
PW/Flood Control	155,091	898,751	1,135,065	1,143,227
PW/Storm Water	85,657	812,736	1,131,284	1,191,835
GS/Street Sweeping	198,688	1,105,459	1,165,378	1,986,017
Eng/Drainage Design	35,685	290,695	282,151	326,326
Cost Allocation - General Fund	0	300,000	300,000	300,000
MLG&W Billing	0	260,924	300,000	340,000
Depreciation	0	500,000	500,000	500,000
Transfer Out - Debt Service	0	2,300,000	2,300,000	2,300,000
Increase in Net Assets	0	1,778,087	1,825,068	2,801,427
Total Expenditures	1,313,105	13,264,410	14,100,000	17,100,000



Operating Budget

Category	FY 2006 Actual	FY 2007 Forecast	FY 2007 Budget	FY 2008 Adopted
Personal services	911,600	5,645,403	6,307,605	7,118,456
Materials & supplies	341,156	2,407,327	2,772,327	3,321,484
Capital outlay	90,222	2,000	2,000	659,540
Transfer To Fixed Assets Capital	0	270,669	0	0
Total Expenditures	1,342,978	8,325,399	9,081,932	11,099,480
Charges for Services	(29,873)	(200,000)	(207,000)	(200,000)
Net Expenditures	1,313,105	8,125,399	8,874,932	10,899,480
<i>Funded Staffing Level</i>	0.00	119.42	131.00	149.00



Description

To preserve, repair, and improve the city's storm sewer infrastructure and the efficient, consistent delivery of essential City services vital to our citizens' quality of life.

Operating Budget

Category	FY 2006 Actual	FY 2007 Forecast	FY 2007 Budget	FY 2008 Adopted
Personal services	483,336	2,799,722	3,113,624	3,237,020
Materials & supplies	143,592	667,030	757,531	936,491
Capital outlay	61,032	0	0	427,500
Transfer To Fixed Assets Capital	0	183,098	0	0
Net Expenditures	687,960	3,649,850	3,871,155	4,601,011
<i>Funded Staffing Level</i>	0.00	62.50	70.00	73.00

GOALS, OBJECTIVES & PERFORMANCE MEASURES

Goal	Objective	Performance Measure	Actual FY 2006	Estimated FY 2007	Adopted FY 2008
Reduce the likelihood of storm water flooding through preventive maintenance	To inspect 38% (45 basins) of drainage basins annually	Percent of drainage basins inspected annually	45%	41%	41%
	To maintain the number of repairs completed within 30 days at 80 percent	Percent of repairs completed within 30 days	90%	88%	80%
	To check and/or clean high-risk storm inlets once per month	Percent of high risk inlets checked once per month	100%	97%	95%
	To check and clean inlets	Average number of inlets cleaned per day/assigned crew	50	43	43
Ensure employee skill levels remain high	To achieve 175 man-days of training	Number of man-days training per year	207	175	190
Minimize the number of OJI events	To have a maximum of four FTE per lost time OJI events	Number of FTE per lost time OJI event	3	4	4



Description

To preserve, repair, and improve the city's infrastructure and the efficient, consistent delivery of essential City services vital to our citizen's quality of life.

Operating Budget

Category	FY 2006 Actual	FY 2007 Forecast	FY 2007 Budget	FY 2008 Adopted
Personal services	98,745	904,322	1,002,478	1,041,707
Materials & supplies	22,089	376,015	287,421	358,450
Capital outlay	29,190	0	0	210,000
Transfer To Fixed Assets Capital	0	87,571	0	0
Net Expenditures	150,024	1,367,908	1,289,899	1,610,157
<i>Funded Staffing Level</i>	0.00	18.17	20.00	21.00

GOALS, OBJECTIVES & PERFORMANCE MEASURES

Goal	Objective	Performance Measure	Actual FY 2006	Estimated FY 2007	Adopted FY 2008
Facilitate major infrastructure repair and support services requiring particular expertise in the use of heavy equipment	To provide grading, clearing and excavating services at a minimum of 164 locations per year	Number of grading, clearing & excavating work sites	117	190	184
	To respond to 80% of requests for support services within 24 hours	Percent of support requests responded to within 24 hours	83%	82.20%	82%
	To respond to 100% of emergency assistance requests within 90 minutes of the call	Percent of requests responded to within 90 minutes	100%	100%	100%
Ensure employee skill levels remain high	To achieve 55 man-days of training per year	Number of man-days of training per year	83	55	55
Minimize the number of OJI events	To have a maximum of 4 FTEs per lost time OJI event	Number of FTEs per lost time OJI event	2	4	4

Description

To provide quality flood protection and to protect City of Memphis homes and businesses from flood water caused by high river water and rain.

Operating Budget

Category	FY 2006 Actual	FY 2007 Forecast	FY 2007 Budget	FY 2008 Adopted
Personal services	112,661	625,156	823,832	832,581
Materials & supplies	42,430	273,595	311,233	310,646
Net Expenditures	155,091	898,751	1,135,065	1,143,227
<i>Funded Staffing Level</i>	0.00	14.00	15.00	16.00

GOALS, OBJECTIVES & PERFORMANCE MEASURES

Goal	Objective	Performance Measure	Actual FY 2006	Estimated FY 2007	Adopted FY 2008
Protect the health and property of our citizens by providing quality flood protection in a cost-effective manner	To maintain all Flood Control facilities in top-quality condition and achieve "Outstanding" ratings annually by the U.S. Corps of Engineers	Rating status given by the U.S. Corps of Engineers	Outstanding	Outstanding	Outstanding
	To maintain all Flood Control facilities in a manner that would minimize failures and result in no damage to residential, commercial or industrial property	Number of claims paid	0	0	0
	To experience no pump station failures during a time of flood	Number of pump station failures	0	0	0
	To pump 4.9 billion gallons per day of storm water (not less than 326 million gallons per day per FTE)	Average rate pumped (million gallons per day per FTE)	326 MGD	328 MGD	328 MGD
Minimize the number of OJI events	To minimize the number of OJI events so that the number of FTEs per OJI event does not fall below four	Number of FTEs per lost time OJI event	13	4	4
Ensure employee skill levels remain high	To complete 30 man-days of training per year	Number of man-days of training per year	53	30	30



Description

To protect the health of the City's citizens and the environment in which they live by developing and implementing programs to address pollution in storm water runoff from four defined source areas: residential and commercial, industrial and landfill, illicit connections and illegal dumping, and construction sites. (The program also works to reduce visible pollution caused by litter).

Operating Budget

Category	FY 2006 Actual	FY 2007 Forecast	FY 2007 Budget	FY 2008 Adopted
Personal services	56,498	319,731	317,584	375,235
Materials & supplies	30,064	498,005	818,700	801,600
Capital outlay	0	0	0	20,000
Transfer To Fixed Assets Capital	0	0	0	0
Total Expenditures	86,562	817,736	1,136,284	1,196,835
Charges for Services	(905)	(5,000)	(5,000)	(5,000)
Net Expenditures	85,657	812,736	1,131,284	1,191,835
<i>Funded Staffing Level</i>	0.00	6.00	6.00	7.00

GOALS, OBJECTIVES & PERFORMANCE MEASURES

Goal	Objective	Performance Measure	Actual FY 2006	Estimated FY 2007	Adopted FY 2008
Meet the requirements of the City's NPDES Permit	To perform public education required by the City's NPDES Permit by sending out storm water press releases monthly	Number of press releases sent out	12	4	4
	To perform sampling required by the City's NPDES Permit by collecting storm water samples as required	Number of samples collected	12	12	12
Ensure employee skill levels remain high	To achieve 10 man-days of training per year	Number of man-days of training per year	42.3	10	10

Description

Street Sweeping helps Memphis retain the image of a beautiful, clean city through our efforts to clean and maintain City rights-of-way, vacant lots, lots with vacant houses and to make downtown a cleaner place.

Operating Budget

Category	FY 2006 Actual	FY 2007 Forecast	FY 2007 Budget	FY 2008 Adopted
Personal services	131,491	826,358	879,583	1,419,467
Materials & supplies	96,165	474,101	487,795	802,457
Total Expenditures	227,656	1,300,459	1,367,378	2,221,924
Charges for Services	(28,968)	(195,000)	(202,000)	(195,000)
Net Expenditures	198,688	1,105,459	1,165,378	2,026,924
<i>Funded Staffing Level</i>	0.00	15.75	17.00	28.00

GOALS, OBJECTIVES & PERFORMANCE MEASURES

Goal	Objective	Performance Measure	Actual FY 2006	Estimated FY 2007	Adopted FY 2008
Keep streets cleaned	To sweep primary streets quarterly	Number of times primary streets swept	Not Applicable	4	4
	To sweep residential/ neighborhood streets annually	Number of times residential/ neighborhood streets swept	Not Applicable	1	1
	To sweep state streets twice each month	Number of times state streets swept	Not Applicable	24	24
	To sweep downtown streets 3 times per week	Number of times downtown streets swept	Not Applicable	156	156



Description

To provide quality and timely drainage design services and maintain accurate drainage plan records so that storm water drainage service can be provided to new developments.

Operating Budget

Category	FY 2006 Actual	FY 2007 Forecast	FY 2007 Budget	FY 2008 Adopted
Personal services	28,869	170,114	170,504	212,446
Materials & supplies	6,816	118,581	109,647	111,840
Capital outlay	0	2,000	2,000	2,040
Transfer To Fixed Assets Capital	0	0	0	0
Net Expenditures	35,685	290,695	282,151	326,326
<i>Funded Staffing Level</i>	0.00	3.00	3.00	4.00

GOALS, OBJECTIVES & PERFORMANCE MEASURES

Goal	Objective	Performance Measure	Actual FY 2006	Estimated FY 2007	Adopted FY 2008
Provide planning/ design construction inspection services for necessary public drainage improvements	To initiate studies on requested projects within 4 months of receipt	Percentage of studies started within time frame	Not Applicable	100%	100%
	To keep design costs within 14.5% of construction costs	Percent of design cost vs. construction cost of project	Not Applicable	14.5%	10.0%

STORM WATER FUND

AUTHORIZED COMPLEMENT

Service Center/Position Title	Authorized Positions	Service Center/Position Title	Authorized Positions
<u>PW/Drain Maintenance</u>		ENGINEER ENVIRONMENTAL	1
ADMN DRAIN MAINT	1	TECH ENVIRONMENTAL	2
CLERK GENERAL A	2	Total PW/Storm Water	7
COORD DRAIN MAINT	1	<u>GS/Street Sweeping</u>	
CREWPERSON SEMISKILLED	16	CREWCHIEF	2
FOREMAN MNT PUB WKS	12	OPER EQUIPMENT	3
MASON BRICK	3	OPER HEAVY EQUIP	1
MGR DRAIN MAINT	1	OPER SWEEPER	21
OPER EQUIPMENT	9	SUPER ZONE HEAVY EQUIP	1
OPER HEAVY EQUIP	4	Total GS/Street Sweeping	28
PIPELAYER	14	<u>ENG/Drainage Design</u>	
SUPER DRAIN MAINT	1	CLERK GENERAL B	1
SUPER SHIFT PUB WKS	3	ENGINEER DESIGN AA	1
WORKER CONCRETE	6	ENGINEER DESIGN SENIOR	1
Total PW/Drain Maintenance	73	TECH ENG AA	1
<u>PW/Heavy Equipment Services</u>		Total ENG/Drainage Design	4
CLERK GENERAL A	1	<u>TOTAL STORM WATER FUND</u> <u>149</u>	
GREASER	1		
MECH HEAVY EQUIP	3		
MGR HEAVY EQUIP SVCS	1		
OPER EQUIPMENT	7		
OPER HEAVY EQUIP	6		
SERVICEMAN VEHICLE	1		
SUPER HEAVY EQUIP	1		
Total PW/Heavy Equipment Services	21		
<u>PW/Flood Control</u>			
CLERK GENERAL A	1		
CREWPERSON	1		
ENGINEER STATIONARY I	4		
ENGINEER STATIONARY II	3		
FOREMAN GEN STATIONARY ENG	1		
HELPER MAINTENANCE	5		
MECH SHOP	1		
Total PW/Flood Control	16		
<u>PW/Storm Water</u>			
CLERK ACCOUNTING B	1		
COORD STORMWATER PROJ	3		



Moved to the General Fund - Parks Services

Operating Budget

Category	FY 2006 Actual	FY 2007 Forecast	FY 2007 Budget	FY 2008 Adopted
Personal services	2,115,096	1,705,491	1,759,336	0
Materials & supplies	1,756,027	2,425,124	2,247,682	0
Inventory	18,261	33,858	119,517	0
Transfers out	291,622	290,454	290,454	0
Transfer to Fixed Assets	264,457	0	0	0
Total Expenditures	4,445,463	4,454,927	4,416,989	0
Charges for Services	(3,206,007)	(3,844,921)	(4,421,012)	0
Net Expenditures	1,239,456	610,006	(4,023)	0
<i>Funded Staffing Level</i>	30.10	20.08	19.00	0.00



