

City of Memphis



MISSION

The City of Memphis, its Employees, and City Partnerships will provide responsive and cost effective services through the enhancement of employee, neighborhood, youth and business development.

VISION

To be recognized globally as the City of choice in which to live, learn, work and recreate.

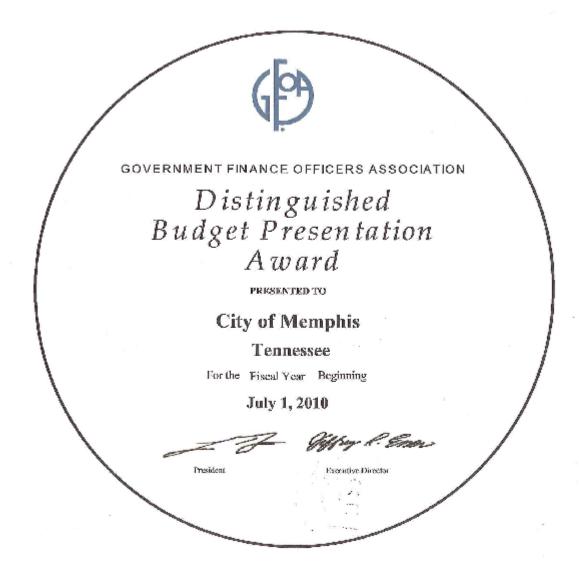
CORE VALUES

- Honesty, in all transactions
- Excellence, in all we do
- Responsiveness, to all we serve
- · Safety, in all environments

CITY OF MEMPHIS A C WHARTON JR., MAYOR GEORGE M. LITTLE, CHIEF ADMINISTRATIVE OFFICER

ADMINISTRATION

Roland McElrath	Director, Finance
Alvin Benson	Director, Fire Services
Toney Armstrong	Director, Police Services
	Director, Park Services
Dwan Gilliom	Director, Public Works
Quintin Robinson	Director, Human Resources
Richard Copeland	Director, Planning & Development
Janet Hooks	Director, Public Services & Neighborhoods
Martha Lott	Director, General Services
Robert Lipscomb	Firector, Housing & Community Development/MHA
Johnie McKay	Director, Community Enhancement
	City Attorney, Legal
John Cameron	City Engineer, Engineering
Brenton Nair	Chief Information Officer
<u>CITY COUNCIL</u>	
Myron Lowery, Chairperson (District 8-3)	
Bill Morrison	District 1
William C. Boyd	District 2
Harold B. Collins	District 3
Wanda Halbert	District 4
Jim Strickland	District 5
	District 6
	District 7
Joe W. Brown	District 8-1
	District 8-2
•	District 9-1
·	District 9-2
0 1	District 9-3
<u>COURTS</u>	
	ninistrative Judge (Division 1)
Tarik B. Sugarmon	City Court Judge Division 1
Jayne R. Chandler	City Court Judge Division 3
	City Court Clerk
Prepared by:	
<u>Division of Finance, Budget Office</u>	
•	Budget Manager
· ·	Budget Coordinator
	Senior Financial Analyst
Bridgette Samba	Senior Financial Analyst



The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Memphis, Tennessee for the Annual Budget beginning July 01, 2010. In order to receive this award, a government unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

The City of Memphis' approved budget is divided into the following sections:

Introduction

This section includes the City's Vision, Mission, and the City Values, the Mayor's comments on the budget, a discussion about the City's strategic financial goals, policies, and initiatives, the Budget Process and Calendar, the City's Policies, and the City's long-term Strategic Financial Plan. These documents provide the reader an explanation of the policy basis for the City.

Summary

This section provides an overview of the FY 2012 approved budget by fund, the Budget Ordinance, and a summary of the Capital Improvement Program.

General Fund Revenues

This section contains revenue descriptions and projections for all general fund revenues.

General Fund Expenditures

This section contains the operating budget for each division of City of Memphis government. Included are each service center's missions, fiscal year 2011 performance highlights, and fiscal year 2012 measures and metrics.

Enterprise Funds

This section includes budget projections for the various enterprise funds of the City which are supported by user fees.

Internal Service Funds

This section includes the Internal Service Funds for the City which provides services to other departments of the City on a cost reimbursement basis. The Internal Service funds are shown in the budget document for information purposes and are not part of the budget ordinance.

Special Revenue Funds

This section is used to budget for specific revenues that are restricted as to their use.

Debt Service Fund

This section accounts for the periodic deposits of revenue and loan payments to assure the timely availability of sufficient moneys for the payment of the City"s general obligation debt and other related debt and costs.

Strategic Planning

This section contains forecasted financial information for four years beyond the budget year. Data in this section is provided to give management insight regarding the financial impact of current decisions on future years. Data is also used to develop long range strategies that will lessen the impact of expenditure growth that exceed revenue growth for future years.

Appendix

This section contains statistical information about the City of Memphis and a glossary of terms.

