

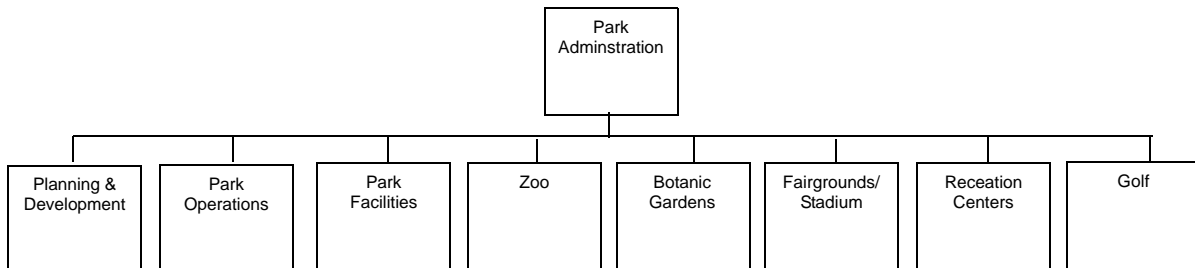
## Operating Budget

| Category                     | FY 2010 Actual | FY 2011 Adopted | FY 2011 Forecast | FY 2012 Adopted |
|------------------------------|----------------|-----------------|------------------|-----------------|
| Personnel Services           | 15,776,905     | 15,811,002      | 15,666,558       | 14,538,105      |
| Materials & Supplies         | 13,453,388     | 11,719,277      | 12,902,275       | 11,704,383      |
| Capital Outlay               | 95,752         | 113,240         | 113,240          | 59,930          |
| Inventory                    | 7,923          | 75,300          | 12,189           | 75,300          |
| Transfers out                | 353,006        | 352,556         | 352,556          | 352,556         |
| Total Expenditures           | 29,686,974     | 28,071,375      | 29,046,818       | 26,730,274      |
| Program Revenue              | (8,005,944)    | (6,686,477)     | (6,289,600)      | (6,792,130)     |
| Net Expenditures             | 21,681,030     | 21,384,898      | 22,757,218       | 19,938,144      |
| <i>Funded Staffing Level</i> | 261.00         | 248.00          | 248.00           | 218.00          |
| Authorized Complement        |                |                 |                  | 237             |

## Mission

Park Services promotes a healthy community and youth character development, provide diverse leisure activities and protect community resources.

## Structure



## Services

The Division of Park Services plays a key role in addressing four strategic functions of the City: culture and leisure, neighborhoods, youth and service to the senior population. Park Services is committed to enhancing the quality of life for all Memphis residents. The Division provides diverse services that range from the management and maintenance for museums, entertainment venues, green spaces, recreation and sports facilities. The Division offers a wide variety of leisure, cultural and educational programs serving youth, adults and senior citizens in areas such as sports, aquatics, performing and cultural arts, fitness, conservation, and education.

## Issues & Trends

The Division of Park Services continues to focus on meeting citizen's expectations for service delivery, diverse programming, and well-maintained, safe facilities, while the City of Memphis is confronted with fiscal challenges. The Division is faced with satisfying annexation commitments, security, staffing, changing program demands, and aging or out dated facilities. Developing and maintaining an equitable distribution of facilities, services, and open spaces throughout the community is a priority goal of the Division of Park Services.

## FY2011 Budget Highlights

- Scheduled to complete the Wolf River Greenway between Shady Grove Road and the Germantown City limits, creating 4 miles of greenway.
- Scheduled to complete the construction of the first Memphis skate park at Tobey Park.
- Scheduled to complete the construction of the Fletcher Creek Park in Cordova.
- Recreation plans to increase the number collaborations with private not for profits in the area of education, health fitness, wellness and water safety.

|                                    |         |
|------------------------------------|---------|
| Acres of Park Land                 | 5,387   |
| Liberty Bowl seating capacity      | 62,000  |
| Fairgrounds Building (sq. ft.)     | 98,787  |
| Miles of median/parkways/road bank | 175     |
| Walking trails                     | 39      |
| Playgrounds                        | 109     |
| Aquatic sites                      | 17      |
| Golf courses                       | 8       |
| Community centers                  | 24      |
| Special centers                    | 7       |
| Tennis centers                     | 7       |
| Zoo Acreage                        | 36      |
| Zoo Animals                        | 3,000   |
| Botanic garden - Acres of exhibit  | 96      |
| Museum Exhibit space (sq. ft.)     | 171,000 |
| Litcherman Nature Center Acreage   | 65      |

## FY 2011 Performance Highlights

- The Pink Palace Museum was accredited by the American Association of Museums, a distinction held by less than 10% of the museums in America.
- Parks Recreation facilitated over 900 youth and adult swim lessons through collaboration with Make A Splash Mid-South and USA Swim Association.
- Completed the construction of the Wolf River Greenway between Walnut Grove and Shelby Grove Roads.
- Lester Community Center facilitated the GROW Program (Giving Readiness Opportunities Wellness) that emphasizes education, health, fitness and wellness enhancement of early childhood learners and their families through collaboration with the Junior League of Memphis for over 500 participants.
- Parks Recreation implemented a Basketball Fundamentals Program as its “core program” within the areas of health, fitness, and wellness .
- The Douglas swimming pool reopen to the public in June 2010.
- Completed the greens renovation project at the Links of Audubon.
- Completed the construction and installation of the new irrigation system at the Links of Pine Hill.

## FY2012 Strategic Goals

- Manage and maintain a park and recreation system that enhances the quality of life in the City's neighborhoods
- Enhance the City's image with a well designed and efficiently managed park and open space system
- Develop and maintain a park and recreation system that provides diverse leisure opportunities
- Sustain a system of parks and open space through conserving natural and cultural resources, thereby promoting the health, safety, and general welfare of the community

**FY 2012 Performance Measures and Metrics**

| Legal Level | Goals  | Priority Number(s) | Performance Measures                  | Metric |
|-------------|--|--------------------|---------------------------------------|--------|
| 150500      | Increase the attendance at the Museums by 2% by 6-30-2012  | 4                  | Attendance                            | 100%   |
|             | Increase the customer satisfaction by 4.0 on a 5.0 scale for Planetarium, guest services, Nature Center, and security by 6-30-2012 | 4                  | Rating on Visitor Satisfaction Survey | 100%   |
| 151500      | Increase the number of rounds played at The Memphis Public Links golf courses from 1000 to 1500 by 06-30-2012                      | 4                  | Number of rounds played               | 50%    |

## ■ charges for services

| Category                          | FY 2010<br>Actual  | FY 2011<br>Adopted | FY 2011<br>Forecast | FY 2012<br>Adopted |
|-----------------------------------|--------------------|--------------------|---------------------|--------------------|
| Admissions - School Groups        | 0                  | (14,000)           | (14,000)            | (14,000)           |
| Admissions - Groups               | 0                  | (2,900)            | (2,900)             | (2,900)            |
| Admissions - Museum<br>Workshops  | (18,168)           | (17,800)           | (17,800)            | (17,800)           |
| Admissions - General              | (217,114)          | (269,900)          | (269,900)           | (269,900)          |
| Museum Planetarium Fee            | (63,679)           | (67,000)           | (67,000)            | (67,000)           |
| Parking                           | (305,642)          | 0                  | 0                   | 0                  |
| Senior Citizen's Meals            | (116,930)          | (135,000)          | (135,000)           | (135,000)          |
| Concessions                       | (1,620,167)        | (414,200)          | (342,147)           | (414,200)          |
| Golf Car Fees                     | (956,567)          | (1,124,000)        | (958,581)           | (1,126,000)        |
| Pro Shop Sales                    | (60,646)           | (107,500)          | (80,980)            | (107,500)          |
| Green Fees                        | (1,410,897)        | (1,850,400)        | (1,688,835)         | (1,850,400)        |
| Outdoor Tennis                    | (39,552)           | 0                  | 0                   | 0                  |
| Softball                          | (75,266)           | (67,250)           | (67,250)            | (119,850)          |
| Basketball                        | (36,660)           | (20,250)           | (20,250)            | (54,300)           |
| Ballfield Permit                  | (20,191)           | (14,400)           | (14,400)            | (28,750)           |
| Class Fees                        | (95,904)           | (92,200)           | (92,200)            | (92,200)           |
| Rental Fees                       | (1,948,211)        | (220,135)          | (225,062)           | (220,135)          |
| Golf Surcharge                    | 1,061              | 0                  | 0                   | 0                  |
| Day Camp Fees                     | (241,899)          | (214,050)          | (214,050)           | (214,050)          |
| After School Camp                 | (7,334)            | (7,500)            | (7,500)             | (7,500)            |
| Outside Revenue                   | (23,275)           | (1,576,320)        | (1,576,320)         | (1,579,758)        |
| St TN Highway Maint Grant         | (111,186)          | (111,372)          | (111,372)           | (111,372)          |
| Local Shared Revenue              | (255,840)          | (332,500)          | (332,500)           | (332,500)          |
| Miscellaneous Income              | (227,544)          | (26,500)           | (49,259)            | (26,550)           |
| Cash Overage/Shortage             | (10,248)           | (1,300)            | (2,294)             | (465)              |
| Donations - General               | (4,085)            | 0                  | 0                   | 0                  |
| Coca - Cola Sponsorship           | (140,000)          | 0                  | 0                   | 0                  |
| <b>Total Charges for Services</b> | <b>(8,005,944)</b> | <b>(6,686,477)</b> | <b>(6,289,600)</b>  | <b>(6,792,130)</b> |

**Operating Budget**

| <b>Category</b>              | <b>FY 2010<br/>Actual</b> | <b>FY 2011<br/>Adopted</b> | <b>FY 2011<br/>Forecast</b> | <b>FY 2012<br/>Adopted</b> |
|------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|
| Personnel Services           | 562,709                   | 596,205                    | 571,097                     | 494,593                    |
| Materials & Supplies         | 58,372                    | 57,995                     | 58,032                      | 82,195                     |
| Net Expenditures             | 621,081                   | 654,200                    | 629,129                     | 576,788                    |
| <i>Funded Staffing Level</i> |                           |                            | 7.67                        | 7.00                       |
| Authorized Complement        |                           |                            |                             | 9                          |



**Operating Budget**

| <b>Category</b>              | <b>FY 2010<br/>Actual</b> | <b>FY 2011<br/>Adopted</b> | <b>FY 2011<br/>Forecast</b> | <b>FY 2012<br/>Adopted</b> |
|------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|
| Personnel Services           | 260,219                   | 132,365                    | 135,885                     | 123,811                    |
| Materials & Supplies         | 15,229                    | 15,100                     | 15,137                      | 15,100                     |
| Net Expenditures             | 275,448                   | 147,465                    | 151,022                     | 138,911                    |
| <i>Funded Staffing Level</i> |                           |                            | 4.00                        | 3.00                       |
| Authorized Complement        |                           |                            |                             | 4                          |



**Description**

*Park Operations performs maintenance support for Memphis Park facilities and services.*

**Operating Budget**

| <b>Category</b>              | <b>FY 2010<br/>Actual</b> | <b>FY 2011<br/>Adopted</b> | <b>FY 2011<br/>Forecast</b> | <b>FY 2012<br/>Adopted</b> |
|------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|
| Personnel Services           | 4,091,218                 | 4,195,650                  | 4,077,234                   | 3,813,273                  |
| Materials & Supplies         | 1,639,075                 | 1,512,206                  | 1,609,932                   | 1,540,006                  |
| Capital Outlay               | 45,752                    | 63,240                     | 63,240                      | 24,930                     |
| Total Expenditures           | 5,776,045                 | 5,771,096                  | 5,750,406                   | 5,378,209                  |
| Program Revenue              | (117,181)                 | (112,572)                  | (117,499)                   | (112,572)                  |
| Net Expenditures             | 5,658,864                 | 5,658,524                  | 5,632,907                   | 5,265,637                  |
| <i>Funded Staffing Level</i> | 69.00                     | 68.00                      | 62.83                       | 62.00                      |
| Authorized Complement        |                           |                            |                             | 62                         |



**Operating Budget**

| <b>Category</b>              | <b>FY 2010<br/>Actual</b> | <b>FY 2011<br/>Adopted</b> | <b>FY 2011<br/>Forecast</b> | <b>FY 2012<br/>Adopted</b> |
|------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|
| Personnel Services           | 1,887,883                 | 1,989,712                  | 2,036,724                   | 1,824,933                  |
| Materials & Supplies         | 1,328,356                 | 1,336,642                  | 1,477,039                   | 1,323,492                  |
| Total Expenditures           | 3,216,239                 | 3,326,354                  | 3,513,763                   | 3,148,425                  |
| Program Revenue              | (316,605)                 | (418,600)                  | (418,600)                   | (418,600)                  |
| Net Expenditures             | 2,899,634                 | 2,907,754                  | 3,095,163                   | 2,729,825                  |
| <i>Funded Staffing Level</i> | 32.00                     | 30.00                      | 31.50                       | 29.00                      |
| Authorized Complement        |                           |                            |                             | 32                         |

**Legal level consolidation of *Historic Homes, Pink Palace Museum and Nature Center.***

**Operating Budget**

| <b>Category</b>              | <b>FY 2010<br/>Actual</b> | <b>FY 2011<br/>Adopted</b> | <b>FY 2011<br/>Forecast</b> | <b>FY 2012<br/>Adopted</b> |
|------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|
| Personnel Services           | 82,950                    | 0                          | 0                           | 0                          |
| Materials & Supplies         | 1,994,050                 | 1,518,873                  | 2,110,923                   | 1,755,873                  |
| Capital Outlay               | 50,000                    | 50,000                     | 50,000                      | 35,000                     |
| Net Expenditures             | 2,127,000                 | 1,568,873                  | 2,160,923                   | 1,790,873                  |
| <i>Funded Staffing Level</i> |                           |                            | 0.00                        | 0.00                       |



**Operating Budget**

| <b>Category</b>              | <b>FY 2010<br/>Actual</b> | <b>FY 2011<br/>Adopted</b> | <b>FY 2011<br/>Forecast</b> | <b>FY 2012<br/>Adopted</b> |
|------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|
| Materials & Supplies         | 0                         | 646,800                    | 646,800                     | 614,460                    |
| Net Expenditures             | 0                         | 646,800                    | 646,800                     | 614,460                    |
| <i>Funded Staffing Level</i> |                           |                            | 0.00                        | 0.00                       |



**Operating Budget**

| <b>Category</b>              | <b>FY 2010<br/>Actual</b> | <b>FY 2011<br/>Adopted</b> | <b>FY 2011<br/>Forecast</b> | <b>FY 2012<br/>Adopted</b> |
|------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|
| Personnel Services           | 307,315                   | 254,538                    | 260,698                     | 205,652                    |
| Materials & Supplies         | 387,383                   | 324,126                    | 388,169                     | 315,406                    |
| Net Expenditures             | 694,698                   | 578,664                    | 648,867                     | 521,058                    |
| <i>Funded Staffing Level</i> |                           |                            | 6.00                        | 5.00                       |
| Authorized Complement        |                           |                            |                             | 6                          |

**Description**

*Fairgrounds and Stadium facilitates sports and entertainment events and merchandise promotion for citizens of Memphis and the Mid-South.*

**Operating Budget**

| <b>Category</b>              | <b>FY 2010<br/>Actual</b> | <b>FY 2011<br/>Adopted</b> | <b>FY 2011<br/>Forecast</b> | <b>FY 2012<br/>Adopted</b> |
|------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|
| Materials & Supplies         | 3,204,559                 | 1,580,065                  | 1,829,368                   | 1,529,752                  |
| Transfers out                | 353,006                   | 352,556                    | 352,556                     | 352,556                    |
| Total Expenditures           | 3,557,565                 | 1,932,621                  | 2,181,924                   | 1,882,308                  |
| Program Revenue              | (3,492,662)               | (1,576,320)                | (1,576,320)                 | (1,579,758)                |
| Net Expenditures             | 64,903                    | 356,301                    | 605,604                     | 302,550                    |
| <i>Funded Staffing Level</i> | 0.00                      | 0.00                       | 0.00                        | 0.00                       |

**Operating Budget**

| <b>Category</b>              | <b>FY 2010<br/>Actual</b> | <b>FY 2011<br/>Adopted</b> | <b>FY 2011<br/>Forecast</b> | <b>FY 2012<br/>Adopted</b> |
|------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|
| Personnel Services           | 6,442,348                 | 6,070,817                  | 6,402,272                   | 6,016,113                  |
| Materials & Supplies         | 2,660,062                 | 2,471,247                  | 2,544,250                   | 2,328,512                  |
| Total Expenditures           | 9,102,410                 | 8,542,064                  | 8,946,522                   | 8,344,625                  |
| Program Revenue              | (1,187,358)               | (1,056,485)                | (1,056,485)                 | (1,157,485)                |
| Net Expenditures             | 7,915,052                 | 7,485,579                  | 7,890,037                   | 7,187,140                  |
| <i>Funded Staffing Level</i> | 115.00                    | 105.00                     | 105.00                      | 92.00                      |
| Authorized Complement        |                           |                            |                             | 101                        |

**Legal level consolidation of Senior Centers, Skinner Center, Athletics, Tennis, Recreation Operations, Summer Programs, Community Centers and Aquatics.**

**Operating Budget**

| <b>Category</b>              | <b>FY 2010<br/>Actual</b> | <b>FY 2011<br/>Adopted</b> | <b>FY 2011<br/>Forecast</b> | <b>FY 2012<br/>Adopted</b> |
|------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|
| Personnel Services           | 2,142,263                 | 2,571,715                  | 2,182,648                   | 2,059,730                  |
| Materials & Supplies         | 2,014,002                 | 2,256,223                  | 2,222,625                   | 2,199,587                  |
| Inventory                    | 7,923                     | 75,300                     | 12,189                      | 75,300                     |
| Total Expenditures           | 4,164,188                 | 4,903,238                  | 4,417,462                   | 4,334,617                  |
| Program Revenue              | (2,892,138)               | (3,522,500)                | (3,120,696)                 | (3,523,715)                |
| Net Expenditures             | 1,272,050                 | 1,380,738                  | 1,296,766                   | 810,902                    |
| <i>Funded Staffing Level</i> | 25.00                     | 25.00                      | 21.67                       | 18.00                      |
| Authorized Complement        |                           |                            |                             | 23                         |

**PARK SERVICES**

*AUTHORIZED COMPLEMENT*

| <b>Service Center/Position Title</b>    | <b>Authorized Positions</b> | <b>Service Center/Position Title</b> | <b>Authorized Positions</b> |
|---|-----------------------------|--------------------------------------|-----------------------------|
| <i>Administration</i>                   |                             | COORD EXHIBITS GRAPHIC SVCS          | 1                           |
| ASST ADMINISTRATIVE                     | 1                           | COORD FACILITIES                     | 1                           |
| CLERK GENERAL B                         | 1                           | CREWPERSON                           | 4                           |
| DIRECTOR PARK SVCS                      | 1                           | DIRECTOR MUSEUM                      | 1                           |
| DIRECTOR PARKS OPERATIONS DEPUTY        | 1                           | MGR BUSINESS AFFAIRS                 | 1                           |
| MGR ADMIN SVCS PARKS                    | 1                           | MGR COLLECTIONS                      | 1                           |
| MGR PUBLIC AFFAIRS                      | 1                           | MGR EDUCATION                        | 1                           |
| SECRETARY A                             | 1                           | MGR EXHIBITS GRAPHICS                | 1                           |
| SUPER HR PARKS                          | 1                           | MGR SCHOOL TEACHER SVCS              | 1                           |
| SUPER PAYROLL ACCOUNTING                | 1                           | RECEPTIONIST                         | 1                           |
| <b>Total Administration</b>             | <b>9</b>                    | REGISTRAR MUSEUM                     | 1                           |
| <i>Planning &amp; Development</i>       |                             | SPEC EXHIBITS MEDIA                  | 1                           |
| ADMR PLANNING DEV                       | 1                           | SUPER BOX OFFICE                     | 1                           |
| ARCHITECT LANDSCAPE                     | 1                           | SUPER EXHIBIT GRAPHIC SVCS           | 1                           |
| CLERK GENERAL A                         | 2                           | SUPER PLANETARIUM                    | 1                           |
| <b>Total Planning &amp; Development</b> | <b>4</b>                    | <b>TOTAL MUSEUM</b>                  | <b>22</b>                   |
| <i>Park Operations</i>                  |                             | <i>Historic Homes</i>                |                             |
| ADMR PARK MAINT CONST                   | 1                           | FOREMAN PARKS                        | 1                           |
| CLERK PAYROLL A                         | 1                           | MANAGER RNT ASST                     | 1                           |
| CREWCHIEF                               | 9                           | MGR HISTORIC PROPERTIES              | 1                           |
| CREWPERSON                              | 1                           | <b>Total Historic Homes</b>          | <b>3</b>                    |
| DRIVER TRUCK                            | 30                          | <i>Nature Center</i>                 |                             |
| FOREMAN ZONE MNT                        | 7                           | CURATOR BACKYARD WILDLIFE CTR        | 1                           |
| HORICULTURIST                           | 1                           | FOREMAN GROUNDS MNT                  | 1                           |
| MECH HEAVY EQUIP                        | 1                           | MGR LICHTERMAN NATURE CTR            | 1                           |
| MECH MNT                                | 4                           | RECEPTIONIST                         | 1                           |
| OPER HEAVY EQUIP                        | 1                           | SUPER GUEST RETAIL SVCS              | 1                           |
| OPER HEAVY EQUIP LD                     | 1                           | SUPER OPERATIONS LNC                 | 1                           |
| OPER SWEEPER                            | 1                           | TEACHER NATURALIST CF                | 1                           |
| SUPER BUSINESS AFFAIRS                  | 1                           | <b>Total Nature Center</b>           | <b>7</b>                    |
| SUPER PARK CONST MAINT                  | 1                           | <i>Memphis Botanic Garden</i>        |                             |
| TRIMMER TREE                            | 2                           | BOTANIST BOTANICAL CTR               | 1                           |
| <b>Total Park Operations</b>            | <b>62</b>                   | CREWCHIEF                            | 1                           |
| <i>Museum</i>                           |                             | CREWPERSON                           | 2                           |
| ADMR PROGRAMS                           | 1                           | RECEPTIONIST                         | 1                           |
| CLERK ACCOUNTING B                      | 1                           | SUPER BOTANTICAL GRDNS               | 1                           |
| CLERK PAYROLL A                         | 1                           | <b>Total Memphis Botanic Garden</b>  | <b>6</b>                    |
| CONSERVATOR                             | 1                           |                                      |                             |





**PARK SERVICES**

*AUTHORIZED COMPLEMENT*

| <b>Service Center/Position Title</b> | <b>Authorized Positions</b> | <b>Service Center/Position Title</b> | <b>Authorized Positions</b> |
|--------------------------------------|-----------------------------|--------------------------------------|-----------------------------|
| <u>Senior Centers</u>                |                             | <u>Golf</u>                          |                             |
| COOK                                 | 3                           | ADMR GOLF ENTERPRISE                 | 1                           |
| CUSTODIAN                            | 4                           | FOREMAN GOLF COURSE MNT              | 6                           |
| DIRECTOR COMMUNITY CTR               | 5                           | MGR FACILITY GOLF I                  | 3                           |
| DIRECTOR COMMUNITY CTR ASST          | 3                           | MGR FACILITY GOLF II                 | 5                           |
| <b>Total Senior Centers</b>          | <b>15</b>                   | SECRETARY B                          | 1                           |
| <u>Skinner Center</u>                |                             | SUPER GOLF                           | 4                           |
| CUSTODIAN                            | 1                           | TRIMMER TREE                         | 3                           |
| DIRECTOR COMMUNITY CTR               | 1                           | <b>Total Golf</b>                    | <b>23</b>                   |
| SPEC ATHLETIC                        | 1                           |                                      |                             |
| <b>Total Skinner Center</b>          | <b>3</b>                    | <b><u>TOTAL PARK SERVICES</u></b>    | <b><u>237</u></b>           |
| <u>Athletics</u>                     |                             |                                      |                             |
| MGR ATHLETICS                        | 1                           |                                      |                             |
| SPEC ATHLETIC                        | 2                           |                                      |                             |
| <b>Total Athletics</b>               | <b>3</b>                    |                                      |                             |
| <u>Recreation Operations</u>         |                             |                                      |                             |
| CLERK ACCOUNTING B                   | 1                           |                                      |                             |
| DIRECTOR PARK RECREATION DEP-<br>UTY | 1                           |                                      |                             |
| SECRETARY A                          | 1                           |                                      |                             |
| SPEC RECREATION ADMINISTRATIVE       | 1                           |                                      |                             |
| <b>Total Recreation Operations</b>   | <b>4</b>                    |                                      |                             |
| <u>Community Centers</u>             |                             |                                      |                             |
| ADMR RECREATION SVCS                 | 1                           |                                      |                             |
| CUSTODIAN                            | 25                          |                                      |                             |
| DIRECTOR COMMUNITY CTR               | 24                          |                                      |                             |
| DIRECTOR COMMUNITY CTR ASST          | 19                          |                                      |                             |
| MGR RECREATION PROG                  | 3                           |                                      |                             |
| SECRETARY B                          | 2                           |                                      |                             |
| <b>Total Community Centers</b>       | <b>74</b>                   |                                      |                             |
| <u>Aquatics</u>                      |                             |                                      |                             |
| MGR AQUATIC                          | 1                           |                                      |                             |
| SUPER AQUATIC                        | 1                           |                                      |                             |
| <b>Total Aquatics</b>                | <b>2</b>                    |                                      |                             |



