**Special Revenue Funds** are used to budget for specific revenue sources that are legally restricted to expenditures for specific purposes. Included in special revenue funds are:

#### **Public Works**

Solid Waste Management revenues and expenditures.

#### **Finance**

Metro Alarm Fund revenues and expenditures.

#### **General Services**

Martin Luther King Park Improvements revenues and expenditures.

### **Other Funds**

Hotel/Motel Fund Street Aid Fund New Memphis Arena Revenues and expenditures for the above listed funds.

#### Police Services

Drug Enforcement Fund revenues and expenditures.

### Office of Planning and Development

This fund accounts for Federal, State and Local grant revenues and expenditures.

# ■ Operating Budget

Category	FY 2013 Actual	FY 2014 Adopted	FY 2014 Forecast	FY 2015 Adopted
Personnel Services	26,364,818	30,619,514	25,850,997	31,238,557
Materials and Supplies	9,966,672	13,231,273	12,725,017	13,928,114
Capital Outlay	498,759	1,679,886	2,357,633	2,400,000
Service Charges	14,733,429	15,596,427	13,715,668	15,348,682
Transfers Out	3,516,142	5,316,142	3,316,142	5,316,142
Total Expenditures	55,079,820	66,443,242	57,965,457	68,231,496
Program Revenues	(60,463,521)	(56,033,274)	(55,440,047)	(55,884,049)
Net Expenditures	(5,383,702)	10,409,968	2,525,410	12,347,447
Authorized Complement	-			615

### **Key Performance Indicators**

Performance Metric	FY2013 Actual	FY2014 Actual	FY2015 Target	Priority Area
Garbage and Recycling will be serviced on collection day	99.98%	99.97%	99.99%	Create
Missed garbage and recycling collection will be removed within 7 days	68%	64%	95%	Create
Increase the number of Violation Notices placed on piles of unacceptable waste by 50%	715 Tagged	487 Tagged	1000 Tagged	Create

# charges for services

	FY 2013	FY 2014	FY 2014	FY 2015
Category	Actual	Adopted	Forecast	Adopted
Special Assessment Tax	(107,056)	(94,000)	(94,000)	(100,000)
Solid Waste Disposal Fee	(59,537,934)	(55,161,124)	(54,558,047)	(54,999,124)
Sanitation Inspection Fee	(642,455)	(605,150)	(615,000)	(611,925)
Waste Reduction Grant	0	(73,000)	(73,000)	(73,000)
Recycling Proceeds	(176,077)	(100,000)	(100,000)	(100,000)
Total Charges for Services	(60,463,521)	(56,033,274)	(55,440,047)	(55,884,049)

Other services provided by Public Works can be found under the following tabs: **Public Works - General Fund** Sanitary Sewer Systems - Enterprise Funds **Storm Water System - Enterprise Funds** 

## **SOLID WASTE**

Position Title	Authorized Positions		horized ositions
Solid Waste Management		SUPER ZONE SANITATION	18
ACCOUNTANT ASSOCIATE A	1	TECH DISPOSAL	2
ADMR RECYCLING	1	TECH TRANSFER STATION	1
ADMR SOLID WASTE OPER	1	Total Solid Waste Management	615
ADMR SOLID WASTE SECTOR	2	Total Colla Waste Management	010
CLERK ACCOUNTING B	1	TOTAL SOLID WASTE	615
CLERK GENERAL A	1	TOTAL SOLID WASTE	<u>615</u>
CLERK GENERAL B	14		
COORD FLEET MAINT	1		
CREWCHIEF	156		
CREWPERSON	254		
DIRECTOR SOLID WASTE DEPUTY	1		
DISPATCHER	1		
DRIVER TRACTOR TRAILER	21		
DRIVER TRUCK	67		
FOREMAN GROUNDS MNT	1		
FOREMAN SOLID WASTE	2		
INSP SERVICE FEE	2		
INSP SERVICE FEE SENIOR	2		
MECH HEAVY EQUIP	3		
MECH MNT	12		
MGR COMPOST	1		
MGR COMPOST ENV PROJ	1		
MGR HEAVY EQUIP OPER SW	1		
MGR RECYCLING	1		
MGR SANITATION AREA	4		
MGR SOLID WASTE FEES	1		
MGR SUPPORT SVCS SWM	1		
OPER HEAVY EQUIP	2		
OPER HEAVY EQUIP LD	8		
OPER SPEC EQUIP II	13		
REP RECYCLING	1		
SECRETARY	2		
SPEC HEALTH SAFETY	1		
SPEC SOLID WASTE FEES	1		
SUPER AREA IMPROVEMENT	5		
SUPER CART CENTRAL	1		
SUPER CLERICAL OPER	2		
SUPER DISPOSAL SP WASTE	1		
SUPER TRANSFER STATION	3		

# ■ Operating Budget

Catagoni	FY 2013	FY 2014	FY 2014	FY 2015
Category	Actual	Adopted	Forecast	Adopted
Personnel Services	256,071	318,237	252,188	366,080
Materials and Supplies	301,973	358,170	146,795	258,345
Grants and Subsidies	0	0	5,000	0
Total Expenditures	558,044	676,407	403,983	624,425
Program Revenues	(389,442)	(676,407)	(467,885)	(676,407)
Net Expenditures	168,602	0	(63,902)	(51,982)
Authorized Complement				7

# charges for services

	FY 2013	FY 2014	FY 2014	FY 2015
Category	Actual	Adopted	Forecast	Adopted
City - Alarm Renewals	(158,743)	(230,640)	(175,294)	(230,640)
City - New Alarms	(145,806)	(293,160)	(195,545)	(293,160)
County - New Alarms	(28,859)	(55,000)	(32,560)	(55,000)
False Alarms - City	(6,716)	(7,000)	(9,955)	(7,000)
Class - No Shows	(303)	(50)	(17)	(50)
False Alarms - 8 - City	(9,238)	(1,500)	(697)	(1,500)
County Alarm Renewals	(32,431)	(25,000)	(38,882)	(25,000)
False Alarms - County	(66)	(200)	(129)	(200)
False Alarms - 8 - County	0	(200)	0	(200)
Miscellaneous Income	(7,055)	(3,500)	(14,650)	(3,500)
Bad Check Penalties	(226)	(200)	(156)	(200)
Contributed From Fund				
Balance	0	(59,957)	0	(59,957)
Total Charges for Services	(389,442)	(676,407)	(467,885)	(676,407)

Other services provided by Finance can be found under the following tab: Finance Division - General Fund

### **METRO ALARM**

Position Title	Authorized Positions	Position Title	Authorized Positions
Metro Alarm Fund			
ADMR METRO ALARM	1		
CLERK ACCOUNTING A	1		
CLERK GENERAL A	2		
COORD METRO ALARM	1		
SPEC ALARM DATA	2		
Total Metro Alar	m Fund $\frac{2}{7}$		
TOTAL METRO	ALARM 7		

# ■ Operating Budget

Category	FY 2013 Actual	FY 2014 Adopted	FY 2014 Forecast	FY 2015 Adopted
Personnel Services	134,244	187,820	147,832	150,490
Materials and Supplies	9,867	600	600	600
Capital Outlay	133	47,540	0	0
Total Expenditures	144,244	235,960	148,432	151,090
Program Revenues	(138,705)	(131,000)	(131,000)	(151,090)
Net Expenditures	5,538	104,960	17,431	0
Authorized Complement				3

# charges for services

Category	FY 2013 Actual	FY 2014 Adopted	FY 2014 Forecast	FY 2015 Adopted
Rental Fees	(7,105)	0	(8,666)	0
Rent Of Land	(131,600)	(131,000)	(122,334)	(151,090)
Total Charges for Services	(138,705)	(131,000)	(131,000)	(151,090)

Other services provided by General Services can be found under the following tabs: **General Services Division - General Fund** Fleet Management - Internal Service Funds

### **Operating Budget**

Category	FY 2013 Actual	FY 2014 Adopted	FY 2014 Forecast	FY 2015 Adopted
Personnel Services	134,244	187,820	147,832	150,490
Materials and Supplies	9,867	600	600	600
Capital Outlay	133	47,540	0	0
Total Expenditures	144,244	235,960	148,432	151,090
Program Revenues	(138,705)	(131,000)	(131,000)	(151,090)
Net Expenditures	5,538	104,960	17,431	0
Authorized Complement				3

## **Key Performance Indicators**

Performance Metric	FY2013	FY2014	FY2015	Priority
	Actual	Actual	Target	Area
# of time MLK park was mowed monthly	18	18	18	Create

### **MLK PARK IMPROVEMENTS**

Position Title	Authorized Positions	Position Title	Authorized Positions
DRIVER TRUCK FOREMAN GROUNDS MNT	2 1 Total 3		
TOTAL MLK PARK IMPROVI	EMENTS 3		

	FY 2013	FY 2014	FY 2014	FY 2015
Category	Actual	Adopted	Forecast	Adopted
Revenues				
Convention & Visitors Bureau	2,856,609	2,000,000	2,000,000	2,000,000
Total Grants and Subsidies	2,856,609	2,000,000	2,000,000	2,000,000
Transfers Out				
Oper Tfr Out - New Memphis				
Arena Fund	1,173,860	970,000	970,000	970,000
Oper Tfr Out - Debt Service				
Fund	1,332,632	1,181,457	1,181,457	1,181,457
Total Transfers Out	2,506,491	2,151,457	2,151,457	2,151,457
TOTAL EXPENDITURES	5,363,101	4,151,457	4,151,457	4,151,457
Local Taxes				
Hotel/Motel Taxes	(4,178,364)	(3,181,457)	(3,181,457)	(3,181,457)
Interest, Penalties &	, , ,	, , ,	, , ,	,
Commission	(10,876)	0	0	0
Total Local Taxes	(4,189,241)	(3,181,457)	(3,181,457)	3,181,457)
<u>Transfers In</u>				
Oper Tfr In - New Arena Fund	(1,173,860)	(970,000)	(970,000)	(970,000)
Total Transfers In	(1,173,860)	(970,000)	(970,000)	(970,000)
TOTAL PROGRAM				
REVENUES	(5,363,101)	(4,151,457)	(4,151,457)	(4,151,457)
NET EXPENDITURES	0	0	0	0

Category	FY 2013 Actual	FY 2014 Adopted	FY 2014 Forecast	FY 2015 Adopted
Transfers Out				
Transfers Out				
Oper Tfr Out - General Fund	14 881 505	14,800,000	14,800,000	14,800,000
Oper Tfr Out - Debt Service				
Fund	1,768,300	1,768,300	1,768,300	1,768,300
Total Transfers Out	16 649 805	16,568,300	16,568,300	16,568,300
TOTAL EXPENDITURES	16,649,805	16,568,300	16,568,300	16,568,300
State Taxes				
State Gas - Motor Fuel Tax	(11,389,613)	(11,294,591)	(11,294,591)	(11,294,591)
Three-Cent Tax	(3,418,391)	(3,373,709)	(3,373,709)	(3,373,709)
One-Cent Tax	(1,841,801)	(1,900,000)	(1,900,000)	(1,900,000)
Total State Taxes	(16,649,805)	(16,568,300)	(16,568,300)	(16,568,300)
TOTAL PROGRAM				
REVENUES	(16,649,805)	(16,568,300)	(16,568,300)	(16,568,300)
NET EXPENDITURES	0	0	0	0

	FY 2013	FY 2014	FY 2014	FY 2015
Category	Actual	Adopted	Forecast	Adopted
Grants and Subsidies	2,500,000	2,500,000	2,500,000	2,500,000
Transfers Out	1,173,860	970,000	970,000	970,000
Total Expenditures	3,673,860	3,470,000	3,470,000	3,470,000
Program Revenues	(7,833,556)	(4,440,000)	(4,440,000)	(4,440,000)
Net Expenditures	(4,159,696)	(970,000)	(970,000)	(970,000)

Category	FY 2013 Actual	FY 2014 Adopted	FY 2014 Forecast	FY 2015 Adopted
Expenditures				
Personnel Services	1,274,348	1,233,000	1,233,000	1,258,000
Material and Supplies	1,875,881	2,497,658	2,533,165	2,298,500
Capital Outlay	481,485	444,950	676,402	501,500
TOTAL EXPENDITURES	3,631,714	4,175,608	4,442,567	4,058,000
Revenues				
Fines & Forfeitures	3,784,115	3,704,000	3,704,000	3,682,000
Federal Grants	76,829	90,000	90,000	150,000
Other Revenues	9,567	0	0	0
TOTAL REVENUES	3,870.511	3,794,000	3,794,000	3,832,000
NET EXPENDITURES	(238,797)	381,608	648,567	226,000

Category	FY 2013 Actual	FY 2014 Adopted	FY 2014 Forecast	FY 2015 Adopted
Expenditures				
Industrial Development Agency	174,251	500,000	500,000	500,000
Neighborhood Planning/CRA	71,766	200,000	200,000	200,000
CRA/Projects	1,818,029	2,500,000	2,500,000	2,500,000
Tree Bank	0	40,000	40,000	40,000
Community Challenge	583,408	780,000	780,000	780,000
TOTAL EXPENDITURES	2,647,454	4,020,000	4,020,000	4,020,000
<b>Grant Revenues</b>				
Industrial Development Agency	174,251	500,000	500,000	500,000
Neighborhood Planning/CRA	0	200,000	200,000	200,000
CRA/Projects	7,581,385	2,500,000	2,500,000	2,500,000
Tree Bank	8,560	40,000	40,000	40,000
Community Challenge	583,408	780,000	780,000	780,000
TOTAL GRANT REVENUES	8,347,604	4,020,000	4,020,000	4,020,000
Increase (Decrease) in Net	5,700,150	0	0	0