

Enterprise Funds account for the acquisition, operations and maintenance of the City's facilities. These services are entirely or predominantly supported by user charges. The City periodically determines whether the revenue earned, expense incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes. All activities necessary to provide services are budgeted for in these funds:

Sewer Fund

This fund is used to account for the operations of the regional sewer collection and treatment facilities operated by the City. Memphis continues to have the lowest residential, commercial and industrial waste water rates among the 1,250 largest cities in the nation. The last increase in sewer fees was in FY 2010.

Storm Water Fund

This fund is used to account for the operations of the storm water system operated by the Public Works, General Services and Engineering Divisions of the City. The funds are generated from the Storm Water fee assessed to Residential and Non-Residential facilities and properties within the City limits. The City's storm water fee is added to all MLG&W utility bills and funds collected are used to fund federally mandated storm water requirements and to alleviate local flooding problems.

SEWER FUND

SUMMARY

Category	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Adopted
Revenues				
Sewer Fees	56,046,253	74,894,000	74,894,000	100,918,000
Sewer Connections	85,760	150,000	150,000	300,000
Special Sewer Connections	19,884	30,000	30,000	100,000
Rents	0	32,000	32,000	32,000
Other Revenues/Prior Year Expense Recovery	944,010	60,000	60,000	150,000
Subdivision Development Fees	132,293	400,000	400,000	500,000
 Total Charges for Services	 57,228,200	 75,566,000	 75,566,000	 102,000,000
 Interest on Investments	 187,074	 200,000	 200,000	 1,000,000
 Total Revenue	 57,415,274	 75,766,000	 75,766,000	 103,000,000
Expenditures				
Environmental Inspection & Preventive Maintenance	4,638,359	5,353,099	4,988,775	5,752,657
TE Maxson Treatment Plant	10,858,886	14,508,761	13,318,716	14,761,631
Maynard C. Stiles Treatment Plant	11,531,123	14,022,925	13,395,204	14,987,636
Lift Stations	1,158,992	1,226,380	1,118,442	1,233,799
Environmental Administration	635,074	1,601,832	1,762,155	4,082,165
Environmental Maintenance	5,142,422	6,011,824	5,401,101	10,158,059
Sanitary Sewer Design	920,373	1,101,724	1,117,842	916,417
 Dividend to General Fund	 1,300,000	 1,300,000	 1,300,000	 1,300,000
Cost Allocation - General Fund	1,075,000	1,075,000	1,075,000	1,075,000
In Lieu of Tax	4,000,000	4,000,000	4,000,000	4,000,000
Materials & Supplies	110,000	110,000	110,000	110,000
Payment on Debt Service	15,368,000	15,759,000	15,759,000	16,834,000
Pension Fees	1,000	1,000	1,000	1,000
Bond Sale	150,000	150,000	150,000	150,000
State Loan Principal & Interest	132,000	68,500	68,500	141,000
 Increase (Decrease) in Net Assets	 394,045	 9,475,955	 12,200,265	 27,496,636
 Total Expenditures	 57,415,274	 75,766,000	 75,766,000	 103,000,000



Operating Budget

Category	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Adopted
Personnel Services	17,725,594	18,715,596	16,940,952	17,973,380
Materials & Supplies	17,038,925	24,497,949	22,423,182	32,952,984
Capital Outlay	2,262,254	4,214,500	5,617,246	5,166,000
Transfer To Fixed Assets Capital	(2,143,544)	(3,601,500)	(3,879,145)	(4,200,000)
Total Expenditures	34,883,229	43,826,545	41,102,235	51,892,364
Program Revenue	(1,094,701)	(677,000)	(1,132,265)	(1,167,180)
Net Expenditures	33,788,528	43,149,545	39,969,970	50,725,184
<i>Funded Staffing Level</i>	290.00	290.00	261.42	289.00
Authorized Complement				289

FY 2012 Performance Measures and Metrics

Legal Level	Goals	Priority Number(s)	Performance Measures	Metric
170900	Respond to all stoppage and overflow calls within 24 hours of receiving notification or complaint from a citizen by 06-30-2012	3	Calls responded to within 24 hrs.	80%
171000	Operate the plant cost-effectively with a 5% reduction in energy usage by 06-30-2012.	4	Reduction in energy usage	85%
171100	Operate the plant with a 5% reduction in energy usage by 06-30-2012.	4	Reduction in energy usage	85%
171200	Reduce the incidence of after hour call-outs by 5% (157) on sewage lift stations by scheduling monthly maintenance and inspections on the 100 lift stations by 06-30-2012	3	The number of after hour call-outs.	90%
171300	Ensure that no industrial billings go longer than 45 days unpaid by 06-30-2012	4	Unpaid industrial billings	100%
171400	Complete all sanitary sewer connection and mainline repairs within 30 days from the original date of the request on notification by 06-30-2012	3	Average number of days to complete repairs.	100%

Operating Budget

Category	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Adopted
Personnel Services	3,005,139	3,129,249	2,849,989	3,232,557
Materials & Supplies	1,459,884	2,153,850	1,967,450	2,289,100
Capital Outlay	702,384	770,000	1,021,336	931,000
Transfer To Fixed Assets Capital	(531,048)	(700,000)	(850,000)	(700,000)
Net Expenditures	4,636,359	5,353,099	4,988,775	5,752,657
<i>Funded Staffing Level</i>			52.75	60.00
Authorized Complement				60

Operating Budget

Category	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Adopted
Personnel Services	4,505,286	4,858,386	4,099,904	4,473,556
Materials & Supplies	6,130,300	9,450,375	8,526,785	10,088,075
Capital Outlay	464,682	1,540,000	2,032,027	1,940,000
Transfer To Fixed Assets Capital	(241,382)	(1,340,000)	(1,340,000)	(1,740,000)
Total Expenditures	10,858,886	14,508,761	13,318,716	14,761,631
Program Revenue	(36,906)	0	18,282	(17,180)
Net Expenditures	10,821,980	14,508,761	13,336,998	14,744,451
<i>Funded Staffing Level</i>			55.50	67.00
Authorized Complement				67

Operating Budget

Category	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Adopted
Personnel Services	5,090,850	5,224,107	4,831,185	5,138,818
Materials & Supplies	6,431,039	8,698,818	8,101,281	9,698,818
Capital Outlay	438,593	850,000	1,212,738	1,300,000
Transfer To Fixed Assets Capital	(429,359)	(750,000)	(750,000)	(1,150,000)
Total Expenditures	11,531,123	14,022,925	13,395,204	14,987,636
Program Revenue	(1,019,159)	(677,000)	(1,150,000)	(1,150,000)
Net Expenditures	10,511,964	13,345,925	12,245,204	13,837,636
<i>Funded Staffing Level</i>			69.17	75.00
Authorized Complement				75

Operating Budget

Category	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Adopted
Personnel Services	568,009	566,350	534,227	535,759
Materials & Supplies	570,850	644,030	562,215	676,040
Capital Outlay	50,582	247,500	421,145	52,000
Transfer To Fixed Assets Capital	(30,449)	(231,500)	(399,145)	(30,000)
Net Expenditures	1,158,992	1,226,380	1,118,442	1,233,799
<i>Funded Staffing Level</i>			8.00	8.00
Authorized Complement				8

Operating Budget

Category	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Adopted
Personnel Services	722,575	807,468	754,721	777,726
Materials & Supplies	348,892	789,364	969,434	3,293,439
Capital Outlay	25,680	35,000	38,000	41,000
Transfer To Fixed Assets Capital	(462,073)	(30,000)	0	(30,000)
Total Expenditures	635,074	1,601,832	1,762,155	4,082,165
Program Revenue	(200)	0	(547)	0
Net Expenditures	634,874	1,601,832	1,761,608	4,082,165
<i>Funded Staffing Level</i>			9.50	10.00
Authorized Complement				10

Operating Budget

Category	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Adopted
Personnel Services	3,084,280	3,287,278	3,028,730	3,157,513
Materials & Supplies	1,927,042	2,524,546	2,042,371	6,670,546
Capital Outlay	580,333	750,000	870,000	880,000
Transfer To Fixed Assets Capital	(449,233)	(550,000)	(540,000)	(550,000)
Total Expenditures	5,142,422	6,011,824	5,401,101	10,158,059
Program Revenue	(38,436)	0	0	0
Net Expenditures	5,103,986	6,011,824	5,401,101	10,158,059
<i>Funded Staffing Level</i>			53.50	58.00
Authorized Complement				58

Operating Budget

Category	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Adopted
Personnel Services	749,455	842,758	842,196	657,451
Materials & Supplies	170,918	236,966	253,646	236,966
Capital Outlay	0	22,000	22,000	22,000
Net Expenditures	920,373	1,101,724	1,117,842	916,417
<i>Funded Staffing Level</i>			13.00	11.00
Authorized Complement				11

SEWER FUND

AUTHORIZED COMPLEMENT

Service Center/Position Title	Authorized Positions	Service Center/Position Title	Authorized Positions
<u>PW/Environmental Inspections</u>		<u>PW/Maynard C. Stiles Treatment Plant - North</u>	
AIDE POLLUTION CONTROL	8	ANALYST LAB	6
CLERK GENERAL A	2	CHEMIST QUALITY CONTROL	1
CREWPERSON SEMISKILLED	14	CHEMIST WTP	1
DISPATCHER	6	CHEMIST WTP ASST	1
ENG DESIGNER ENVIRONMENTAL A	1	CLERK GENERAL A	2
ENGINEER ENVIRONMENTAL	1	CLERK INVENT CONTROL SR	1
INSP POLLUTION CONTROL	14	CUSTODIAN	1
OPER STOPPAGE SEWER	10	ELECT MNT WTP	2
SCHEDULER PLANNER	1	ENG DESIGNER ENVIRONMENTAL A	1
SUPER SHIFT PUB WKS	3	ENGINEER ENVIRONMENTAL	3
Total PW/Environmental Inspections	60	FOREMAN GEN WTP E I	1
<u>PW/T.E. Maxson Treatment Plant - South</u>		FOREMAN GEN WTP MECH	3
CLERK GENERAL B	1	MECH MNT WTP II	11
CLERK INVENT CONTROL SR	1	MECH SHOP	1
ELECT MNT WTP	2	MECHANIC MNT WTP I	1
FOREMAN GEN WTP E I	1	MGR WTP	1
FOREMAN GEN WTP MECH	3	MGR WTP MNT	1
MECH HEAVY EQUIP	2	MGR WTP PROCESSING	1
MECH MNT WTP II	11	OPER HEAVY EQUIP	3
MECH SHOP	1	OPER MECHANICAL	13
MECHANIC MNT WTP I	7	OPER WASTE TREAT I	1
MGR WTP	1	OPER WASTE TREAT II	8
MGR WTP MNT	1	PAINTER	1
MGR WTP PROCESSING	1	SCHEDULER PLANNER	1
OPER HEAVY EQUIP	2	SPEC INDUST PRETREAT	1
OPER MECHANICAL	10	SUPER OM SHIFT	2
OPER WASTE TREAT I	1	SUPER WTP OPERATIONS	1
OPER WASTE TREAT II	8	TECH CONTROL WTP	3
PAINTER	1	TECH INDUSTRIAL PRETREAT	2
SECRETARY B	1	Total PW/Maynard C. Stiles Treatment Plant - North	75
SPREADER SLUDGE	5	<u>PW/Lift Stations</u>	
SUPER OM SHIFT	3	ENGINEER STATIONARY I	1
SUPER WTP OPERATIONS	1	ENGINEER STATIONARY II	2
TECH CONTROL WTP	3	HELPER MAINTENANCE	3
Total PW/T.E. Maxson Treatment Plant - South	67	MGR SEWER LIFT STAT MNT	1
		PAINTER	1
		Total PW/Lift Stations	8



SEWER FUND

AUTHORIZED COMPLEMENT

Service Center/Position Title	Authorized Positions	Service Center/Position Title	Authorized Positions
<i><u>PW/Environmental Administration</u></i>			
ADMR ENGINEERING	1		
ADMR ENVIRON CONST ADMIN	1		
ADMR WASTE COLLECT FAC	1		
ADMR WTP FACILITIES	1		
CLERK ACCOUNTING B	2		
COORD SEWER CONSTRUCTION	1		
ENGINEER ENVIRONMENTAL	2		
SECRETARY A	1		
Total PW/Environmental Administration	10		
<i><u>PW/Environmental Maintenance</u></i>			
CLERK GENERAL A	1		
CLERK GENERAL B	1		
CLERK INVENT CONTROL SR	1		
COORD SEWER CONSTRUCTION	2		
DISPATCHER	1		
FOREMAN SEWER MNT	3		
HELPER MAINTENANCE	1		
MECH HEAVY EQUIP	3		
MGR ENVIRON PROJECT	1		
MGR ENVIRONMENTAL MNT	1		
OPER BACKHOE	1		
OPER HEAVY EQUIP	6		
PIPELAYER	23		
SCHEDULER PLANNER	1		
SUPER SEWER MAINT	1		
SUPER SHIFT PUB WKS	4		
WORKER CONCRETE	7		
Total PW/Environmental Maintenance	58		
<i><u>ENG/Sanitary Sewer Design</u></i>			
ENGINEER DESIGN	2		
ENGINEER DESIGN SENIOR	1		
INSP ZONE CONSTRUCTION	4		
SECRETARY B	1		
TECH ENGINEERING AA	3		
Total ENG/Sanitary Sewer Design	11		
<u>TOTAL SEWER FUND</u>	<u>289</u>		



STORM WATER FUND

SUMMARY

Category	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Adopted
Revenues				
Storm Water Fees	21,909,000	20,400,000	24,275,500	24,275,500
Open Transfer-In	452,000	452,000	452,000	232,820
Fines & Forfeitures	5,000	135	5,000	5,000
Other	0	(193,663)	0	0
Total Revenue	22,366,000	20,658,472	24,732,500	24,513,320
Expenditures				
PW/Drain Maintenance	5,679,318	5,677,855	6,323,321	6,693,386
PW/Heavy Equipment Services	2,195,276	2,078,298	2,525,881	2,576,976
PW/Flood Control	1,335,401	1,343,502	1,382,580	1,368,695
PW/Storm Water	1,235,693	1,247,864	1,259,138	1,261,178
CE/Street Sweeping	2,312,819	2,472,141	2,378,996	2,416,749
Eng/Drainage Design	358,991	368,701	344,107	273,008
Cost Allocation - General Fund	300,000	300,000	300,000	300,000
MLG&W Billing	408,000	408,000	408,000	485,510
Material & Supplies	50,000	50,000	50,000	50,000
Depreciation	500,000	500,000	500,000	1,049,073
Transfer Out - Debt Service	4,412,440	4,412,440	4,412,440	4,412,440
Increase in Net Assets	3,578,062	1,799,671	4,848,037	3,626,305
Total Expenditures	22,366,000	20,658,472	24,732,500	24,513,320



Operating Budget

Category	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Adopted
Personnel Services	8,118,575	8,869,916	8,462,975	8,723,525
Materials & Supplies	3,313,008	4,534,067	4,760,460	4,712,354
Capital Outlay	936,748	810,040	70,040	1,184,113
Transfer To Fixed Assets Capital	(9,480)	0	958,784	(30,000)
Total Expenditures	12,358,851	14,214,023	14,252,259	14,589,992
Program Revenue	(205,914)	(5,000)	(7,350)	(5,000)
Net Expenditures	12,152,937	14,209,023	14,244,909	14,584,992
<i>Funded Staffing Level</i>	147.00	147.00	141.75	149.00
Authorized Complement				146

FY 2012 Performance Measures and Metrics

Legal Level	Goals	Priority Number(s)	Performance Measures	Metric
171500	25% reduction in the recurrence of street flooding through storm drainage infrastructure inspections by 06-30-2012	4	Reduction in flooding	90%
171500	Reduce the number of unacceptable ratings (2%) on the 236 rated items reviewed in the annual U.S. Army Corp. of Engineers annual flood damage reduction system inspection report.	4	Number of unacceptable ratings received.	100%

Operating Budget

Category	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Adopted
Personnel Services	6,588,287	7,104,580	6,734,678	7,048,982
Materials & Supplies	2,566,912	3,578,340	3,744,363	3,699,180
Capital Outlay	936,748	808,000	68,000	1,182,073
Transfer To Fixed Assets Capital	(9,480)	0	958,784	(30,000)
Total Expenditures	10,082,467	11,490,920	11,505,825	11,900,235
Program Revenue	(378)	(5,000)	(7,350)	(5,000)
Net Expenditures	10,082,089	11,485,920	11,498,475	11,895,235
<i>Funded Staffing Level</i>			112.75	120.00
Authorized Complement				117

Operating Budget

Category	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Adopted
Personnel Services	1,332,596	1,535,109	1,500,569	1,515,415
Materials & Supplies	628,903	843,887	879,861	901,334
Total Expenditures	1,961,499	2,378,996	2,380,430	2,416,749
Program Revenue	(205,536)	0	0	0
Net Expenditures	1,755,963	2,378,996	2,380,430	2,416,749
<i>Funded Staffing Level</i>			25.00	26.00
Authorized Complement				26

Operating Budget

Category	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Adopted
Personnel Services	197,692	230,227	227,728	159,128
Materials & Supplies	117,193	111,840	136,236	111,840
Capital Outlay	0	2,040	2,040	2,040
Net Expenditures	314,885	344,107	366,004	273,008
<i>Funded Staffing Level</i>			4.00	3.00
Authorized Complement				3

STORM WATER FUND

AUTHORIZED COMPLEMENT

Service Center/Position Title	Authorized Positions	Service Center/Position Title	Authorized Positions
<i><u>PW/Drain Maintenance</u></i>		HELPER MAINTENANCE	5
ADMR DRAIN MAINT	1	MECH SHOP	<u>1</u>
AIDE POLLUTION CONTROL	1	Total PW/Flood Control	16
CLERK GENERAL A	1	<i><u>PW/Storm Water</u></i>	
COORD DRAIN MAINT	1	CLERK ACCOUNTING B	1
CREWPERSON SEMISKILLED	13	COORD STORMWATER PROJ	3
DISPATCHER	1	ENGINEER ENVIRONMENTAL	1
FINISHER CONCRETE	1	TECH ENVIRONMENTAL	<u>2</u>
FOREMAN MNT PUB WKS	11	Total PW/Storm Water	7
INSP POLLUTION CONTROL	1	<i><u>ENG/Drainage Design</u></i>	
MASON BRICK	3	OPER EQUIPMENT	2
MGR DRAIN MAINT	1	OPER HEAVY EQUIP	2
OPER EQUIPMENT	9	OPER SWEEPER	21
OPER HEAVY EQUIP	3	SUPER ZONE HEAVY EQUIP	<u>1</u>
OPER STOPPAGE SEWER	3	Total ENG/Drainage Design	26
PIPELAYER	12	<i><u>ENG/Drainage Design</u></i>	
SUPER RECORDS INVENTORY	1	CLERK GENERAL B	1
SUPER SHIFT PUB WKS	4	ENGINEER DESIGN SENIOR	1
WORKER CONCRETE	6	TECH ENGINEERING AA	<u>1</u>
Total PW/Drain Maintenance	<u>73</u>	Total ENG/Drainage Design	3
<i><u>PW/Heavy Equipment Services</u></i>		<u>TOTAL STORM WATER FUND</u> <u>146</u>	
CLERK GENERAL A	1		
DRIVER TRACTOR TRAILER	2		
GREASER	1		
MECH HEAVY EQUIP	3		
MGR HEAVY EQUIP SVCS	1		
OPER EQUIPMENT	5		
OPER HEAVY EQUIP	6		
SERVICEMAN VEHICLE	1		
SUPER HEAVY EQUIP	<u>1</u>		
Total PW/Heavy Equipment Services	21		
<i><u>PW/Flood Control</u></i>			
CLERK GENERAL A	1		
CREWPERSON	1		
ENGINEER STATIONARY I	5		
ENGINEER STATIONARY II	2		
FOREMAN GEN STATIONARY ENG	1		

