

# ENTERPRISE FUNDS

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Enterprise Funds account for the acquisition, operations and maintenance of the City's facilities. These services are entirely or predominantly supported by user charges. The City periodically determines whether the revenue earned, expense incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes. All activities necessary to provide services are budgeted for in these funds:

## **Sewer Fund**

This fund is used to account for the operations of the wastewater collection and treatment facilities operated by the City. Memphis continues to rank as having one of the lowest residential, commercial, and industrial wastewater rates among the 1,250 largest cities in the nation. The last increase in sewer fees was in FY 2010.

## **Storm Water Fund**

This fund is used to account for the operations of the City of Memphis Storm Water program. The funds are generated from the storm water fee assessed to residential and non-residential facilities and properties within the city limits. The City's storm water fee is added to the MLGW utility bills, and monies collected are used to fund federally mandated storm water requirements and to alleviate local flooding problems.

## Enterprise Funds • Summary

Category	FY17 Actual	FY18 Adopted	FY18 Forecast	FY19 Budget
<b>Revenues</b>				
Charges for Services	\$123,133,600	\$136,881,800	\$135,468,262	\$149,835,040
Fines Forfeitures	\$10,300	\$511,000	\$265,680	\$2,800
Use of Money	\$275,305	—	\$211,956	—
Federal Grant	\$562,441	\$1,500,000	\$22,423,224	—
State Grant	—	—	\$402,941	—
Dividend on Interest	\$128,544	—	\$43,049	—
Gain (Loss) on Investment	(\$26,464)	—	\$50,392	—
Other Revenue	\$618,573	\$157,122	\$158,413	\$167,893
Gain (Loss) on Sale of Assets	\$3,313	—	\$893	—
Transfers In	\$359,679	—	—	—
Capital Contributions	\$1,133,290	—	—	—
<b>Total Revenues</b>	<b>\$126,198,584</b>	<b>\$139,049,922</b>	<b>\$159,024,810</b>	<b>\$150,005,733</b>
<b>Expenses</b>				
Personnel Services	\$29,944,090	\$32,360,797	\$33,854,439	\$34,358,829
Materials & Supplies	\$42,886,156	\$45,740,786	\$39,713,833	\$56,053,186
Capital Outlay	\$215,518	\$7,175,540	\$5,002,099	\$8,651,540
Grants & Subsidies	\$31,693	—	\$171	—
Investment Fees	\$4,472	—	\$1,119	—
Interest	\$4,503,882	\$5,120,000	\$7,490,221	\$5,120,000
Service Charges	\$9,800	—	\$8,623	—
Transfers Out	\$9,340,001	\$10,539,477	\$10,567,052	\$9,189,657
Depreciation on Own Funds	\$15,315,991	\$16,941,635	\$17,660,042	\$17,788,640
Misc. Expense	\$10,870	—	—	—
Net Audit Adjustments	(\$21,972,139)	—	—	—
<b>Total Expenses</b>	<b>\$80,290,333</b>	<b>\$117,878,235</b>	<b>\$114,297,599</b>	<b>\$131,161,852</b>
<b>Increase (Decrease) in Net Assets</b>	<b>\$45,908,251</b>	<b>\$21,171,687</b>	<b>\$44,727,211</b>	<b>\$18,843,881</b>

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## Sewer Treatment &amp; Collection - Operating Fund

Category	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Adopted
Capital Contributions	\$ 1,133,290	\$ 0	\$ 0	\$ 0
Fines and Forfeitures	400	501,000	265,400	2,000
Charges for Services	98,725,592	110,731,800	111,082,960	123,685,040
Use of Money and Property	233,747	0	169,306	0
Federal Grants	547,162	0	20,923,224	0
Other Revenues	362,923	157,122	110,018	167,893
Dividend and Interest on Investment	128,544	0	43,049	0
Gain (Loss) on Investments	(26,464)	0	50,392	0
Gain (Loss) on Sale of Assets	3,313	0	893	0
<b>Total Revenues</b>	<b>\$ 101,108,512</b>	<b>\$ 111,389,920</b>	<b>\$ 132,645,240</b>	<b>\$ 123,854,936</b>
Personnel Services	20,565,604	21,404,860	23,061,034	23,386,036
Materials and Supplies	38,509,000	39,400,736	33,660,772	49,452,508
Capital Outlay	176,020	6,131,000	4,152,441	7,370,000
Grants and Subsidies	16,864	0	0	0
Investment Fees	4,472	0	1,119	0
Interest	4,203,882	5,120,000	7,363,411	5,120,000
Service Charges	9,800	0	8,623	0
Transfers Out	7,296,499	6,800,000	6,800,000	7,237,164
Depreciation on Own Funds	13,007,766	15,015,055	15,015,055	15,370,800
Net Audit Adjustment	(14,103,543)	0	0	0
<b>Total Expenditures</b>	<b>\$ 69,686,364</b>	<b>\$ 93,393,598</b>	<b>\$ 90,062,455</b>	<b>\$ 107,936,508</b>
<b>NET EXPENDITURES</b>	<b>\$ 31,422,148</b>	<b>\$ 17,996,324</b>	<b>\$ 42,582,788</b>	<b>\$ 15,918,425</b>
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## NET INCOME (REVENUE - EXPENSE)

<b>\$31,422,148</b>	<b>\$17,996,324</b>	<b>\$42,582,787</b>	<b>\$15,918,425</b>
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<b>Fund balance beginning of year</b>	<b>\$357,726,045</b>	<b>\$389,148,193</b>	<b>\$389,148,193</b>	<b>\$431,730,980</b>
<b>Fund balance end of year</b>	<b>\$389,148,193</b>	<b>\$407,144,517</b>	<b>\$431,730,980</b>	<b>\$447,649,406</b>

\* Revenues do not reflect contribution from Fund Balance.

\* Expenditures do not include contribution to Fund Balance

## Storm Water Fund

Category	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Adopted
Fines and Forfeitures	\$ 9,900	\$ 10,000	\$ 280	\$ 800
Charges for Services	24,408,006	26,150,000	24,385,302	26,150,000
Use of Money and Property	41,558	0	42,650	0
Federal Grants	15,279	1,500,000	1,500,000	0
State Grants	0	0	402,941	0
Other Revenues	255,650	0	48,395	0
Transfers In	359,679	0	0	0
<b>Total Revenues</b>	<b>\$ 25,090,072</b>	<b>\$ 27,660,000</b>	<b>\$ 26,379,568</b>	<b>\$ 26,150,800</b>
Personnel Services	9,378,485	10,955,937	10,793,404	10,972,795
Materials and Supplies	4,377,156	6,340,048	6,053,062	6,600,677
Capital Outlay	39,498	1,044,540	849,658	1,281,540
Grants and Subsidies	14,829	0	171	0
Interest	300,000	0	126,810	0
Transfers Out	2,043,502	3,739,477	3,767,052	1,952,493
Depreciation on Own Funds	2,308,225	2,404,635	4,954,902	2,417,840
Misc Expense	10,870	0	0	0
Net Audit Adjustments	(7,868,596)	0	0	0
<b>Total Expenditures</b>	<b>\$ 10,603,969</b>	<b>\$ 24,484,637</b>	<b>\$ 24,235,144</b>	<b>\$ 23,225,344</b>
<b>NET EXPENDITURES</b>	<b>\$ 14,486,103</b>	<b>\$ 3,175,363</b>	<b>\$ 2,144,424</b>	<b>\$ 2,925,456</b>

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## NET INCOME (REVENUE - EXPENSE)

\$14,486,103

\$3,175,363

\$2,144,424

\$2,925,456

<b>Fund balance beginning of year</b>	<b>\$79,354,742</b>	<b>\$93,840,846</b>	<b>\$93,840,846</b>	<b>\$95,985,270</b>
<b>Fund balance end of year</b>	<b>\$93,840,846</b>	<b>\$97,016,209</b>	<b>\$95,985,270</b>	<b>\$98,910,726</b>

\* Revenues do not reflect contribution from Fund Balance.

\* Expenditures do not include contribution to Fund Balance

# Enterprise Funds • Authorized Complement

ENTERPRISE FUNDS • AUTHORIZED COMPLEMENT

Position Title	Authorized Positions	Position Title	Authorized Positions
<b>SEWER FUND</b>		MGR INDUSTRIAL MONITORING	1
ADMR ENGINEERING	1	MGR LIFT FLOOD MNT	1
ADMR ENTERPRISE FUND (ISL)	1	MGR SUPPORT SVCS ENV	1
ADMR ENVIRON COMPLIANCE	1	MGR WTP	2
ADMR ENVIRON CONST ADMIN	2	MGR WTP MNT	2
ADMR ENVIRONMENTAL SR	1	MGR WTP PROCESSING	2
ADMR WASTE COLLECT FAC	1	OPER EQUIPMENT	1
ADMR WTP FACILITIES	1	OPER HEAVY EQUIP	21
AIDE POLLUTION CONTROL	13	OPER MECHANICAL	17
ANALYST DATABASE	2	OPER MECHANICAL (ISL)	1
ANALYST LAB	6	OPER STOPPAGE SEWER	12
ASST OFFICE	2	OPER WASTE TREAT I	5
CHEMIST QUALITY CONTROL	1	OPER WASTE TREAT II	14
CHEMIST WTP	1	PAINTER	3
CLERK INVENTORY CONTROL SR	3	PIPELAYER	26
CLERK OFFICE SUPPORT	5	SCHEDULER PLANNER	3
COORD FLEET MAINT	1	SPEC ENVIRONMENTAL BILLING	2
CREWPERSON SEMISKILLED	19	SPREADER SLUDGE	2
CUSTODIAN	1	SUPER ENVIRON PROJECT	1
DISPATCHER	6	SUPER OM SHIFT	5
DRIVER TRACTOR TRAILER	3	SUPER SEWER CONSTRUCTION	1
ELECT MNT WTP	6	SUPER SEWER INSPECTION	1
ENG DESIGNER ENVIRONMENTAL A	1	SUPER SHIFT PUB WKS	9
ENG DESIGNER ENVIRONMENTAL AA	1	SUPER WTP OPERATIONS	2
ENGINEER ENVIRONMENTAL	6	TECH CONTROL WTP	6
ENGINEER ENVIRONMENTAL (ISL)	1	TECH CONTROL WTP (ISL)	1
ENGINEER STATIONARY I	3	TECH INDUSTRIAL PRETREAT	3
ENGINEER STATIONARY II	1	TRAINEE WASTE WATER TREATMENT	8
FINISHER CONCRETE	2	WORKER CONCRETE	5
FOREMAN GEN STATIONARY ENG	1	<b>Total Sewer Fund</b>	<b>336</b>
FOREMAN GEN WTP E I	2	<b>SEWER FUND - ENG</b>	
FOREMAN GEN WTP MECH	7	ASST OFFICE	1
FOREMAN SEWER MNT	7	ENG DESIGNER	1
HELPER MAINTENANCE	7	ENGINEER DESIGN	2
INSP POLLUTION CONTROL	17	ENGINEER DESIGN SENIOR	1
MECH HEAVY EQUIP	4	INSP ZONE CONSTRUCTION	4
MECH MNT WTP I	21	TECH ENGINEERING AA	2
MECH MNT WTP I (ISL)	1	<b>Total Sewer Fund - Eng</b>	<b>11</b>
MECH MNT WTP II	13	<b>STORM WATER MANAGEMENT</b>	
MECH SHOP	2	ADMR DRAIN MAINT	1
MGR ENVIRONMENTAL INSPECTION	1	ADMR MAINTENANCE SR	1
MGR ENVIRONMENTAL MNT	1		
MGR ENVIRONMENTAL PROJECTS (ISL)	2		

## Enterprise Funds • Authorized Complement

Position Title	Authorized Positions	Position Title	Authorized Positions
AIDE POLLUTION CONTROL	2	TECH ENVIRONMENTAL	5
ANALYST DATABASE	2	WORKER CONCRETE	10
ASST ADMINISTRATIVE	1	<b>Total Storm Water Management</b>	<b>178</b>
CLERK INVENT CONTROL	2		
CLERK INVENTORY CONTROL SR	1	<b>STORM WATER MANAGEMENT - ENG</b>	
CLERK OFFICE SUPPORT	1	AIDE ENGINEERING	1
COORD DRAIN MAINT ENGINEERING	1	CHIEF SURVEYOR PARTY	1
COORD STORMWATER PROJ	4	ENG DESIGNER	1
CREWPERSON SEMISKILLED	17	ENGINEER DESIGN SENIOR	2
DISPATCHER	2	INSP ZONE CONSTRUCTION	4
DRIVER TRACTOR TRAILER	3	OPER SURVEY INST	1
ENGINEER STATIONARY I	4	SPEC CUST SVC ADMIN	1
ENGINEER STATIONARY II	3	TECH ENGINEERING AA	1
FINISHER CONCRETE	1	<b>Total Storm Water Management - Eng</b>	<b>12</b>
FOREMAN GEN STATIONARY ENG	1		
FOREMAN HEAVY EQUIP MAINT	1		
FOREMAN MNT PUB WKS	12		
GREASER	2		
HELPER MAINTENANCE	6		
INSP POLLUTION CONTROL	2		
INSP SAFETY	1		
MASON BRICK	3		
MECH HEAVY EQUIP	6		
MECH HEAVY EQUIP LD	1		
MECH MASTER	3		
MECH SHOP	1		
MGR DRAIN MAINT	1		
MGR ENVIRON PROJECT	1		
MGR HEAVY EQUIP MAINT	1		
MGR HEAVY EQUIP SVCS	1		
MGR STORMWATER PROG	1		
MGR SUPPORT SVCS	1		
OPER EQUIPMENT	14		
OPER HEAVY EQUIP	12		
OPER STOPPAGE SEWER	2		
OPER SWEEPER	20		
PIPELAYER	12		
SCHEDULER PLANNER	4		
SUPER HEAVY EQUIP	1		
SUPER RECORDS INVENTORY	1		
SUPER SHIFT PUB WKS	5		
SUPER ZONE HEAVY EQUIP	1		
		<b>TOTAL</b>	<b>537</b>