



# City of Memphis

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## MISSION

The City of Memphis, its Employees, and City Partnerships will provide responsive and cost effective services through the enhancement of employee, neighborhood, youth and business development.

## VISION

To be recognized globally as the City of choice in which to live, learn, work and recreate.

## CORE VALUES

- Honesty, in all transactions
- Excellence, in all we do
- Responsiveness, to all we serve
- Safety, in all environments

**CITY OF MEMPHIS**  
**DR. WILLIE W. HERENTON, MAYOR**  
**KEITH L. MCGEE, CHIEF ADMINISTRATIVE OFFICER**

**ADMINISTRATION**

Roland McElrath .....Director, Finance  
Richard Arwood ..... Director, Fire Services  
Larry Godwin .....Director, Police Services  
Cynthia Buchanan ..... Director, Park Services  
Jerry R. Collins ..... Director, Public Works  
Lorene Essex .....Director, Human Resources  
Richard Copeland.....Director, Planning & Development  
E. Keenon McCloy..... Director, Public Services & Neighborhoods  
Estrice Boone .....Director, General Services  
Robert Lipscomb ..... Director, Housing & Community Development/MHA  
Elbert Jefferson. .... City Attorney, Legal  
Wain Gaskins ..... City Engineer, Engineering

**CITY COUNCIL**

**Tom Marshall, Chairperson (District 9-2)**

E.C. Jones ..... District 1  
Brent Taylor ..... District 2  
Madeleine Cooper Taylor..... District 3  
Dedrick Brittenum Jr. .... District 4  
Carol Chumney..... District 5  
Edmund H. Ford ..... District 6  
Barbara Swearengen Ware ..... District 7  
Joe W. Brown ..... District 8-1  
Henry Hooper, II ..... District 8-2  
Myron Lowery ..... District 8-3  
Scott McCormick ..... District 9-1  
Jack Sammons ..... District 9-3

**COURTS**

**Jayne R. Chandler, Administrative Judge (Division 3)**

Earnestine Hunt Dorse ..... City Court Judge Division 1  
Tarik B. Sugarmon ..... City Court Judge Division 2  
Thomas E. Long ..... City Court Clerk

**Prepared by:**

**Division of Finance, Budget Office**

Kimberly Moore ..... Budget Manager  
Aleasa Rankin ..... Budget Coordinator  
Kenneth Beech & Jullian Hulbert..... Senior Financial Analysts



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**City of Memphis**

**Tennessee**

For the Fiscal Year Beginning

**July 1, 2006**

President

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Memphis, Tennessee for the Annual Budget beginning July 01, 2006. In order to receive this award, a government unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

