

**Special Revenue Funds** are used to budget for specific revenue sources that are legally restricted to expenditures for specific purposes. Included in special revenue funds are:

**Metro Alarm Fund**

Revenues and expenditures.

**Martin Luther King Park Improvements**

Grant revenues and expenditures

**Solid Waste Management**

Revenues and expenditures.

**Office of Planning and Development**

Federal, State and Local grant revenues and expenditures.

**Board of Education**

Memphis City Schools tax apportioned revenues, City transfers in and expenditures.

**Operating Budget**

<b>Category</b>	<b>FY 2011 Actual</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Forecast</b>	<b>FY 2013 Adopted</b>
Personnel Services	242,525	263,349	301,870	308,733
Materials & Supplies	153,998	139,006	183,295	216,770
Total Expenditures	396,523	402,355	485,165	525,503
Program Revenue	(521,103)	(402,355)	(495,100)	(512,650)
Revenue Over (Under) Expense	(124,580)	0	(9,935)	12,853
<i>Funded Staffing Level</i>				7.00
Authorized Complement				7

**FINANCE**

*AUTHORIZED COMPLEMENT*

Service Center/Position Title	Authorized Positions	Service Center/Position Title	Authorized Positions
<i>Metro Alarm Fund</i>			
ADMR METRO ALARM	1		
CLERK ACCOUNTING A	1		
CLERK GENERAL A	2		
COORD METRO ALARM	1		
SPEC ALARM DATA	2		
<b>Total Metro Alarm Fund</b>	<b><u>7</u></b>		
<b><u>TOTAL FINANCE</u></b>	<b><u>7</u></b>		



**Operating Budget**

<b>Category</b>	<b>FY 2011 Actual</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Forecast</b>	<b>FY 2013 Adopted</b>
Personnel Services	189,111	217,246	161,563	0
Materials & Supplies	3,208	0	190	0
Capital Outlay	0	47,540	47,540	0
Transfer To Fixed Assets Capital	0	0	0	0
Total Expenditures	192,319	264,786	209,293	0
Program Revenue	(173,997)	(140,446)	(140,446)	0
Net Expenditures	18,322	124,340	68,847	0
<i>Funded Staffing Level</i>			0.00	0.00

***This division contains “Structural Changes” which decreased operating cost when compared to prior year’s operations. The services previously provided by this division are now being delivered by another operating division.***

## Operating Budget

Category	FY 2011 Actual	FY 2012 Adopted	FY 2012 Forecast	FY 2013 Adopted
Personnel Services	0	0	0	210,842
Capital Outlay	0	0	0	47,540
Transfer To Fixed Assets Capital	0	0	0	0
Total Expenditures	0	0	0	258,382
Program Revenue	0	0	0	(140,446)
Net Expenditures	0	0	0	117,936
<i>Funded Staffing Level</i>				3.00
Authorized Complement				3

***This division contains “Structural Changes” which has increased operating cost when compared to prior year’s operations. Structural changes generally combine services previously carried out by another operating division. The increase cost of this division is offset by an equal reduction or the abolishment of the cost from the prior operating division.***

**GENERAL SERVICES**

*AUTHORIZED COMPLEMENT*

Service Center/Position Title	Authorized Positions	Service Center/Position Title	Authorized Positions
DRIVER TRUCK	2		
FOREMAN GROUNDS MNT	1		
	<b>Total</b>		<b>3</b>
	<b><u>TOTAL GENERAL SERVICES</u></b>		<b><u>3</u></b>



**Operating Budget**

<b>Category</b>	<b>FY 2011 Actual</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Forecast</b>	<b>FY 2013 Adopted</b>
Personnel Services	28,029,115	28,926,505	26,801,394	29,924,608
Materials & Supplies	8,953,373	9,330,931	12,963,523	12,805,221
Capital Outlay	264,594	475,000	538,282	475,000
Service charges	13,617,693	14,169,393	14,245,551	14,767,027
Transfers out	1,662,215	5,093,215	3,620,179	3,947,142
<b>Total Expenditures</b>	<b>52,526,990</b>	<b>57,995,044</b>	<b>58,168,929</b>	<b>61,918,998</b>
Program Revenue	(59,638,266)	(59,325,402)	(59,322,842)	(58,732,125)
Net Expenditures	(7,111,276)	(1,330,358)	(1,153,913)	3,186,873
<i>Funded Staffing Level</i>				618.00
Authorized Complement				618

**FY 2013 Performance Measures and Metrics**

<b>Legal Level</b>	<b>Goals</b>	<b>Priority Number(s)</b>	<b>Performance Measures</b>	<b>Metric</b>
170800	Decrease the number of vehicle backing accidents by 2% by 6-30-13	1	Report of vehicle backing accidents.	90%
	Increase revenue by 2% by expanding the Tenant's Pay Program for apartment and condominiums by 6-30-13	4	Report of Tenant's Pay Program	95%
	Meet State of TN waste reduction goal of 25% by 6-30-13	4	Report of waste volume disposed in landfill vs what is diverted.	98%
	Reduce the amount of time required to investigate and resolve service related issues to no more than 11 days by 6-30-13	4	Report of service resolutions	98%

**PUBLIC WORKS**

**AUTHORIZED COMPLEMENT**

<b>Service Center/Position Title</b>	<b>Authorized Positions</b>	<b>Service Center/Position Title</b>	<b>Authorized Positions</b>
<u>Solid Waste Administration</u>		<u>Solid Waste Disposal</u>	
ACCOUNTANT ASSOCIATE A	1	CREWPERSON	5
ADMR SOLID WASTE OPER	1	DRIVER TRACTOR TRAILER	20
CLERK ACCOUNTING B	1	DRIVER TRUCK	9
CLERK GENERAL B	4	OPER HEAVY EQUIP	2
COORD FLEET MAINT	1	SUPER DISPOSAL SP WASTE	1
CREWPERSON	2	SUPER TRANSFER STATION	3
DIRECTOR SOLID WASTE DEPUTY	1	TECH DISPOSAL	2
FOREMAN SOLID WASTE	2	TECH TRANSFER STATION	1
INSP SERVICE FEE	2	<b>Total Solid Waste Disposal</b>	<b>43</b>
INSP SERVICE FEE SENIOR	2		
MECH HEAVY EQUIP	3	<u>Solid Waste Recycling</u>	
MECH HEAVY EQUIP LD	1	ADMR RECYCLING	1
MECH MNT	12	CREWPERSON	1
MGR SOLID WASTE FEES	1	DRIVER TRACTOR TRAILER	1
MGR SUPPORT SVCS SWM	1	MECH HEAVY EQUIP	3
SECRETARY A	1	MGR COMPOST	1
SPEC HEALTH SAFETY	1	MGR RECYCLING	1
SPEC SOLID WASTE FEES	1	REP RECYCLING	1
SUPER CART CENTRAL	1	SECRETARY C	1
<b>Total Solid Waste Administration</b>	<b>39</b>	<b>Total Solid Waste Recycling</b>	<b>10</b>
<u>Solid Waste Collections</u>		<b><u>TOTAL PUBLIC WORKS</u> 618</b>	
ADMR SOLID WASTE SECTOR	2		
CLERK GENERAL A	1		
CLERK GENERAL B	10		
CREWCHIEF	156		
CREWPERSON	246		
DISPATCHER	1		
DRIVER TRUCK	58		
FOREMAN GROUNDS MNT	1		
MGR SANITATION AREA	5		
OPER HEAVY EQUIP	2		
OPER HEAVY EQUIP LD	6		
OPER SPEC EQUIP II	13		
SUPER AREA IMPROVEMENT	5		
SUPER CLERICAL OPER	2		
SUPER ZONE SANITATION	18		
<b>Total Solid Waste Collections</b>	<b>526</b>		





# PLANNING & DEVELOPMENT

## Operating Budget

Category	FY 2011 Actual	FY 2012 Adopted	FY 2012 Forecast	FY 2013 Adopted
<b>Grant Expenditures</b>				
Depot Redevelopment Agency	73,797	78,328	78,328	0
Industrial Development Board	639,624	600,000	600,000	500,000
Neighborhood Planning/CRA	164,140	521,734	120,000	542,098
CRA/Projects(230401)	1,102,505	5,046,867	3,569,500	4,867,700
Tree Bank	0	33,469	1,000	30,000
Community Challenge	0	200,000	140,280	883,500
<b>Total Expenditures</b>	<b>1,980,066</b>	<b>6,480,398</b>	<b>4,509,108</b>	<b>6,823,298</b>
<b>Grant Revenues</b>				
Depot Redevelopment Agency	(73,797)	(78,328)	(78,328)	0
Industrial Development Board	(575,784)	(600,000)	(600,000)	(500,000)
Neighborhood Planning/CRA	(164,140)	(521,734)	(120,000)	(542,098)
CRA Projects (230401)	(3,184,753)	(5,046,867)	(3,569,500)	(4,867,700)
Tree Bank	(6,450)	(33,469)	(12,130)	(30,000)
Community Challenge	0	(200,000)	(140,280)	(883,500)
<b>Total Revenues</b>	<b>(4,004,924)</b>	<b>(6,480,398)</b>	<b>(4,520,238)</b>	<b>(6,823,298)</b>



## Operating Budget

Category	FY 2011 Actual	FY 2012 Adopted	FY 2012 Forecast	FY 2013 Adopted
<b>Expenditures</b>				
Memphis City Schools	82,399,812	62,237,285	63,322,539	63,500,000
<b>Total Expenditures</b>	<b>82,399,812</b>	<b>62,237,285</b>	<b>63,322,539</b>	<b>63,500,000</b>
<b>Revenues</b>				
Ad Valorem Tax - Current	(20,328,778)	0	0	(10,750,000)
Ad Valorem Tax Prior	(952,498)	0	(299,840)	0
Ad Valorem Tax Prior - Sale	(713,932))	0	0	0
PILOT's	(404,604)	0	(36,059))	0
Transfers In	(60,000,000)	(62,237,285)	(65,310,016)	(52,750,000)
<b>Total Revenues</b>	<b>(82,399,812)</b>	<b>(62,237,285)</b>	<b>(65,645,915)</b>	<b>(63,500,000)</b>
<b>Net Expenditures</b>	<b>0</b>	<b>0</b>	<b>2,323,376</b>	<b>0</b>