

Memphis at a Glance

Government

The City of Memphis was incorporated in 1826. The present Charter was adopted in 1968, establishing a Mayor-Council form of government. In 1995, the Council adopted a new district plan for the 13 Council positions. A total of nine districts were created. Seven districts have one representative each and two “super districts” have three representatives each.

Demographics

Land Area

Memphis - 2005	296.03 sq. miles
Counties:.....	Sq. Miles
Shelby (includes Memphis).....	784
Crittenden.....	599
DeSoto.....	496
Tipton.....	454
Fayette.....	705
Marshall.....	709
Tate.....	410
Tunica.....	480
Total.....	4,637

Population

2006 (est.).....	640,393
2008 (proj.).....	664,215

Age

Under 5	7.8%
5 - 14	7.9%
15 - 19	7.3%
20 - 24	7.8%
25 - 34	15.8%
35 - 44	14.9%
45 - 54	12.4%
55 - 64	3.6%
65 - 75	5.6%
75+ years	2.7%

Sex

Male	47.5%
Female	52.7%

Race

White	34.1%
Black	61.2%
Asian & Pacific Islander	2.1%
Other	2.6%

Climate

Avg. Summer Temp	80
Avg. Winter Temp	43
Avg. Annual Temp	62
Avg. Precipitation	54 inches
Avg. Snowfall	4.6 inches
Elevation	262 feet

Economics

Major Employers

Federal Express.....	30,000
Memphis Bd. of Education.....	16,000
U.S. Government.....	14,800
Methodist Healthcare.....	10,000
Baptist Memorial Hospitals.....	8,000
Shelby County Government.....	7,183
Memphis City Government.....	6,680
Wal-Mart.....	6,500
Naval Support Activity.....	6,500
TN State Government.....	5,247
Shelby Co. Bd. of Education.....	5,014
Park Place Entertainment.....	4,057
University of UT – Memphis.....	4,000
Internal Revenue Service.....	3,500
Kroger Delta Marketing.....	3,500
United Postal Service.....	3,500
First Tennessee Bank.....	3,287
International Paper.....	3,200
St. Jude Hospital.....	3,000
University of Memphis.....	2,800

Unemployment Rates

(2006 Avg.)	
Memphis MSA.....	6.2%
Shelby County.....	6.4%
Tennessee.....	5.8%
United States.....	5.1%

Household Income

(2006 Est. avg.)	
Memphis.....	\$46,872
Shelby County.....	\$56,059
Memphis MSA.....	\$56,399

Sales Tax

Local.....	2.25%
State.....	7.00%

Property Tax Rates

(Per \$100 value)	
Memphis City.....	\$3.43
Shelby County.....	\$4.09
Total in Memphis City Limits.....	\$7.47



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Retail Sales

Memphis MSA (In Billions)

2001	\$13.85
2002	\$13.97
2003	\$14.46
2004	\$16.13
2005	\$17.06
2006	\$17.86

Bond Rating

General Obligation Bonds

Moody's	A1
Standard & Poor	A
Fitch	A+

Sewer Bond

Moody's	A2
Standard & Poors	AA
Fitch	AA-

Real Estate

Real Estate	Sq. Feet
Office Space.....	29,200,247
Vacancy Rate.....	7.09%
Industrial Space	115,300,000
Vacancy Rate.....	10.56%

Office Space

Total Market Size (sq.ft.) ...	17,292,335
New Construction (sq.ft.).....	153,816
Square Feet Available.....	2,646,868
Vacancy Rate.....	18%
Net Absorption (sq.ft.)	109,000
Avg. Class A Rental Rate (\$/sq.ft.)	\$15.78

Industrial Space

Total Market Size (sq.ft.) .	141,600,000
New Construction (sq.ft.).....	4,100,000
Square Feet Available.....	20,390,000
Suburban Vacancy Rate	17%
Net Absorption (sq.ft.)	5,600,000
Avg. Gross Lease Rates 100,000+sq. ft. (\$/s.f.)	\$3.00-\$3.25

Health Care

Providers (Memphis/Shelby County)

Physicians	2,680
Registered Nurses	9,453
Dentists	607

Psychiatrists/Psychologists..... 264

Medical Facilities

Hospitals	20
Nursing Homes	32
Homes for the Aged	28
Treatment Centers	48
Home Health Care Organizations ...	20
Ambulatory Surgical Centers	25

Education

Memphis City Schools

Total Enrollment.....	117,740
Number of Schools:	
Elementary	108
Middle/Junior.....	29
High School.....	31
Specialty Centers	23

College Entrance Exam Scores

ACT:

Memphis City Schools	17.6
Shelby County Schools.....	21.4
Tennessee	20.5
U.S.	20.9

SAT:

Memphis City Schools	1,094
Shelby County Schools.....	1,147
Tennessee	1,135
U.S.	1,028

Service Statistics

Fire

Uniform strength	1,696
Fire Stations.....	55
Divisions.....	2
Battalions	13
Number of engine companies	55
Number of truck companies	26
Hazardous Materials Squads.....	3
Air Crash Apparatus.....	6
Emergency Medical Units	31

Police

Uniform strength	2,052
Number of Precincts	9
Number of Community Policing Offices	15
Number of Squad cars in fleet.....	1,580

Memphis at a Glance

Airport

Annual Departures/Arrivals	392,360
Airlines	13
Freight Carriers	13
Total Passengers	11,039,077
Total Cargo (lbs.)	7,934,693,051
(Busiest cargo airport in the world)	

Public Works

Solid Waste/Garbage Collection

Tons Solid Waste Disposed ...	275,792
Tons Solid Waste Diverted.....	149,378
Homes Recycling (curbside) ..	185,032
Animals Collected/Disposed	30,120

Street Maintenance

Total Road Lane Miles	4,900
Curb & Gutter Miles.....	2,630
Street Lights	74,725
Tons Asphalt Produced.....	85,700
Tons Cold Mix Produced.....	0
Lane Miles Resurfaced	236

Storm Drainage System

Roadside Ditches (miles)	580
Underground Pipes	2,024 miles
Storm Water Inlets	40,000

Sewer System

Sewer (miles)	3,605
Sewer Pump Stations.....	99
Daily Usage (gals/day)	176 million

T.E. Maxson Treatment Plant

Wastewater Treated (gal.)..	28.9 billion
Sludge Disposal (lbs.)	104.5 million

M. C. Stiles Treatment Plant

Wastewater Treated (gal.)..	31.9 billion
Sludge Disposal (lbs.)	78.3 million

Flood Control

Pumping Stations	11
Earth Levees (miles)	20
Flood Gates.....	32
Reservoirs (acres).....	643
Flood Wall (linear ft.)	17,089

Traffic Control

Signals repaired or replaced	4,428
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Park Services

Recreation

Parks	157
Acreage.....	5,387
Golf Courses	10
Aquatic Sights	18
Community Centers	26
Tennis Centers.....	7
Walking Trails	34
Playgrounds	109
Fairgrounds Building (sq. ft. ...	135,747
Liberty Bowl seating capacity...	62,000
Zoo Acreage	36
Special Centers.....	7

Other Recreation Facilities

- Liberty Bowl Memorial Stadium
- Mid-South Coliseum
- Memphis Pink Palace Museum
- Fairgrounds/Libertyland
- Memphis Zoological Gardens
- Children's Museum
- Memphis Botanic Garden
- Lichterman Nature Center
- Mud Island River Park
- FedEx Forum

Services Provided By Other Governmental Units

Education

- Memphis Board of Education

Health & Human Services

- Memphis/Shelby County Health Department

Library Services

- Memphis Public Library and Information Center

Public Housing

- Memphis Housing Authority

Public Transportation

- Memphis Area Transit Authority

Utilities

- Memphis Light Gas & Water Division





AAM. American Association of Museums

AED. Automatic External Defibrillator

ADA. American Disabilities Act

ALS. Advanced Life Support

APCO. Association of Public Safety Communications Officials

ACCRUAL ACCOUNTING. The basis of accounting under which revenues are recorded when earned and expenditures (or expenses) are recorded as soon as they result in liabilities for benefits received, notwithstanding that the receipt or payment of cash may take place, in whole or in part, in another accounting period.

ALCOHOL COMMISSION. Consists of nine members appointed by the Mayor. These members are empowered to make such rules and regulations consistent with state law.

ALLOCATION. Planned expenditures and funding sources approved in the CIP for specific projects.

ANTI-NEGLECT ORDINANCE. An ordinance which requires the City to monitor the existence of derelict and abandoned buildings and to track owners of abandoned properties and issue fines.

APPROPRIATION. A legal authorization granted by the City Council to make expenditures and to incur obligations for specific purposes. An appropriation is usually limited in amount and time when it may be expended.

ATTRITION. Used to quantify anticipated personnel cost reductions due to the lapsed time between when a funded position becomes vacant and is filled.

AUTHORIZED COMPLEMENT. Total number of positions that a division may fill
Due to attrition they may not be funded for the full fiscal year.

BDC. Business Development Center

BLS. Basic Life Support

BUDGET. An annual financial plan to allocate resources in order to achieve the City's goals. Must be submitted to Council by the third Tuesday in April and approved prior to July 1.

CAFR. Comprehensive Annual Financial Report. A report that reflects the financial position of the funds and account groups of the City of Memphis and the result of operations for a year. The report also provides information on the economic condition of the City.

CCE. Construction Code Enforcement

CDBG. Community Development Block Grant
The U.S. Department of Housing and Urban Development provides CDBG funds to the Division of Housing and Community Development for programs that eliminate slum and blight from a community and for economic and residential development activities that benefit low and moderate-income residents of the City.

CDC. Center for Disease Control

CE. Continuing Education

CFS. Calls for Service

CIP. Capital Improvement Program. Adopted plan of public improvements, scheduled on a priority basis, for the current fiscal year and the succeeding four years, including estimated costs and funding sources.

C.L.E. Continuing Legal Education Credits

CLERB. Citizens' Law Enforcement Review Board

CO-ACT. Community Action. Mini-precincts based within the community.

CSFP. Commodity Supplemental Food Program

CAPITAL IMPROVEMENT BUDGET. The first fiscal year allocations of the CIP and reprogrammed allocations from prior year's CIP.

CAPITAL REPLACEMENT BUDGET. Adopted program for replacement of vehicles and equipment.

CHARGES FOR SERVICES. Fees received from fee-based public services.

CITIZENS POLICE ACADEMY. Training session that citizens can attend so they will have a better understanding of policing.

COMMUNITY BASED POLICING. A cooperative effort and communication between citizens and police officers in order to keep their community safe.

COUNTY ASSESSOR. Appraises all real and personal property in Shelby County and maintains the necessary data to provide the taxing jurisdictions with the certified assessments and any changes made as prescribed by Tennessee Code Annotated.

COUNTY TRUSTEE. State constitutional office, the banker, principal tax collector, and revenue agent for all of Shelby County Government.

DOT. Department of Transportation. Agency designated to oversee all areas of transportation.

DRA. Depot Redevelopment Agency

DRS. Department of Regional Services

DEBT SERVICE FUND. Used to account for the accumulation of resources for, and the payment of, general long-term debt principal, interest, and related costs.

DIVISION. A major unit of the City designated by the type of service provided.

DEPRECIATION. The decrease in the value of physical assets due to use and passage of time.

DEBT SERVICE. The payments of principal and interest on loans, notes, and bonds.

DOWN PAYMENT ASSISTANCE. Program that provides down payment and closing cost grants up to \$3,500 for qualified low and moderate-income home buyers in the Memphis City limits.

E.A.P. Employee Assistance Program. Program to assist employees with medical, mental, or personal problems.

EEOC. Equal Employment Opportunity Commission

EMD. Emergency Medical Dispatching. A system where fire dispatchers are trained and certified to give life saving instructions to citizens who call and request ambulance service.

EMS. Emergency Medical Services
Fire service center that provides emergency lifesaving procedures and pre-hospital care to the sick and injured.

EMT. Emergency Medical Technician. Job classification licensed by the State. First responder to emergencies. Provide basic first aid care to the sick and injured before the paramedics arrive on the scene.

ESL. English as a second language

ECONOMIC DEVELOPMENT LOANS. Small business loan program that provides gap financing and economic opportunities for qualified Memphis businesses

The City will lend 20% or a maximum of \$250,000 for each business.

ENTERPRISES FUNDS. Funds are used to account for the acquisition, operation and maintenance of the City's facilities and services which are entirely or predominantly self-supported by user charges or where the City has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

EXPENSE RECOVERIES. Funds that are paid to a division after work is performed for another City division.

FA. False Alarms

FEMA. Federal Emergency Management Association

FF. Fire Fighter

FHA. Federal Housing Authority

Provides low interest loans for homebuyers.

FIRE Act. Fire Investment and Response Enhancement Act

FLSA. Fair Labor Standards Act. A federal law that governs the payment of minimum wage, overtime rates, compensatory time, recordkeeping of hours worked, and other criteria relating to wages and hours of work for non-exempt employees, including government employees.

FMLA. Family and Medical Leave Act. An Act which states that eligible employees shall be entitled to a total of 12 workweeks of leave during any 12 month period of time for health related reasons for the employee or their family.

FMZ. Fire Management Zone

FTE. Full Time Equivalent

FISCAL YEAR. A period of consecutive months designated as the budget year

The City's fiscal year is from July 1 to June 30.

FUNDED STAFF LEVEL. Number of full-time positions funded in the budget.

GFOA. Government Finance Officers Association. The professional association of state/provincial and local finance officers in the United States and Canada, serving the public finance profession since 1906

GMAQ. Greater Memphis Association for Quality

G.O. BONDS. General Obligation Bonds that are backed by the full faith and credit and unlimited taxing power of the City.

G.R.E.A.T. Gang Resistance Education and Training
Federal grant received by the Police Division.

GENERAL FUND. The general operating fund of the City
It is used to account for all financial resources except those required to be accounted for in another fund.

GOALS AND OBJECTIVES. Service center defined measurable activities to be completed within the current budget.

GOLF SURCHARGE. User fees collected to pay for the maintenance of the City's golf courses.

Haz Mat. Hazardous Materials

HCD. Housing and Community Development

A division in the City of Memphis responsible for Systematic Code Enforcement and Housing and Economic Development.

HUD. Housing and Urban Development

ICS. Incident Command System

IN SERVICE TRAINING. State funds which are provided to police officers and fire fighters that complete a minimum of 40 hours of course work each year.

INTERNAL SERVICE FUNDS. Used to account for the financing of goods or services provided by one department to other departments or agencies of the City, or to other governmental units, on a cost reimbursement basis.

LEPC. Local Emergency Planning Committee

LEGAL LEVEL. The numbered organizational level at which an operating budget has been adopted by Council.

LOCAL SHARED REVENUE. Revenue received from Shelby County Government.

LOUDERMILL. Supreme Court decision that stated when termination is considered as an end result, the following procedures must be used:

- (a) The employee's division will investigate the facts of the matter.
- (b) The employee will be given notice of the charges and an opportunity to be heard by the employee's division director.
- (c) Termination for just cause can then occur, if warranted.

MBOC. Minority Business Opportunity Committee

MCVB. Memphis Convention & Visitor's Bureau

M.F.D. Memphis Fire Department

M.H.A. Memphis Housing Authority

MMI. Memphis Museums, Inc.

MOU. Memorandum of Understanding

M.P.A. Memphis Police Association

M.P.D. Memphis Police Department

M/WBE. Minority/Women Business Enterprise

MATA. Memphis Area Transit Authority. MATA has the authority to supervise the operations of the City's transit system. This system is managed by a private firm hired by MATA. MATA is funded by a combination of user fees, federal and state grants, and the City. MATA's annual budget, rates and fares are approved by the City Council.

MLG&W. Memphis Light, Gas and Water. City owned utility that provides electricity, gas, and water to citizens of Shelby County, Tennessee

MLG&W is managed by its President and a five member Board of Commissioners who are nominated by the City Mayor and approved by the City Council. MLG&W's annual budget and rates require the approval of the City Council.

MEMPHIS POLL. Annual survey where Memphis citizens can address a variety of public issues such as neighborhood concerns, crime, police, fire, public works, taxes and services, economic development, and recreation.

MODIFIED ACCRUAL ACCOUNTING. Under this basis of accounting, required for use by governmental funds, revenues are recognized in the period in which they become available and



measurable, and expenditures are recognized at the time a liability is incurred pursuant to appropriation authority.

NASA. National Aeronautics and Space Administration

NFPA. National Fire Protection Association
An organization devoted to the promotion of fire safety and awareness.

NP/CRA. Neighborhood Planning/Community Redevelopment Agency

NPDES. National Pollutant Discharge Elimination System. Federal law requires the City to apply for a permit, which indicates approval, for the drainage system design and the monitoring of the system.

NYSC. National Youth Sports Coach Association

NEIGHBORHOOD WATCH. A group of neighbors who form an organization to assist each other in providing for the security of their homes by observing strangers and unusual occurrences in the area.

OJI
On The Job Injury

OON
Office of Nursing

OSHA. Occupational Safety and Health Administration
Monitors the adherence to federal health and safety regulations in the workplace in order to reduce job injuries.

PILOT. Pay In Lieu of Taxes

PM. Preventative Maintenance

PPO/POS. Preferred Provider Organization/ Point of Service

PST's. Police Service Technicians. Entry level position for police training. They respond to minor traffic accidents and issue parking tickets.

PART 1 CRIMES/OFFENSES. Crimes of a serious nature such as homicide, rape, robbery, aggravated assault, burglary, larceny theft, and arson.

PERFORMANCE-BASED-BUDGETING. A budgeting method that ties future allocations of resources to past performance.

PERFORMANCE MEASURES. Data collected to determine how well a service center is achieving its goals and objectives.

POLICE SUB-STATION. Geographic sub-division of a precinct.

PRECINCT. Geographic sub-division of the Police Division.

PROPERTY TAX RATE. The property tax rate is set by an ordinance. The Adopted FY 2006 tax rate is \$3.4332 on each \$100 of assessed value of each species of taxable property within the City. The taxes are apportioned as follows: Board of Education of the Memphis City Schools \$0.8271; General Purposes of the City of Memphis \$1.9088; Debt Service of the City of Memphis \$0.6941; Capital Pay-Go \$0.0032

REPROGRAMMED. CIP allocations which have not been appropriated that are carried forward to the next fiscal year

RESERVE OFFICERS. Citizens trained by the Police Division, who work 20 hours a month and serve in an officer capacity when full time officers are not available.

SCBA. Self Contained Breathing Apparatus
Equipment used by firefighters to provide oxygen and eliminate smoke inhalation.

SCCB. Shelby County Conservation Board
Parks legal level responsible for the maintenance of parks in Shelby County and Orgill Golf Course. Costs are reimbursed by Shelby County Government.

SLM. Spanish language materials

SOP. Standard Operating Procedure
Guidelines set by the service center

SERVICE CENTER. A sub-unit or cost center of a division.

SKYBOXES. Provide luxurious accommodations for spectators at Liberty Bowl Memorial Stadium events.

SPECIAL OPERATIONS RESPONSE TEAM (SORT). The SORT team responds to a wide variety of emergency incidents, including the hazardous materials and high rise/rope rescue. These specialized skills provide this group of dedicated firefighters with the expertise to combat impossible odds to protect individuals from harm.

SPECIAL REVENUE FUND. Used to account for the proceeds of specific revenue sources (other than expendable trusts or major capital projects) that are legally restricted to expenditures for specific purposes.

STEP. Solid Waste Management. Public Work's legal level responsible for the collection, disposal, and recycling of solid waste.

TCA. Tennessee Code Annotated

TCP. Traffic Control Plan

TN-TF1. Tennessee Task Force 1

T.Q.S. Total Quality Service

T.V.A. Tennessee Valley Authority

TELE-SERVE. A reporting system that frees officers from non-violent report calls so they can focus on more violent offenses. Citizens can make minor criminal reports by telephone, which reduces, call volume and response times.

TRUNKED RADIO SYSTEM. A radio system that will provide unlimited frequencies and in emergency situations various City agencies can communicate with each other.

UCA. Uniform Certification Agency

UNION ARTICLES OF AGREEMENT. A negotiated agreement between the City and bargaining units regarding policies and procedures.

VFC. Vaccines for Children

WIC. Women, Infants and Children

WMD. Weapons of Mass Destruction

W.O. Work Order

