



City of Memphis



MISSION

The City of Memphis, its Employees, and City Partnerships will provide responsive and cost effective services through the enhancement of employee, neighborhood, youth and business development.

VISION

To be recognized globally as the City of choice in which to live, learn, work and recreate.

CORE VALUES

- Honesty, in all transactions
- Excellence, in all we do
- Responsiveness, to all we serve
- Safety, in all environments

CITY OF MEMPHIS
A C WHARTON JR., MAYOR
GEORGE M. LITTLE, CHIEF ADMINISTRATIVE OFFICER

ADMINISTRATION

Roland McElrathDirector, Finance
Alvin Benson Director, Fire Services
Larry GodwinDirector, Police Services
Cynthia Buchanan Director, Park Services
Dwan Gilliom Director, Public Works
Quintin Robinson.....Director, Human Resources
Richard Copeland.....Director, Planning & Development
Janet Hooks..... Director, Public Services & Neighborhoods
Rebecca Kissinger..... Interim Director, General Services
Robert Lipscomb Director, Housing & Community Development/MHA
Ernest Dobbins Director, Community Enhancement
Herman Morris..... City Attorney, Legal
Wain Gaskins City Engineer, Engineering
Joseph Sanders.....City Chief Information Officer

CITY COUNCIL

Harold B. Collins, Chairperson (District 3)

Bill MorrisonDistrict 1
William C. Boyd District 2
Wanda Halbert..... District 4
Jim Strickland District 5
Edmund Ford Jr. District 6
Barbara Swearengen Ware District 7
Joe W. BrownDistrict 8-1
Janis Fullilove District 8-2
Myron Lowery District 8-3
Kemp Conrad District 9-1
Shea Flinn, III District 9-2
Reid Hedgepeth..... District 9-3

COURTS

Earnestine Hunt Dorse, Administrative Judge (Division 1)

Tarik B. Sugarmon City Court Judge Division 1
Jayne R. Chandler..... City Court Judge Division 3
Thomas E. Long City Court Clerk

Prepared by:

Division of Finance, Budget Office

Richard B. Campbell..... Budget Manager
Cynthia Hughes-WardBudget Coordinator
Charloris Isabel-Hawkins/Channin Jackson/Bridgette Samba/Yvonne Johnson/Donald Allen/
Senior Financial Analysts



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

City of Memphis

Tennessee

For the Fiscal Year Beginning

July 1, 2009

A handwritten signature in black ink, appearing to be 'H.R.' followed by a flourish.

President

A handwritten signature in black ink, appearing to be 'Jeffrey R. Egan' followed by a flourish.

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Memphis, Tennessee for the Annual Budget beginning July 01, 2009. In order to receive this award, a government unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

This document presents the City of Memphis' budget in sections: Introduction, Summary, General Fund Revenue and Expenditures. Sections are also presented for the other funds that provide major support for the City's operations. An Appendix section providing statistical information and a glossary concludes this document.

Introduction

This section includes the City's Vision, Mission, and the City Values, the Mayor's comments on the budget, a discussion about the City's strategic financial goals, policies, and initiatives, the Budget Process and Calendar, the City's Policies, and the City's long-term Strategic Financial Plan. These documents provide the reader an explanation of the policy basis for the City.

Summary

This section provides an overview of the FY 2011 approved budget by fund, the Budget Ordinance, and a summary of the Capital Improvement Program.

General Fund Revenues

This section contains revenue descriptions and projections for all general fund revenues.

General Fund Expenditures

This section contains the operating budget for the service centers and divisions of City of Memphis government. Included are each service center's missions, fiscal year 2010 performance highlights, and fiscal year 2011 goals & objective and their measures.

Special Revenue Funds

This section is used to budget for specific revenues that are restricted as to their use.

Debt Service Funds

This section contains the projected revenues and expenditures for the Debt Service Fund, including the debt service trend indicators.

Enterprise Funds

This section includes budget projections for the various enterprise funds of the City which are supported by user fees.

Internal Service Funds

This section includes the Internal Service Funds for the City which provides services to other departments of the City on a cost reimbursement basis. The Internal Service funds are shown in the budget document for information purposes and are not part of the budget ordinance.

