

Enterprise Funds account for the acquisition, operations and maintenance of the City's facilities. These services are entirely or predominantly supported by user charges. The City periodically determines whether the revenue earned, expense incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes. All activities necessary to provide services are budgeted for in these funds:

Sewer Fund

This fund is used to account for the operations of the wastewater collection and treatment facilities operated by the City. Memphis continues to rank as having one of the lowest residential, commercial, and industrial wastewater rates among the 1,250 largest cities in the nation. The last increase in sewer fees was in FY 2010.

Storm Water Fund

This fund is used to account for the operations of the City of Memphis Storm Water program. The funds are generated from the storm water fee assessed to residential and non-residential facilities and properties within the city limits. The City's storm water fee is added to the MLGW utility bills, and monies collected are used to fund federally mandated storm water requirements and to alleviate local flooding problems.

SEWER FUND

SUMMARY

Category	FY 2011 Actual	FY 2012 Adopted	FY 2012 Forecast	FY 2013 Adopted
Revenues				
Sewer Fees	98,311,7234	100,918,000	101,000,000	101,000,000
Sewer Connections	110,659	300,000	150,000	150,000
Special Sewer Connections	29,116	100,000	100,000	100,000
Rents	0	32,000	32,000	32,000
Subdivision Development Fees	106,638	500,000	550,000	550,000
Other Revenue/Prior Yr Expense Recovery	2,730,502	150,000	150,000	150,000
Total Charges for Services	101,288,649	102,000,000	101,982,000	101,982,000
Interest on Investments	445,969	1,000,000	250,000	250,000
Total Revenue	101,734,618	103,000,000	102,232,000	102,232,000
Expenditures				
Environmental Inspection & Preventive Maintenance	5,272,004	5,752,657	4,971,361	5,848,423
TE Maxson Treatment Plant	13,605,671	14,761,631	14,520,380	15,799,557
Maynard C. Stiles Treatment Plant	11,836,388	14,987,636	14,873,521	15,902,972
Lift Stations	1,261,195	1,233,799	1,134,843	1,321,528
Environmental Administration	1,382,420	4,082,165	4,321,388	4,203,115
Environmental Maintenance	5,307,149	10,158,059	7,566,182	13,063,065
Sanitary Sewer Design	917,117	916,417	925,338	922,574
Dividend to General Fund	1,300,000	1,300,000	1,300,000	1,300,000
Cost Allocation - General Fund	1,075,000	1,075,000	1,075,000	1,075,000
In Lieu of Tax	4,669,372	4,000,000	4,000,000	4,000,000
Materials & Supplies	106,257	110,000	110,000	0
Payment on Debt Service	8,159,974	16,834,000	16,834,000	16,802,000
Misc Other	285,011	1,000	1,000	0
Bond Sale	117,741	150,000	2,500	150,000
State Loan Principal & Interest	108,894	141,000	141,000	141,000
Increase (Decrease) in Net Assets	46,330,425	27,496,636	30,455,487	21,702,766
Total Expenditures	101,734,618	103,000,000	102,232,000	102,232,000



Operating Budget

Category	FY 2011 Actual	FY 2012 Adopted	FY 2012 Forecast	FY 2013 Adopted
Personnel Services	19,058,781	17,973,380	17,662,971	18,970,677
Materials & Supplies	19,305,225	32,952,984	30,438,458	37,109,518
Capital Outlay	4,429,069	5,166,000	5,692,320	5,041,539
Transfer To Fixed Assets Capital	(3,211,131)	(4,200,000)	(5,480,736)	(4,060,500)
Total Expenditures	39,581,944	51,892,364	48,313,013	57,061,234
Program Revenue	(1,297,086)	(1,167,180)	(1,580,834)	(1,565,000)
Net Expenditures	38,284,858	50,725,184	46,732,179	55,496,234
<i>Funded Staffing Level</i>				299.00
Authorized Complement				299

FY 2013 Performance Measures and Metrics

Legal Level	Goals	Priority Number(s)	Performance Measures	Metric
170900	Respond to all stoppage and overflow calls within 24 hours of receiving notification or complaint from a citizen by 06/30/13.	1	24 hour response report	80%
171000	Meet all State effluent limits and treatment requirements for each quarter by 6/30/2013.	1	Quarterly compliance report.	99%
	Decrease by 5% breakdowns and repair time on all equipment by 6/30/2013.	1	Report on run time for each quarter.	80%
171100	Meet all State effluent limits and treatment requirements for each quarter by 6/30/2013.	1	Report of compliance each quarter.	99%
	Decrease by 5% breakdowns and repair time on all equipment by 6/30/2013.	1	Report of available run time for each quarter.	80%
	Meet all state pretreatment program requirements for each quarter by 06/30/2013.	1	Report of inspections and sampling events for each quarter.	100%

FY 2013 Performance Measures and Metrics

Legal Level	Goals	Priority Number(s)	Performance Measures	Metric
171201	Minimize the number of after hour call-outs by 5% on sewage lift stations by scheduling monthly maintenance and inspections on the 100 lift stations by 06/30/13.	1	After hour call-outs report.	90%
171400	Complete all sanitary sewer connections and mainline repairs within 30 days from the original date of the request on notification by 06/30/13.	1	Completion report	90%
250401	Provide 50 percent of Environmental Engineering's collection system design needs	1,2,4	Percent of Environmental Engineering's current collection system projects	53%
	Provide design services within 10 percent of construction cost	2,4	Percent of design costs to construction costs	10%

Operating Budget

Category	FY 2011 Actual	FY 2012 Adopted	FY 2012 Forecast	FY 2013 Adopted
Personnel Services	3,239,645	3,232,557	2,970,913	3,290,173
Materials & Supplies	1,801,215	2,289,100	1,797,905	2,327,250
Capital Outlay	1,148,170	931,000	892,543	931,000
Transfer To Fixed Assets Capital	(917,026)	(700,000)	(690,000)	(700,000)
Total Expenditures	5,272,004	5,752,657	4,971,361	5,848,423
Program Revenue	0	0	(1,843)	0
Net Expenditures	5,272,004	5,752,657	4,969,518	5,848,423
<i>Funded Staffing Level</i>				60.00
Authorized Complement				60

Operating Budget

Category	FY 2011 Actual	FY 2012 Adopted	FY 2012 Forecast	FY 2013 Adopted
Personnel Services	4,881,943	4,473,556	4,548,119	4,939,979
Materials & Supplies	8,375,897	10,088,075	9,939,021	10,659,578
Capital Outlay	1,028,090	1,940,000	2,584,062	1,940,000
Transfer To Fixed Assets Capital	(680,259)	(1,740,000)	(2,550,822)	(1,740,000)
Total Expenditures	13,605,671	14,761,631	14,520,380	15,799,557
Program Revenue	(16,078)	(17,180)	(35,250)	(15,000)
Net Expenditures	13,589,593	14,744,451	14,485,130	15,784,557
<i>Funded Staffing Level</i>				72.00
Authorized Complement				72

Operating Budget

Category	FY 2011 Actual	FY 2012 Adopted	FY 2012 Forecast	FY 2013 Adopted
Personnel Services	5,426,589	5,138,818	5,191,946	5,380,599
Materials & Supplies	6,180,487	9,698,818	10,034,199	10,357,334
Capital Outlay	1,129,925	1,300,000	929,290	1,095,539
Transfer To Fixed Assets Capital	(900,613)	(1,150,000)	(1,281,914)	(930,500)
Total Expenditures	11,836,388	14,987,636	14,873,521	15,902,972
Program Revenue	(1,280,461)	(1,150,000)	(1,546,705)	(1,550,000)
Net Expenditures	10,555,927	13,837,636	13,326,816	14,352,972
<i>Funded Staffing Level</i>				79.00
Authorized Complement				79

Operating Budget

Category	FY 2011 Actual	FY 2012 Adopted	FY 2012 Forecast	FY 2013 Adopted
Personnel Services	611,040	535,759	532,883	579,798
Materials & Supplies	594,714	676,040	579,960	719,730
Capital Outlay	398,325	52,000	130,000	132,000
Transfer To Fixed Assets Capital	(342,884)	(30,000)	(108,000)	(110,000)
Total Expenditures	1,261,195	1,233,799	1,134,843	1,321,528
Program Revenue	0	0	(36)	0
Net Expenditures	1,261,195	1,233,799	1,134,807	1,321,528
<i>Funded Staffing Level</i>				8.00
Authorized Complement				8

Operating Budget

Category	FY 2011 Actual	FY 2012 Adopted	FY 2012 Forecast	FY 2013 Adopted
Personnel Services	727,744	777,726	737,791	897,076
Materials & Supplies	605,892	3,293,439	3,540,675	3,295,039
Capital Outlay	48,784	41,000	42,922	41,000
Transfer To Fixed Assets Capital	0	(30,000)	0	(30,000)
Total Expenditures	1,382,420	4,082,165	4,321,388	4,203,115
Program Revenue	(547)	0	3,000	0
Net Expenditures	1,381,873	4,082,165	4,324,388	4,203,115
<i>Funded Staffing Level</i>				11.00
Authorized Complement				11

Operating Budget

Category	FY 2011 Actual	FY 2012 Adopted	FY 2012 Forecast	FY 2013 Adopted
Personnel Services	3,405,758	3,157,513	3,014,947	3,219,444
Materials & Supplies	1,595,965	6,670,546	4,309,732	9,513,621
Capital Outlay	675,775	880,000	1,091,503	880,000
Transfer To Fixed Assets Capital	(370,349)	(550,000)	(850,000)	(550,000)
Net Expenditures	5,307,149	10,158,059	7,566,182	13,063,065
<i>Funded Staffing Level</i>				58.00
Authorized Complement				58

Operating Budget

Category	FY 2011 Actual	FY 2012 Adopted	FY 2012 Forecast	FY 2013 Adopted
Personnel Services	766,062	657,451	666,372	663,608
Materials & Supplies	151,055	236,966	236,966	236,966
Capital Outlay	0	22,000	22,000	22,000
Net Expenditures	917,117	916,417	925,338	922,574
<i>Funded Staffing Level</i>				11.00
Authorized Complement				11

SEWER FUND

AUTHORIZED COMPLEMENT

Service Center/Position Title	Authorized Positions	Service Center/Position Title	Authorized Positions
<u>PW/Environmental Inspections</u>		<u>PW/Maynard C. Stiles Treatment Plant - North</u>	
AIDE POLLUTION CONTROL	8	ANALYST LAB	6
CLERK GENERAL A	2	CHEMIST QUALITY CONTROL	1
CREWPERSON SEMISKILLED	14	CHEMIST WTP	1
DISPATCHER	6	CHEMIST WTP ASST	1
ENG DESIGNER ENVIRONMENTAL AA	1	CLERK GENERAL A	2
ENGINEER ENVIRONMENTAL	1	CLERK INVENT CONTROL SR	1
INSP POLLUTION CONTROL	14	CUSTODIAN	1
OPER STOPPAGE SEWER	10	ELECT MNT WTP	2
SCHEDULER PLANNER	1	ENG DESIGNER ENVIRONMENTAL A	1
SUPER SHIFT PUB WKS	3	ENGINEER ENVIRONMENTAL	3
Total PW/Environmental Inspections	60	FOREMAN GEN WTP E I	1
<u>PW/T.E. Maxson Treatment Plant - South</u>		FOREMAN GEN WTP MECH	3
CLERK GENERAL A	1	MECH MNT WTP II	12
CLERK GENERAL B	1	MECH SHOP	1
CLERK INVENT CONTROL SR	1	MGR SEWER LIFT STAT MNT	1
ELECT MNT WTP	2	MGR WTP	1
FOREMAN GEN WTP E I	1	MGR WTP MNT	1
FOREMAN GEN WTP MECH	4	MGR WTP PROCESSING	1
MECH HEAVY EQUIP	2	OPER HEAVY EQUIP	3
MECH MNT WTP II	14	OPER MECHANICAL	12
MECH SHOP	1	OPER RNT	4
MECHANIC MNT WTP I	5	OPER WASTE TREAT I	1
MGR WTP	1	OPER WASTE TREAT II	8
MGR WTP MNT	1	PAINTER	1
MGR WTP PROCESSING	1	SCHEDULER PLANNER	1
OPER HEAVY EQUIP	2	SPEC INDUST PRETREAT	1
OPER MECHANICAL	9	SUPER OM SHIFT	2
OPER RNT	4	SUPER WTP OPERATIONS	1
OPER WASTE TREAT I	1	TECH CONTROL WTP	3
OPER WASTE TREAT II	8	TECH INDUSTRIAL PRETREAT	2
PAINTER	1	Total PW/Maynard C. Stiles Treatment Plant - North	79
SECRETARY B	1	<u>PW/Lift Stations</u>	
SPREADER SLUDGE	5	ENGINEER STATIONARY I	1
SUPER OM SHIFT	2	ENGINEER STATIONARY II	2
SUPER WTP OPERATIONS	1	HELPER MAINTENANCE	3
TECH CONTROL WTP	3	MGR SEWER LIFT STAT MNT	1
Total PW/T.E. Maxson Treatment Plant - South	72	PAINTER	1
		Total PW/Lift Stations	8



SEWER FUND

AUTHORIZED COMPLEMENT

Service Center/Position Title	Authorized Positions	Service Center/Position Title	Authorized Positions
<i><u>PW/Environmental Administration</u></i>			
ACCOUNTANT ASSOCIATE A	2		
ADMR ENGINEERING	1		
ADMR ENVIRON CONST ADMIN	1		
ADMR WASTE COLLECT FAC	1		
ADMR WTP FACILITIES	1		
ENGINEER ENVIRONMENTAL	3		
SECRETARY A	1		
SUPER BUDGET ACCT PW	1		
Total PW/Environmental Administration	11		
<i><u>PW/Environmental Maintenance</u></i>			
CLERK GENERAL A	1		
CLERK GENERAL B	1		
CLERK INVENT CONTROL SR	1		
COORD SEWER CONSTRUCTION	1		
DISPATCHER	1		
FOREMAN SEWER MNT	4		
HELPER MAINTENANCE	1		
MECH HEAVY EQUIP	3		
MGR ENVIRON PROJECT	1		
MGR ENVIRONMENTAL MNT	1		
OPER BACKHOE	1		
OPER HEAVY EQUIP	6		
PIPELAYER	24		
SUPER SEWER MAINT	1		
SUPER SHIFT PUB WKS	4		
WORKER CONCRETE	7		
Total PW/Environmental Maintenance	58		
<i><u>ENG/Sanitary Sewer Design</u></i>			
ENGINEER DESIGN	2		
ENGINEER DESIGN SENIOR	1		
INSP ZONE CONSTRUCTION	4		
SECRETARY B	1		
TECH ENGINEERING AA	3		
Total ENG/Sanitary Sewer Design	11		
<u>TOTAL SEWER FUND</u>	<u>299</u>		



STORM WATER FUND

SUMMARY

Category	FY 2011 Actual	FY 2012 Adopted	FY 2012 Forecast	FY 2013 Adopted
Revenues				
Storm Water Fees	23,635,470	24,275,500	23,426,500	23,500,000
Open Transfer-In	0	232,820	0	0
Fines & Forfeitures	17,300	5,000	89,567	0
State Grant	205,164	0	212,305	0
Other Revenue/Prior Yr Expense Recovery	137,111	0	7,616	0
Total Revenue	23,995,045	24,513,320	23,735,988	23,500,000
Expenditures				
PW/Drain Maintenance	7,031,411	7,178,492	7,327,708	7,581,119
PW/Heavy Equipment Services	1,266,194	2,576,976	2,694,705	5,830,952
PW/Flood Control	1,526,524	1,368,695	1,295,188	1,400,065
PW/Storm Water	760,431	1,261,178	1,333,306	1,553,312
CE/Street Sweeping	2,345,400	2,416,749	2,523,011	0
Eng/Drainage Design	282,121	273,008	239,912	276,323
Cost Allocation - General Fund	0	300,000	300,000	300,000
MLG&W Billing	0	485,510	485,510	485,510
Material & Supplies	110,465	50,000	50,000	0
Depreciation	0	1,049,073	1,049,073	1,049,073
Transfer Out - Debt Service	4,412,440	4,412,440	4,412,440	4,412,440
Increase in Net Assets	6,260,059	3,141,199	2,025,135	611,206
Total Expenditures	23,995,045	24,513,320	23,735,988	23,500,000



Operating Budget

Category	FY 2011 Actual	FY 2012 Adopted	FY 2012 Forecast	FY 2013 Adopted
Personnel Services	8,662,696	9,208,631	8,766,633	9,633,838
Materials & Supplies	2,988,477	4,712,354	4,992,164	5,323,893
Capital Outlay	1,560,908	1,184,113	1,655,033	1,684,040
Transfer To Fixed Assets Capital	0	(30,000)	0	0
Total Expenditures	13,212,081	15,075,098	15,413,830	16,641,771
Program Revenue	(489,819)	(5,000)	0	0
Net Expenditures	12,722,262	15,070,098	15,413,830	16,641,771
<i>Funded Staffing Level</i>				162.00
Authorized Complement				162

FY 2013 Performance Measures and Metrics

Legal Level	Goals	Priority Number(s)	Performance Measures	Metric
171501	Maintain proactive inlet inspection and maintenance program to reduce by 5% the average number of complaints received annually by 06-30-13.	4	Number of complaints received report.	90%
	Improve by 2% the number of service requests completed within 30 days of notice, specifically drainage infrastructure repairs by 06-30-13.	4	Service requests completed.	85%
171503	Reduce the number of unacceptable ratings (2%) on the 236 rated items reviewed in the annual U.S. Army Corp. of Engineers annual flood damage reduction system inspection report by 06-30-13.	1	Number of unacceptable ratings received report.	80%
250501	Provide planning/design construction inspection services for necessary public drainage improvements	1,2,4	Percentage of studies started within time frame	100%



Operating Budget

Category	FY 2011 Actual	FY 2012 Adopted	FY 2012 Forecast	FY 2013 Adopted
Personnel Services	6,984,181	7,534,088	7,082,796	9,471,395
Materials & Supplies	2,039,471	3,699,180	3,915,118	5,212,053
Capital Outlay	1,560,908	1,182,073	1,652,993	1,682,000
Transfer To Fixed Assets Capital	0	(30,000)	0	0
Total Expenditures	10,584,560	12,385,341	12,650,907	16,365,448
Program Revenue	(284,655)	(5,000)	(20,616)	0
Net Expenditures	10,299,905	12,380,341	12,630,291	16,365,448
<i>Funded Staffing Level</i>				159.00
Authorized Complement				159



Operating Budget

Category	FY 2011 Actual	FY 2012 Adopted	FY 2012 Forecast	FY 2013 Adopted
Personnel Services	1,487,967	1,515,415	1,520,697	0
Materials & Supplies	857,433	901,334	1,002,314	0
Total Expenditures	2,345,400	2,416,749	2,523,011	0
Program Revenue	(205,164)	0	(92,792)	0
Net Expenditures	2,140,236	2,416,749	2,430,219	0
<i>Funded Staffing Level</i>				0.00

Service area moved under Heavy Equipment Services in FY2013.

Operating Budget

Category	FY 2011 Actual	FY 2012 Adopted	FY 2012 Forecast	FY 2013 Adopted
Personnel Services	190,548	159,128	163,140	162,443
Materials & Supplies	91,573	111,840	74,732	111,840
Capital Outlay	0	2,040	2,040	2,040
Net Expenditures	282,121	273,008	239,912	276,323
<i>Funded Staffing Level</i>				3.00
Authorized Complement				3

STORM WATER FUND

AUTHORIZED COMPLEMENT

Service Center/Position Title	Authorized Positions	Service Center/Position Title	Authorized Positions
<u>PW/Drain Maintenance</u>		<u>PW/Flood Control</u>	
ADMR DRAIN MAINT	1	CLERK GENERAL A	1
AIDE ENGINEER	1	CREWPERSON	1
AIDE POLLUTION CONTROL	1	ENGINEER STATIONARY I	5
CHIEF SURVEYOR PARTY	1	ENGINEER STATIONARY II	2
CLERK GENERAL A	1	FOREMAN GEN STATIONARY ENG	1
CLERK INVENT CONTROL	1	HELPER MAINTENANCE	5
COORD DRAIN MAINT ENGINEERING	1	MECH SHOP	1
CREWPERSON SEMISKILLED	13	Total PW/Flood Control	16
DISPATCHER	1	<u>PW/Storm Water</u>	
FINISHER CONCRETE	1	CLERK ACCOUNTING B	1
FOREMAN MNT PUB WKS	10	COORD STORMWATER PROJ	3
INSP POLLUTION CONTROL	1	ENGINEER ENVIRONMENTAL	1
MASON BRICK	3	MGR ENVIRON PROJECT	1
MGR DRAIN MAINT	1	TECH ENVIRONMENTAL	3
OPER EQUIPMENT	9	Total PW/Storm Water	9
OPER HEAVY EQUIP	3	<u>ENG/Drainage Design</u>	
OPER STOPPAGE SEWER	3	CLERK GENERAL B	1
OPER SURVEY INST	1	ENGINEER DESIGN SENIOR	1
PIPELAYER	12	TECH ENGINEERING AA	1
SUPER RECORDS INVENTORY	1	Total ENG/Drainage Design	3
SUPER SHIFT PUB WKS	4	<u>TOTAL STORM WATER FUND</u>	
WORKER CONCRETE	6		<u>162</u>
Total PW/Drain Maintenance	76		
<u>PW/Heavy Equipment Services</u>			
CLERK GENERAL A	1		
DRIVER TRACTOR TRAILER	2		
GREASER	1		
HELPER MECH HEAVY EQUIP	2		
MECH HEAVY EQUIP	3		
MGR HEAVY EQUIP SVCS	1		
OPER EQUIPMENT	11		
OPER HEAVY EQUIP	12		
OPER SWEEPER	21		
SERVICEMAN VEHICLE	1		
SUPER HEAVY EQUIP	2		
SUPER ZONE HEAVY EQUIP	1		
Total PW/Heavy Equipment Services	58		



