

## 2018 Capital Improvement Budget Process

The Capital Improvement Program (CIP) is a five-year planning tool for urban growth and development. It outlines the schedule of public improvements and the associated costs. For program purposes the City defines a capital improvement as a major improvement or acquisition costing over \$50,000 that will last 10 years or more. The CIP lists each proposed capital project to be undertaken, the year in which it will be started, the amount to be expended in each year, and the proposed method of financing. Over the life of the program, the plan will be reviewed and revised on an annual basis.

The CIP consists of projects that provide long-term improvements to the City and its infrastructure. An initial project is usually comprised of one of the following items: land, building, and/or equipment. These items can generally be defined as eligible on the following basis:

LAND acquisition and/or development/expenditures are eligible as capital costs regardless of whether they are purchased in connection with future economic development.

BUILDING renovations, additions to existing structures or new construction costs are capital expenditures. Inclusive in these costs may be feasibility studies and architectural/engineering designs.

EQUIPMENT or machinery purchases that are essential to the initial operation of a project are included within that scope of the project's costs. The replacement of equipment that is essential to the operation of a facility can be considered a capital project provided that it meets the capital spending criteria.

### Purpose

The Capital Improvement Program allows the projection of future needs and enables the City to develop a financial blueprint to accommodate the growth of its infrastructure and equipment needs. From this long-term planning process evolves a capital project priority system that coordinates public needs and resources with the availability of funding.

The thorough preparation required in formulating the Capital Improvement Program allows the City to forecast the impact of each project on the City's Annual Operating Budget. For example, the construction of a project may be financed through the CIP; however, the staffing and operations may be funded through the operating budget. Therefore, timing of facility construction and its subsequent operation enables the City to anticipate future expenditures and revenues.

The publication of the Capital Improvement Program supplies information to various groups interested in the future development of Memphis. The CIP outlines the City's intent for Federal and State agencies that provide grant dollars for specified projects. Private investors can preview the attractiveness of the City and its assets as related to investments in municipal securities. Developers are made aware of new projects and may plan accordingly. Finally, individual taxpayers, neighborhood groups and other civic organizations are familiarized with the City's plan for future development and the effects such changes will make in their lives.

### Capital Improvement Funding Sources

Adoption of the CIP budget by the City Council allows for the allocation of funds for the first year of the program, or in the case of carry forward projects a reallocation of unappropriated funding. The Capital Improvement Budget is the annual allocation to the CIP that is set aside to fund major construction projects, acquire property, purchase equipment and fund ongoing capital programs for the City. The City attempts to budget annual G. O. Bonds specifically at an average of \$70.0 million per year. Specific language on how to appropriate and spend construction funds is contained in the CIP resolution.

The City's adopted Capital Budget, including all revenue sources, is \$162.3 million in total allocations for FY 2018. Listed below are our major sources for Capital Funding.

#### Long Term Debt

General Obligation Bonds, excluding G.O. for Storm Water which will be paid by the fund, are \$81.3 million or 50.09% of the total revenue for the FY 2018.

#### Federal Grants / State Grants

Federal grants represent \$21.9 million or 13.49% of the revenue in the FY 2018 Capital Budget. The majority of these Federal funds are for MATA projects and Public Works projects that qualify for Federal grants. State grants represent the State-matching portion of the MATA funds and Public Works projects that qualify for State funds.

#### Capital-Pay-Go/CWSRF

The Sewer Fund current projects are funded by Capital-Pay-Go or Clean Water State Revolving Fund (CWSRF) loans. Projects funded by "Capital-Pay-Go" allocations represent internally generated funds. Sewer project funding is not represented in sewer bonds for the second year in a row. CWSRF loan is a line of credit which is available for the Planning, Design, and Construction Phases of wastewater facilities.

#### Carry Forward Funding

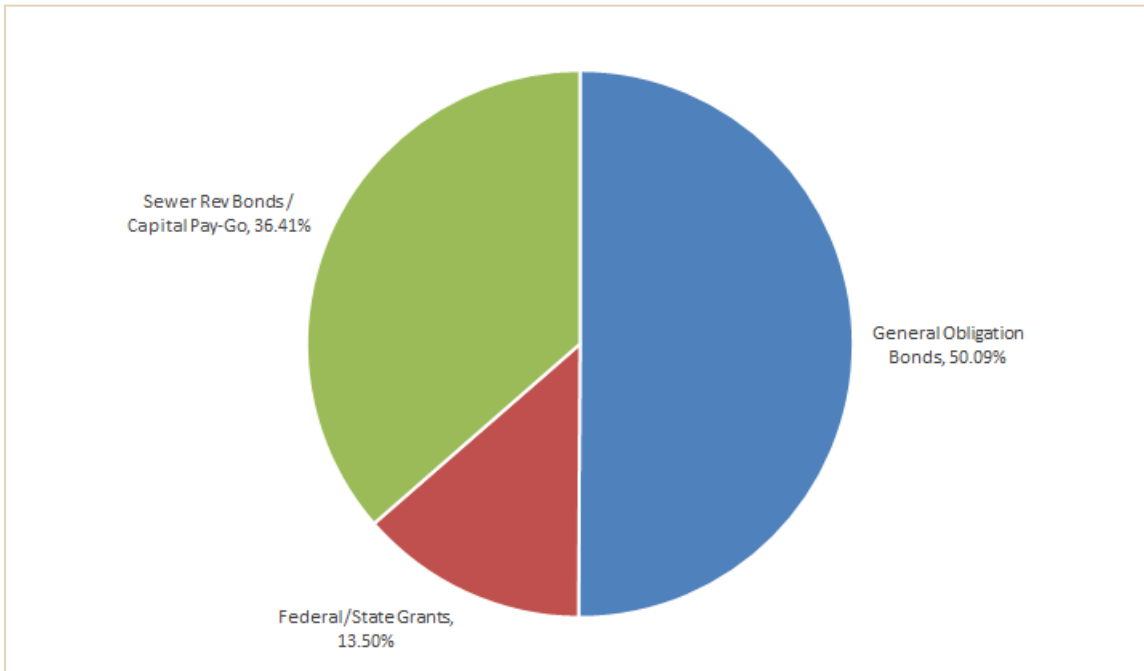
Projects allocated in previous years' Capital Budgets, that have been delayed, may be carry forward, according to the priorities of the administration for spending in the new plan. Carry Forward funds represent \$444.7 million. These funds are the unspent allocations from the prior years' approved CIP plan that could not be allocated within the prior year because the time frame for completion is greater than one year. Unspent allocations are shown as carry forward requests within the respective Divisions. Specific projects where unspent appropriations will carry forward into the FY 2018 CIP spending are identified in the appendix section of this document.

### Capital Improvement Budget Highlights

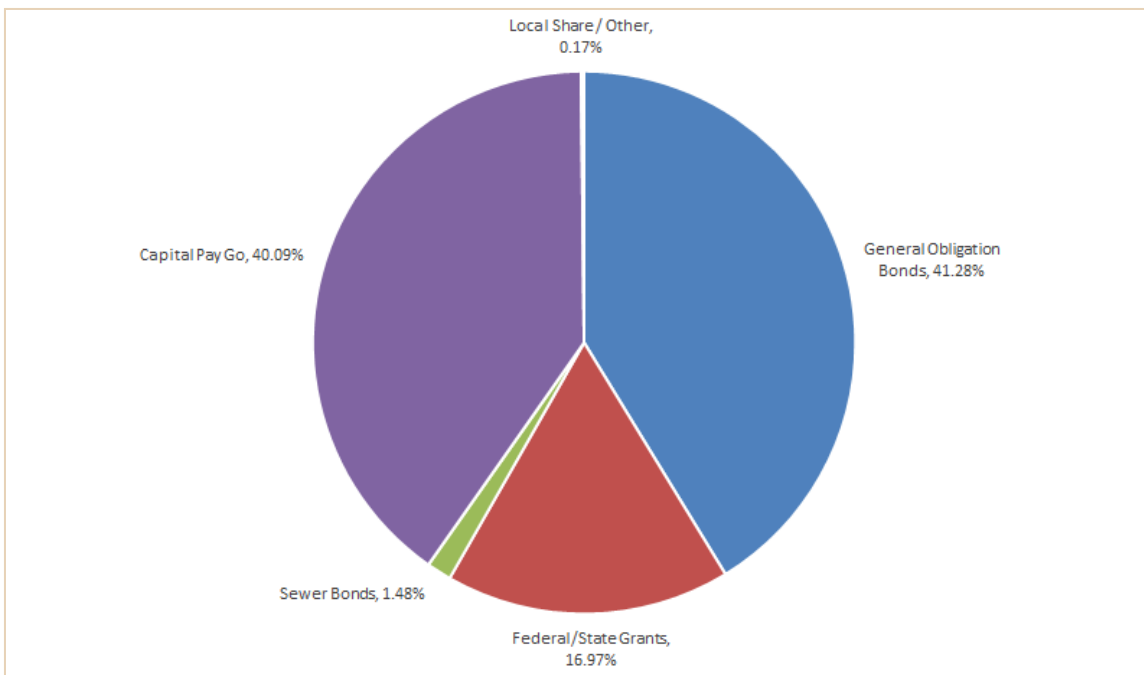
The City's planned CIP spending aligns with current priorities that are focused on projects that enhance the City's economic development strategy, leverage federal or private funding, projects that maintain existing facilities, and projects mandated by law. The FY2018 CIP Budget for General Obligation Bond (G.O.) spending is \$81.3 million. This budget include G. O. funding for the Memphis Area Transit Authority (MATA), \$6.9 million. In the division of Housing and Community Development the MHA Foote-Future

Hope VI project is included for \$6.0 million. This project will remove the last public housing project in the City (Foote Homes). There is a continued emphasis on road paving, which is proposed for \$18.5 million in GO Bond funding, and an increased funding for technology needs, \$4.3 million.

**FY 2018 - 2022 Capital Improvement Program  
WHERE THE MONEY COMES FROM**

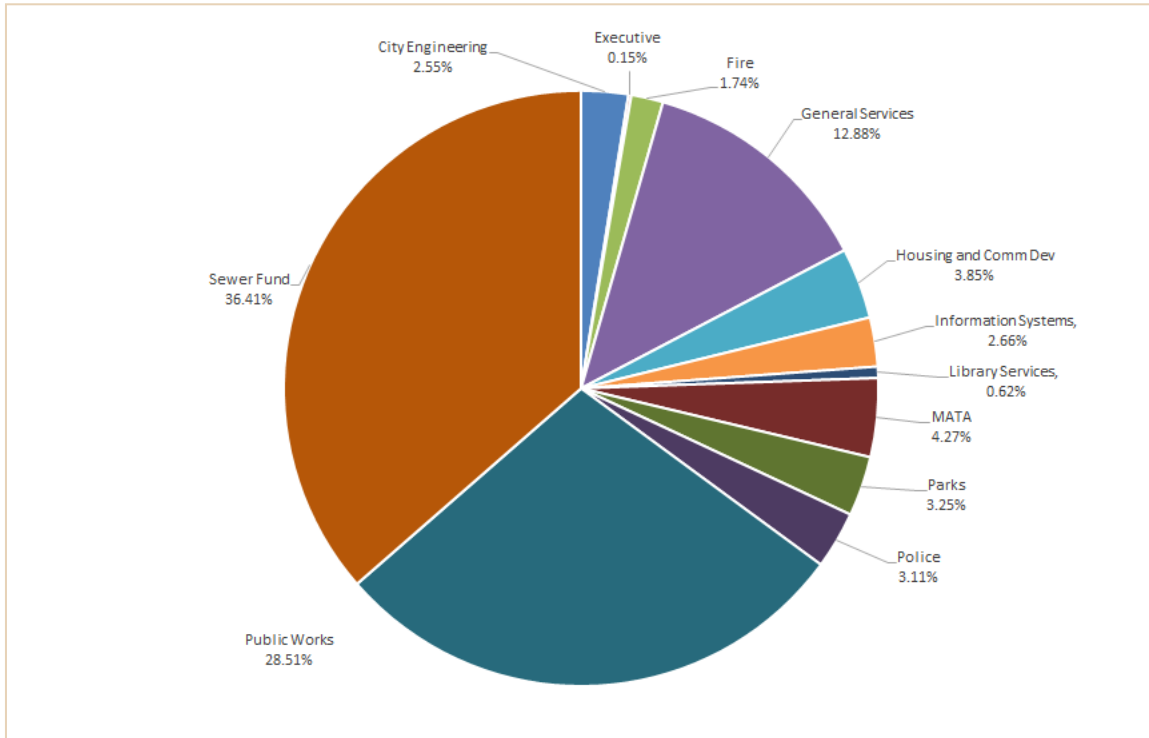


**FY 2018 Budget \$162,338,484**

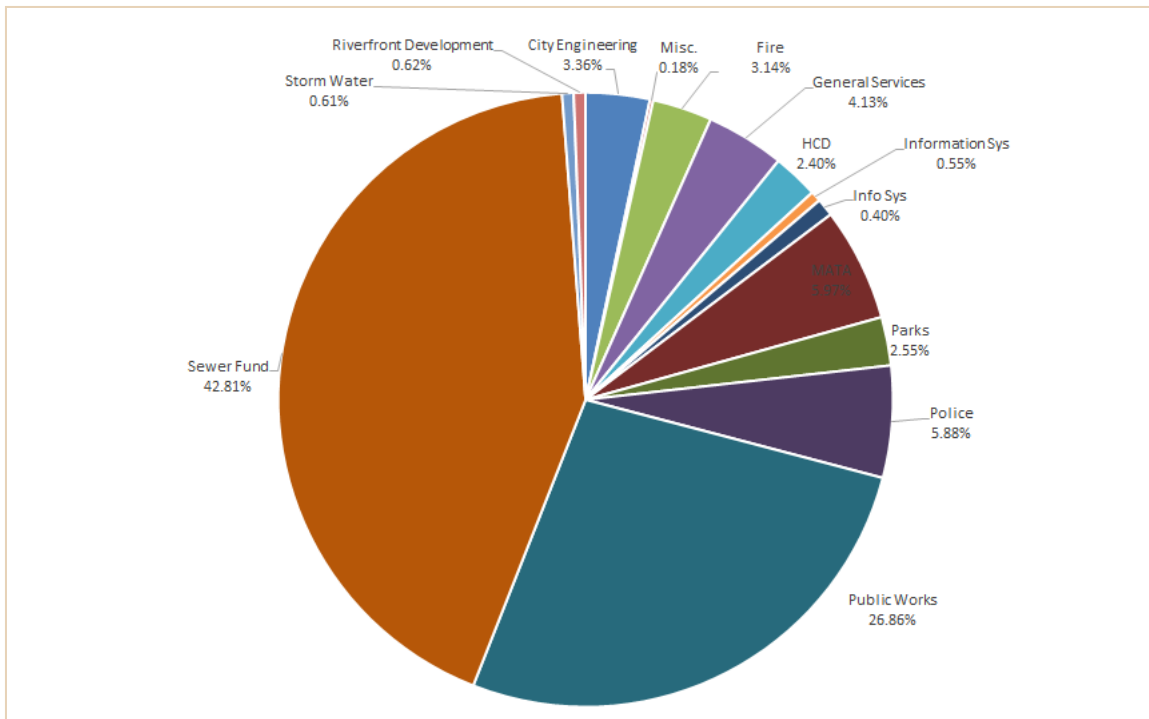


**FY 2018 - 2022 Programs \$1,136,280,610**  
INCLUDES CARRY FORWARD ALLOCATION

**FY 2018 - 2022 Capital Improvement Program  
WHERE THE MONEY GOES**



**FY 2018 Budget \$ 162,338,484**



**FY 2018 - 2022 Programs \$1,136,280,610**

INCLUDES CARRY FORWARD ALLOCATION

Note: Divisions under 0.09% are not shown.

## The Impact of Debt Service Cost and Operating Cost for FY2017

The cost of capital assets manifests is the general fund (operational costs) or the debt fund (principal and interest costs). The General Fund budget is established by an ordinance and the Capital Improvement Program (CIP) budget is established by a resolution.

The financial impact of CIP projects is the annual cost of debt service. Debt service projects impact operational cost because of the issuance of General Obligation (G.O.) Bonds which are repaid by the tax rate charged to citizens. The property tax rate finances both the general fund and the debt fund. In theory if debt increases, larger portions of property tax revenue is assigned to debt for the payment of General Obligation bonds (GO), and this reduces resources for operating costs. The City has a G.O. Bond target to essentially maintain the property tax rate apportionment between the general fund and the debt fund within a specific range. This target is established considering debt that will also be retired within the fiscal year.

The summary below lists project above \$1.0 million in the CIP program for FY2018 along with their related G.O. funding amounts, and the associated impact on debt service and the operating budget. The cost of debt is generally considered to be \$80,000 per million. The debt service payments will average 20-30 years depending on the project. Projects not detailed are either under \$3.0m or are considered as replacement investments for fully used existing capital assets or are for maintenance and/or improvements. The cost to maintain these assets are in the current funding base. Therefore, these projects are budget neutral. A full listing of all FY2018 CIP projects follows this summary.

### Division: General Services

**Project Name: ADA Facility Compliance**

**Project Number: GS01010**

This project provides funds for the survey, design and renovation of existing City facilities to comply with the Federal Americans with Disabilities Act.

G.O. Funding: \$1.0m

Debt Service Impact: \$1.0m  
Operating Budget Impact: \$ \$80k

### Division: Housing and Community Development

**Project Name: MHA-Foote Future Hope VI**

**Project Number: CD01030**

South City CNI (Foote Homes Project) is part of the South City Urban Renewal Plan. Funding will provide new rental housing to a mixed income population. The physical plans will be implemented in multiple phases on the old Foote Homes site and in the surrounding neighborhood on acquired land. The transformation will include demolition of existing dwellings, improved park & open space, community facilities, library, neighborhood retail and comprehensive supportive services and programs.

G.O. Funding: \$6.0m

Debt Service Impact: \$6.0m  
Operating Budget Impact: None

# Capital Improvement Program

## Division: Information Services

**Project Name: HRMS Management System Cloud**

**Project Number: IS01075**

This project provides funds for Software upgrade. Managed software will be transitioned to a SAAS/Cloud version in order to improved productivity through technological enhancements.

G.O. Funding: \$1.5m

Debt Service Impact: \$120k  
Operating Budget Impact: \$400,000

## Division: Memphis Area Transit Authority (MATA)

**Project Name: MATA**

**Project Number: GA03007**

This project provides funding for continuing enhancements and upgrade to the APTS/ITS system on an annual basis. Enhancements and upgrades to the existing ITS system will include complementary elements such as fare collection/distribution equipment, dispatch, GMMS, HRIS software, traffic signal priority equipment and various other accounting management systems. This project also includes complete replacement of the fare collection equipment on the entire revenue vehicle fleet.

G.O. Funding: \$3.0m

Debt Service Impact: \$240k  
Operating Budget Impact: None

## Division: Memphis Area Transit Authority (MATA)

**Project Name: Rail Vehicles**

**Project Number: GA03026**

MATA will purchase and renovate rail vehicles that have reached the end of their useful service life.

G.O. Funding: \$1.1m

Debt Service Impact: \$88k  
Operating Budget Impact: None

## Division: Parks and Neighborhoods

**Project Name: Greenway Improvements**

**Project Number: PK07012**

This project provides funds to complete Phase 5B of the greenway, running along North Watkins, between Chelsea Avenue and Rodney Baber Park and Phase 5A at the intersections of Chelsea Avenue and McLean Avenue. Distance is approximately 1.5 miles.

G.O. Funding: \$1.5m

Debt Service Impact: \$120k  
Operating Budget Impact: \$ None

## Division: Police Services

### Project Name: In-Car Video/GPS

Project Number: PD04022

This project will install mobile in-car video cameras with GPS tracking devices for 125 squad police cars and body worn cameras for over 2,000 officers. This project is spread out over a seven year lease to own period.

G.O. Funding: \$1.6m

Debt Service Impact: \$128k  
Operating Budget Impact: \$64,700

### Project Name: 911 Communication Center Upgrade

Project Number: PD02015

This project will fund additional improvements to the call center that will be located at 79 S. Flicker.

G.O. Funding: \$1.5m

Debt Service Impact: \$120k  
Operating Budget Impact: None

## Division: Public Works

### Project Name: Asphalt/Paving

Project Number: PW01272

This project funds the asphalt paving activities performed by the City or contracted out.

G.O. Funding: \$18.5m

Debt Service Impact: \$18.5m  
Operating Budget Impact: \$ None

### Public Works Division – Sewer Fund

The Sewer Fund's current projects are funded by Capital-Pay-Go (CPG) or Clean Water State Revolving Fund (CWSRF) loans. CPG fund current project through the use of fund balance. CWSRF is a line of credit that is available for the Planning, Design, and Construction Phases of wastewater facilities. The funds may be used for all three phases in any combination. Eligible projects include new construction or the upgrading/expansion of existing facilities and may encompass wastewater treatment plants, pump stations, force mains, collector sewers, interceptors, elimination of combined sewer overflows, and/or nonpoint source pollution remedies.

The City currently has two active CWSRF loans. The first loan is for \$22 million and is associated with two projects. One project is an outfall modification at the M.C. Stiles Wastewater Treatment Facility (SW01001) and the other project is a lagoon expansion at the T.E. Maxson Wastewater Treatment Facility (SW02011). The second loan is for \$100 million and is associated with the sewer rehabilitation of the City of Memphis' collection system (SW05001). The term of each loan is 20 years.



## Budget Development Process

The Budget Office uses financial data provided by city divisions to facilitate the review and approval of the Operating and Capital Improvement Budgets. The Budget Office is responsible for ensuring the operation of all divisions within financial guidelines established by Administrative policy and City Council legislation. The Budget Office is also responsible for forecasting all general revenue for the City.

The Capital Improvement Program (CIP) is a five-year plan for capital allocations, which is reviewed annually for priority and project changes and additions. This plan examines each project in which the City participates and specifies the source of financing for the projected expenditures. The process for the CIP also begins in November when a cross divisional CIP committee is assembled to understand the city’s needs and meet with divisions (starting in January) to review their requests. Requested projects are analyzed by the finance division, external bond counsel, and then reviewed with the Mayor before a CIP plan is compiled and presented, by the Mayor, to Council along with the operating budget. After finalizing revisions, the CIP Budget is presented to Council in April. The Council then conducts its own hearings, as described above, and after adjustments adopts a CIP resolution. The Council adoption of the CIP resolution authorizes a portion of engineering, architecture, land acquisition and development costs, and rolling stock through administrative appropriation. Funds for construction costs, equipment, and acquisition contracts are subject to additional authorization by the Council. Prior and current CIP allocations will remain in the plan until the Division in charge of the project or Council determines that the project is completed or is not needed.

The Budget Office monitors the CIP by using tracking reports, which are usually completed during budget submission and may be requested at various intervals during the year. The CIP Budget may during the fiscal year when divisions submit resolutions and obtain approval from Council.

**Capital Budget-** The Capital budget and Capital Improvement Program are prepared annually to present the capital expenditures planned for each of the next five fiscal years. The total costs of each project and the sources of funding (local, state, federal and private) required to finance each project are estimated. The Capital Improvement Program is prepared after a rigorous review and evaluation of all proposed projects by the Capital Review Committee. Building Design and Construction reviews the scope of all requests involving construction or major renovations to City owned structures. Debt Management studies the fiscal feasibility of the projects submitted for future funding needs. The single year Capital Improvement Plan allocates the capital expenditures to be made in the current budget year. The Capital Budget must be in full conformity with that part of the Capital Improvement Program applicable to the fiscal year which it covers

Additional authorizations (appropriations) for each capital project in the Capital Budget must precede the expenditures of construction funds..

### Changes to the CIP Budget - Transferring Allocations/Appropriations

Once the CIP has been adopted by the City Council, the data is loaded into the City’s Accounting System. During the life of the project, it may be necessary to provide additional allocations or transfer funds to aid in the completion of the project.

Initially, the CIP revenues/expenses report is checked for funds verification. After it is determined that the funds are available, two methods are used to transfer or establish allocation and/or appropriations.

- 1 The Capital Improvement Budget Request for Administrative Transfer or Appropriation form (Black Line) is used to:
  - A Record the initial appropriation of the planning lines (A/E, land development, land acquisition) upon the adoption of the CIP by the City Council.
  - B Transfer allocations and appropriations within planning lines or within construction lines (contract construction, latent conditions, and other costs).
  - C Transfer allocations from “cover-line” project planning lines to the new project planning lines and the appropriation of the lines.
- 2 The Capital Improvement Budget Request for Council Transfer and Appropriation form (Red Lines) is used to:
  - A Appropriate all construction lines.
  - B Transfer allocations and appropriations between projects.
  - C Increase/decrease allocations or appropriations of a project.

Changes to the CIP budget must be done through budget resolutions.

## Budget Resolution Review Process

### RESOLUTIONS

A resolution is a document asking the City Council to amend the Appropriation Budget Ordinance or Capital Improvement Budget. A resolution is written in two sections: the “WHEREAS” section and the “RESOLVED” section. The WHEREAS section explains why the change is necessary, what the money will be spent for, and why funds are available and where the funds will come from. The RESOLVED section includes the statements that actually change the Budget Ordinance.

A resolution details the action requested by Council and should answer one or more of the following questions:

- What is the purpose of the change?
- Why is the change necessary?
- What will the funds be used for?
- Why are funds available?

A resolution shall be written in clause format. Each clause in the preamble shall begin with the word “WHEREAS”, include a brief statement answering one or more of the above questions, and continue with “AND,” an adopting clause. “NOW THEREFORE BE IT RESOLVED”, shall summarize all information as requested regarding changes to the City Resolution. The adopting clause may be followed by several additional clauses.

After finalizing a Resolution, a Council Agenda Check-Off sheet must be prepared which summarizes the Resolution and includes all organizational date, account numbers, and dollar amounts.

**COUNCIL AGENDA CHECK-OFF SHEET**

The Council Agenda Check-Off Sheet must accompany all documentation that goes before Council. The originating division/service center must complete the form and have it signed by the appropriate service center manager and division director.

**Routing and Handling of Transfers**

- A Administrative Transfers and Appropriations

- Division Directors**

- Budget Office**

- Comptroller’s Office**

- B Council Transfers and Appropriations

The budget resolution package (Council Agenda Check-Off Sheet, original resolution, red line forms-including appropriate signatures from the division director) should be forwarded to the Budget Office one week before the Council Committee meets. From there the documents will be forwarded as follows:

- 1 Chief of Finance and Administration
- 2 City Attorney
- 3 Chief Operating Officer (COO)
- 4 Mayor’s Office – Resolutions appropriating or transferring CIP funds must be received by the Mayor’s Office by noon on Thursday for Council Committee action on the following Tuesday.
- 5 Council Committee reviews monetary transfers and makes recommendations to the full Council.
- 6 The Mayor’s Office forwards the resolution to Council Records after the Council Committee recommendation (s) are made. Then the resolutions are placed on the Council Agenda for consideration by the full Council on the following Tuesday.

Council’s approval of the resolution gives legal authority to amend the fiscal year’s budget.

Resolutions may be returned to the originating division/bureau for corrections at any time during the process.

The need for accuracy in the completion of all appropriate forms and recognition of time constraints is crucial in processing transfers. The Budget Office may be contacted for further assistance and/or information.

# Capital Improvement Program

CAPITAL IMPROVEMENT PROGRAM

## FY2018 CAPITAL IMPROVEMENT BUDGET SUMMARY

Project Number	Project Name	Carry Forward	FY2018	Total FY2018
<b>CITY ENGINEERING</b>				
ENO1085	MURAL PROGRAM	\$-	\$300,000	\$300,000
EN18100	FY18 TRAFFIC SIGNALS COVER LINE	\$-	\$700,000	\$700,000
EN18300	FY18 TRAFFIC CALMING DEVICES COVER LINE	\$-	\$300,000	\$300,000
ENO1055	TRANSPORATION ALTERNATIVES	\$673,450	\$2,693,432	\$3,366,882
ENO1067	HSIP COVER LINE	\$173,078	\$150,000	\$323,078
ENO1026	MEDICAL CTR STREETScape	\$5,534,228	\$-	\$5,534,228
ENO1035	STP BIKE ROUTES	\$437,399	\$-	\$437,399
ENO1036	STP PEDESTRAIN ROUTES	\$169,892	\$-	\$169,892
ENO1037	CMAQ BIKE ROUES	\$1,750,000	\$-	\$1,750,000
ENO1049	STP ISOL TRG SIGN IMPR - 1	\$3,897,433	\$-	\$3,897,433
ENO1050	STP ISOL TRG SIGN IMPR - 2	\$3,428,557	\$-	\$3,428,557
ENO1051	STP ISOL TRG SIGN IMPR - 3	\$3,129,193	\$-	\$3,129,193
ENO1056	SIGN SHOP RELOCATION	\$500,000	\$-	\$500,000
	<b>Total Engineering</b>	<b>\$19,693,230</b>	<b>\$4,143,432</b>	<b>\$23,836,662</b>
<b>EXECUTIVE</b>				
GS18100	EXECUTIVE COVER LINE	\$-	\$250,000	\$250,000
	<b>Total Executive</b>	<b>\$-</b>	<b>\$250,000</b>	<b>\$250,000</b>
<b>FINANCE</b>				
GS01022	SPORTS AUTHORITY FEDEX	\$2,000,000	\$-	\$2,000,000
	<b>Total Executive</b>	<b>\$2,000,000</b>	<b>\$-</b>	<b>\$2,000,000</b>
<b>FIRE</b>				
FS18100	FY18 FIRE STATION REPAIRS COVER LINE	\$-	\$1,500,000	\$1,500,000
FS04001	PERSONAL PROTECTIVE EQUIP.	\$-	\$1,169,548	\$1,169,548
FS02027	EMA SIRENS	\$149,841	\$148,200	\$298,041
FS02001	FIRE STATION REPAIRS	\$671,039	\$-	\$671,039
FS02011	REPLACE FIRE STATION #43	\$110,000	\$-	\$110,000
	<b>Total Fire</b>	<b>\$930,880</b>	<b>\$2,817,748</b>	<b>\$3,748,628</b>
<b>GENERAL SERVICES</b>				
GS18100	FY18 MAJOR MOD PROPERTY MAINTENANCE	\$-	\$5,000,000	\$5,000,000
GS18200	FY18 MAJOR MOD CITY HALL	\$-	\$2,150,000	\$2,150,000
GS01010	ADA FACILITY COMPLIANCE	\$-	\$1,000,000	\$1,000,000
GS01042	SCS IMP-SHERWOOD MIDDLE SCHOOL	\$-	\$1,441,667	\$1,441,667

**FY2018 CAPITAL IMPROVEMENT BUDGET SUMMARY** *(continued)*

Project Number	Project Name	Carry Forward	FY2018	Total FY2018
GS01043	SCS IMP-HAMILTON HIGH SCHOOL	\$-	\$820,987	\$820,987
GSXXXXX	ABATEMENT FOR HEALTH LOOP-HEAD START	\$-	\$500,000	\$500,000
GS0218A-H	CITY WIDE FLEET ACQUISITIONS	\$-	\$9,992,934	\$9,992,934
<b>Total General Services</b>		<b>\$-</b>	<b>\$20,905,588</b>	<b>\$20,905,588</b>

**HOUSING AND COMMUNITY DEVELOPMENT**

CDO1030	MHA-FOOTE FUTURE HOPE VI	\$-	\$6,000,000	\$6,000,000
CDO1097	KLONDIKE/SMOKEY CITY REDEV INITIATIVES	\$300,000	\$250,000	\$550,000
<b>Total HCD</b>		<b>\$300,000</b>	<b>\$6,250,000</b>	<b>\$6,550,000</b>

**INFORMATION SYSTEMS**

ISO1075	HRMS MANAGEMENT SYSTEM CLOUD	\$-	\$1,500,000	\$1,500,000
ISO1076	NETWORK HARDWARE UPGRADE	\$-	\$395,000	\$395,000
ISO1078	COMMUNITY CTR NETWORK UPGRADE	\$-	\$316,667	\$316,667
ISO1080	ORACLE FINANCE UPGRADE	\$-	\$2,110,000	\$2,110,000
<b>Total Information Systems</b>		<b>\$-</b>	<b>\$4,321,667</b>	<b>\$4,321,667</b>

**LIBRARY**

LIO1030	NEW FRAYSER LIBRARY	\$-	\$1,000,000	\$1,000,000
<b>Total Library</b>		<b>\$-</b>	<b>\$1,000,000</b>	<b>\$1,000,000</b>

**MATA**

GA03007	MATA-BUS REPLACEMENT	\$1,153,063	\$900,000	\$2,053,063
GA03005	MATA-RAIL FACILITY IMPROVEMENTS	\$380,798	\$452,000	\$832,798
GA03022	MATA-ADV PUBLIC TRANSPORTATION SYSTEM	\$1,235,902	\$3,040,000	\$4,275,902
GA03023	MATA-OPERATIONS/MAINT FACILITY	\$1,026,193	\$1,000,000	\$2,026,193
GA03024	RAIL FACILITY IMPROVEMENTS	\$576,815	\$485,000	\$1,061,815
GA03026	RAIL VEHICLES	\$3,350,000	\$1,050,000	\$4,400,000
<b>Total MATA</b>		<b>\$7,722,771</b>	<b>\$6,927,000</b>	<b>\$14,649,771</b>

**PARKS**

PK07012	GREENWAY IMPROVEMENTS	\$1,100,000	\$1,500,000	\$2,600,000
PK03004	TENNIS MAJOR MAINTENANCE	\$-	\$1,000,000	\$1,000,000
PK18200	COUNCIL DISTRICTS COMMUNITY CENTER IMPROVEMENTS	\$-	\$280,000	\$280,000
PK01030	WHITEHAVEN COMMUNITY CENTER IMPROVEMENTS	\$-	\$250,000	\$250,000
PK18100	FY18 PARKS COVER LINE	\$-	\$2,000,000	\$2,000,000

# Capital Improvement Program

CAPITAL IMPROVEMENT PROGRAM

## FY2018 CAPITAL IMPROVEMENT BUDGET SUMMARY *(continued)*

Project Number	Project Name	Carry Forward	FY2018	Total FY2018
PK09002	ZOO MAJOR MAINTENANCE	\$-	\$250,000	\$250,000
	<b>Total Parks &amp; Neighborhoods</b>	<b>\$1,100,000</b>	<b>\$5,280,000</b>	<b>\$6,380,000</b>
<b>POLICE</b>				
PDO4022	IN-CAR VIDEO / GPS	\$2,659,200	\$1,552,500	\$4,211,700
PDO2015	911 COMMUNICATIONS CENTER UPGRADE	\$-	\$2,500,000	\$2,500,000
PDO2013	FY18 POLICE ACADEMY RENOVATIONS	\$-	\$151,000	\$151,000
PDO2012	CSI OFFICE RENOVATIONS	\$-	\$350,000	\$350,000
PDO2014	FY18 PRECINCT RENOVATIONS	\$-	\$500,000	\$500,000
PDO4025	RADIO SYSTEM UPGRADE	\$9,800,000	\$-	\$9,800,000
	<b>Total Police</b>	<b>\$12,459,200</b>	<b>\$5,053,500</b>	<b>\$17,512,700</b>
<b>PUBLIC WORKS</b>				
PW18100	FY18 ASPHALT PAVING COVER LINE	\$-	\$18,500,000	\$18,500,000
PW18200	FY18 ADA CURB RAMP COVER LINE	\$-	\$2,500,000	\$2,500,000
PW18300	FY18 STP REPAVING COVER LINE	\$-	\$3,158,739	\$3,158,739
PW18400	FY18 STP BIKE/PED COVER LINE	\$-	\$8,000,400	\$8,000,400
PW18500	FY18 SIDEWALK REPLACEMENT COVER LINE	\$-	\$500,000	\$500,000
PW18600	FY18 BRIDGE REPAIR COVER LINE	\$-	\$6,620,320	\$6,620,320
PW01278	POPLAR-YATES TO I-240	\$-	\$460,089	\$460,089
PW01277	POPLAR-FRONT TO BELLEVUE	\$-	\$800,000	\$800,000
PW01280	UNION AVE-PAULINE TO FLICKER	\$-	\$3,000,000	\$3,000,000
PW01279	SOUTHEASTERN INDUSTRIAL ROAD IMPROVEMENTS	\$-	\$1,000,000	\$1,000,000
PW04117	OLD MELROSE SITE REHABILITATION	\$-	\$500,000	\$500,000
PW04116	"I AM A MAN" 50TH COMMEMORATION FINLEY & FARONIA ROADS STREETSCAPE IMPROVEMENTS	\$-	\$1,000,000	\$1,000,000
PW01281	IMPROVEMENTS	\$-	\$250,000	\$250,000
PW01023	SECOND /I-40 / CEDAR	\$15,344,593	\$-	\$15,344,593
PW01056	HOLMES - MILLBRANCH TO EAST	\$2,030,679	\$-	\$2,030,679
PW01058	WALNUT GROVE / BEND/ ROCKY POINT	\$6,216,711	\$-	\$6,216,711
PW01059	FOREST HILL/ IRENE /WALNUT GROVE	\$10,503,273	\$-	\$10,503,273
PW01064	ELVIS PRESLEY/SHELBY/WINCHESTER	\$37,035,736	\$-	\$37,035,736
PW01087	HOLMES RD/S 3RD/HORN LAKE	\$1,455,993	\$-	\$1,455,993
PW01174	KIRBY PKWY/WALNUT GR TO MACON	\$2,944,000	\$-	\$2,944,000
PW01179	HOLMES ROAD EAST MALONE -LAMAR	\$16,420,884	\$-	\$16,420,884
PW01245	STP BIKE / PED GROUP	\$6,124,315	\$-	\$6,124,315
PW01252	BROOKS ROAD BRIDGE REPAIR	\$1,456,640	\$-	\$1,456,640

**FY2018 CAPITAL IMPROVEMENT BUDGET SUMMARY** *(continued)*

Project Number	Project Name	Carry Forward	FY2018	Total FY2018
PW01253	SAM COOPER BRIDGE REPAIR	\$7,156,325		\$7,156,325
PW01254	STP GROUP 5 RESURFACING	\$8,667,950	\$-	\$8,667,950
PW01270	TN BREWERY INFRASTRUCTURE	\$220,724	\$-	\$220,724
PW01260	SANDBROOK REALIGNMENT	\$463,758	\$-	\$463,758
PW01262	PATTERSON REALIGNMENT	\$2,094,189	\$-	\$2,094,189
PW01269	VOLLINTINE EVERGREEN COMMUNITY ASSOC PAVING	\$208,000	\$-	\$208,000
PW04094	WALKER AVE STREETSCAPE	\$80,583	\$-	\$80,583
PW04103	WALKER AVE STREETSCAPE PHASE 2	\$464,225	\$-	\$464,225
PW04114	SOUTHBROOK MALL INFRASTRUCTURE	\$1,416,500		\$1,416,500
<b>Total Public Works</b>		<b>\$120,305,078</b>	<b>\$46,289,548</b>	<b>\$166,594,626</b>
<b>RIVERFRONT DEVELOPMENT CORPORATION</b>				
GA01004	COBBLESTONE LANDING	\$7,022,218	\$-	\$7,022,218
<b>Total Riverfront Development Corporation</b>		<b>\$7,022,218</b>	<b>\$-</b>	<b>\$7,022,218</b>
<b>SEWER</b>				
SW18100	FY18 MISC SUB OUTFALLS COVERLINE	\$-	\$2,750,000	\$2,750,000
SW18200	FY18 REHAB EXISTING SEWER COVER LINE	\$-	\$27,500,000	\$27,500,000
SW18300	FY18 SVC UNSEWERED COVER LINE	\$-	\$1,850,000	\$1,850,000
SW05001	SEWER ASSESSMENT AND REHAB	\$61,958,409	\$15,000,000	\$76,958,409
SW02033	SOUTH PLANT EXPANSION	\$124,313,262	\$12,000,000	\$136,313,262
SW04007	ENVIRONMENTAL MAINT RELOCATION	\$10,239,811	\$-	\$10,239,811
SW04009	STILES PLANT MODIFICATION	\$19,751,230	\$-	\$19,751,230
SW02006	SLUDGE DISP/EARTH COMPLEX	\$7,050,266	\$-	\$7,050,266
SW02011	COVERED ANAEROBIC LAGOON	\$42,887,816		\$42,887,816
<b>Total Sewer</b>		<b>\$266,200,794</b>	<b>\$59,100,000</b>	<b>\$325,300,794</b>
<b>STORM WATER</b>				
ST01089	BARTLETT RD / FLETCHER ST	\$6,305,553	\$-	\$6,305,553
ST17103	MASTER PLAN GIS CONVERSION	\$200,000	\$-	\$200,000
ST17104	FLETCHER CREEK LAT 12A DETENTION	\$400,000	\$-	\$400,000
ST17501	CYPRESS CHANNEL LINING REPAIRS	\$27,500	\$-	\$27,500
<b>Total Storm Water</b>		<b>\$6,933,053</b>	<b>\$-</b>	<b>\$6,933,053</b>
<b>GRAND TOTAL FY 2018</b>		<b>\$444,667,224</b>	<b>\$162,338,483</b>	<b>\$607,005,707</b>

