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# *City of Memphis*



## **MISSION**

The City of Memphis, its Employees, and City Partnerships will provide responsive and cost effective services through the enhancement of Employee, Neighborhood, Youth, and Business Development.

## **VISION**

To be recognized globally as the City of choice in which to live, learn, work, and recreate.

## **CORE VALUES**

- Honesty, in All Transactions
- Excellence, in All We Do
- Responsiveness, to All We Serve
- Safety, in All Environments



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**CITY OF MEMPHIS**  
**A C Wharton Jr., MAYOR**  
**George M. Little, CHIEF ADMINISTRATIVE OFFICER**

**ADMINISTRATION**

Roland McElrath ..... Director, Finance  
Alvin Benson ..... Director, Fire Services  
Toney Armstrong ..... Director, Police Services  
Dwan Gilliom ..... Director, Public Works  
Quintin Robinson ..... Director, Human Resources  
Janet Hooks ..... Director, Parks & Neighborhoods  
Martha Lott ..... Director, General Services  
Robert Lipscomb ..... Director, Housing & Community Development/MHA  
Richard Copeland ..... Director, Planning and Development  
Herman Morris ..... City Attorney, Legal  
John Cameron ..... City Engineer, Engineering  
Brenton Nair ..... Chief Information Officer

**CITY COUNCIL**

Bill Morrison, Chairperson (District 1)

Bill Morrison ..... District 1  
William C Boyd ..... District 2  
Harold B. Collins ..... District 3  
Wanda Halbert ..... District 4  
Jim Strickland ..... District 5  
Edmund Ford, Jr ..... District 6  
Lee Harris ..... District 7  
Joe W. Brown ..... District 8-2  
Janis Fullilove ..... District 8-2  
Myron Lowery ..... District 8-3  
Kemp Conrad ..... District 9-1  
Shea Flinn III ..... District 9-2  
Reid Hedgepeth ..... District 9-3

**COURTS**

Earnestine Hunt Dorse, Administrative Judge (Division 1)

Tarik B. Sugarmom ..... City Court Judge Division 2  
Jayne R. Chandler ..... City Court Judge Division 3  
Thomas E. Long ..... City Court Clerk

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**Revenue Staff**

Margaret Coleman ..... Manager, Strategic Planning & Initiatives





This document presents the City of Memphis' budget in sections: Introduction, Financial Summary, General Fund Revenue and General Fund Expenditures. Sections are also presented for the other funds that provide major support for the City's operation. An Appendix section providing statistical information and a glossary conclude this document.

## **Introduction**

This section presents the Mayor's comments on the budget, the City government's structure, a discussion about the City's strategic financial goals, policies, and initiatives, the Budget Process and calendar, the City's Policies, and the City's long-term strategic Financial Plan. These documents provide the reader an explanation of the policy basis for the City.

## **Financial Summary**

This section presents an overview of the City's budget along with the summary and detail of all funds. The Budget Ordinance, the personnel Authorized Complement, and a summary of the Capital Improvement Program are separately identified sections within the financial summary.

## **General Fund Revenues**

This section provides a summary of the City's revenue resources and the detail within these resources. Detailed analyses are provided on the top ten (10) revenue sources.

## **General Fund Expenditures**

This section provides a summary of the operating budget for each division of City of Memphis government on a category basis. Within each division we have included at each legal level the mission, fiscal year 2012 performance highlights, and fiscal year 2013 measures and metrics.

## **OTHER FUNDS**

### **Enterprise Funds**

This section includes budget projects for the various enterprise funds of the City which are supported by user fees. The Sewer Fund and Storm Water Fund represents the City's Enterprise Funds.

### **Internal Service Funds**

This section included the Internal Service Funds for the City which provides services to other departments of the City on a cost reimbursement basis. Health Insurance Fund and Fleet Management Fund comprise the City's Internal Services Funds.

### **Special Revenue Funds**

This section is used to budget for specific revenues that are restricted as to their use. Two examples include the Solid Waste Fund and certain activities of the Office of Planning and Development.

### **Debt Service Fund**

This section contains the projected revenue and expenditures for the Debt Service Fund and the debt service trend indicators.

